



PUBLIC MEETING

Ronald Reagan Building and International Trade Center  
The Horizon Ballroom  
1300 Pennsylvania Avenue, NW  
Washington, D.C. 20004

Thursday, December 15, 2016  
10:03 a.m.

COMMISSIONERS PRESENT:

SARA ROSENBAUM, JD, Chair  
MARSHA GOLD, ScD, Vice Chair  
BRIAN BURWELL  
SHARON L. CARTE, MHS  
ANDREA COHEN, JD  
GUSTAVO CRUZ, DMD, MPH  
TOBY DOUGLAS, MPP, MPH  
HERMAN GRAY, MD, MBA  
LEANNA GEORGE  
CHRISTOPHER GORTON, MD, MHSA  
STACEY LAMPKIN, FSA, MAAA, MPA  
NORMA MARTINEZ ROGERS, PhD, RN, FAAN  
CHARLES MILLIGAN, JD, MPH  
SHELDON RETCHIN, MD, MSPH  
PETER SZILAGYI, MD, MPH  
PENNY THOMPSON, MPA  
ALAN WEIL, JD, MPP

ANNE L. SCHWARTZ, PhD, Executive Director

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CHAIR ROSENBAUM: All right. I am going to get the room together and ready to go.

Good morning, everybody. Welcome to a very cold December, our last meeting of the year. We have a very full schedule, so I want to start us right off. First up is highlights from the new edition of MACStats, a wonderful Christmas gift for those of you who are still shopping, on top if it all.

[Laughter.]

**#### HIGHLIGHTS FROM NEW EDITION OF MACSTATS**

\* MR. PARK: Thanks, Sara.

MACStats is one of our major publications each year, and it compiles data on the Medicaid and CHIP programs from a variety of sources, including federal and state Medicaid administrative data, federal and state budgets, and national surveys.

We update these data periodically throughout the year, and as more recent data become available, we post them on the MACPAC website, and at the end of the year, we publish the collective set of exhibits together in a single

1 publication. And this published data book for 2016 just  
2 was released last week.

3 I'd like to acknowledge the contributions of the  
4 entire staff, particularly Jessica Morris for her work in  
5 producing and reviewing exhibits, as well as Kathy Ceja and  
6 Angelica Hill for all their hard work in the production of  
7 the book and the website material.

8 I will now turn it over to Madeline to present  
9 some of the highlights from this year's MACStats.

10 \* MS. BRITVEC: Thank you, Chris.

11 So MACStats is comprised of five sections and a  
12 technical guide. Today's session will review some key  
13 takeaways from each of these sections, which include an  
14 overview of Medicaid and CHIP enrollment and spending,  
15 trends within Medicaid and CHIP enrollment and spending, as  
16 well as state-level data broken out by eligibility group,  
17 type of service, and other factors.

18 We have a section on state eligibility thresholds  
19 for beneficiaries and lastly survey data on measures of  
20 beneficiary health, use of service, and access to care.

21 Over 25 percent of the U.S. population was  
22 enrolled in Medicaid or CHIP for some portion of the 2015

1 fiscal year. Eighty-one million were estimated to be  
2 enrolled in Medicaid, and approximately 9 million in CHIP.  
3 Medicaid share of the state budget was 15.3 percent,  
4 whereas elementary and secondary education held a greater  
5 share at 24.1 percent.

6           Similar to 2013 and 2014, Medicare held a greater  
7 share of the national health expenditures at 20.4 percent,  
8 compared to Medicaid and CHIP at 16.8 percent. However,  
9 private insurance continues to hold approximately a third  
10 of all national health expenditures.

11           This slide shows the major components of the  
12 total federal outlays from 1965 when Medicare and Medicaid  
13 were first implemented to 2015. As you can see, Medicare  
14 and Medicaid have grown over time, but Medicaid has  
15 continued to attribute a smaller share to the federal  
16 outlays, and fiscal year 2015 is no exception.

17           Medicaid accounts for 9.5 percent of federal  
18 outlays, and Medicare accounts for 14.6 percent. Together,  
19 CHIP and the exchange subsidies account for approximately 1  
20 percent of the total federal outlays.

21           Medicaid and CHIP had an enrollment growth of 0.2  
22 percent from July 2015 to July 2016 after experiencing high

1 growth rates at about 10 percent in the previous two years.

2           However, in the past, enrollment trends vary  
3 based on eligibility group. For example, children  
4 experienced the largest absolute increase since 1975 at 21  
5 million children, but those eligible on the basis of  
6 disability quadrupled over these four decades.

7           This next graph illuminates how the trends in  
8 spending growth are complemented with the full-year  
9 equivalent enrollment growth. The growth trend lines for  
10 spending and enrollment run roughly parallel to each other,  
11 particularly during the expansion and recession from 1986  
12 to 1991 and recessions between 2000 and 20023 as well as  
13 2008 to 2010.

14           Medicaid's portion of the state budget depends on  
15 whether or not federal funds are included. When including  
16 federal funds, Medicaid is about 25 percent of the overall  
17 state budget. With just general funds included, as in what  
18 states raise through taxes or other means, Medicaid was  
19 approximately 19 percent of the state budget, and Medicaid  
20 is approximately 15 percent, when including just state  
21 funds, so Medicaid and health-related provider taxes as  
22 well as local funding.

1           There was an increase in Medicaid spending in  
2 2014, the bulk of which is shown through federal funds,  
3 mainly because of the newly eligible adult group -- the  
4 adult population receiving 100 percent of the federal  
5 match, which is displayed on the exhibit. You can see that  
6 the top dark line, which includes federal funds, increases  
7 in the past year, while the bottom two lines, which exclude  
8 federal funds, plateau.

9           This exhibit emphasizes how vital it is to  
10 recognize the different methods of reporting the Medicaid  
11 share of the state budget.

12           Use of managed care continues to grow as well.  
13 Spending rose from 37.5 percent on capitation payments for  
14 managed care in 2014 to 43.1 percent in 2015. Enrollment  
15 in comprehensive managed care increased as well from 55.3  
16 percent in 2014 to almost 60 percent in fiscal year 2015.

17           Those eligible on the basis of disability and age  
18 65 and older accounted for a quarter of the enrollees but  
19 two-thirds of program spending. Net drug spending  
20 increased by over 27 percent from fiscal year 2014, but  
21 drug rebates reduced gross drug spending by almost 50  
22 percent.



1           On this chart, the differences in spending  
2 categories very by eligibility group. You can see that the  
3 disabled population on average cost \$18,000 per enrollee,  
4 and average spending for aged beneficiaries was over  
5 \$15,000. An average disabled enrolled cost six times that  
6 of a child or more than four times that of an adult. This  
7 demonstrates the importance of the enrollee mix when either  
8 calculating or contemplating the average overall spending  
9 per enrollee.

10           Another important aspect of this slide is the  
11 variation of service mix. As you can see, the majority of  
12 spending for the disabled and aged eligibility groups went  
13 towards long-term services and supports, LTSS, and for  
14 children and adults, the bulk of spending went towards  
15 managed care.

16           The national health interview survey reported  
17 that in 2015, 46 percent of those enrolled in Medicaid or  
18 CHIP have an income below 100 percent of the federal  
19 poverty line, or the FPL, which was \$11,880 annually in  
20 2016 for the lower 48 states.

21           Almost two-thirds of Medicaid or CHIP enrollees  
22 have incomes less than 138 percent of FPL, and in 2016,

1 more than half of states covered the expansion adult group,  
2 up to 138 percent, which was about \$16,394 annually.

3 In terms of eligibility, the criteria for those  
4 eligible under the basis of disability and for age largely  
5 remain stable between 2015 and 2016.

6 This next slide presents research found through  
7 the national health interview survey. Children and adults  
8 were less likely to be in excellent or very good health  
9 than either those under private insurance or those who were  
10 uninsured. Those same children report seeing a general  
11 doctor at similar rates as those with private coverage.  
12 Overall, children and adults covered under Medicaid report  
13 having a usual source of care, similar to those privately  
14 insured, but were more likely to experience access  
15 barriers, particularly in the form of delayed care or  
16 trouble finding a doctor.

17 That concludes our presentation. We appreciate  
18 your patience going through all of this material. I know  
19 it's a lot to handle, and we'll turn, figuratively, the mic  
20 back over to Anne and Sara.

21 CHAIR ROSENBAUM: Thank you.

22 Any questions or comments?

1 Marsha.

2 VICE CHAIR GOLD: Yeah. I just want to sort of  
3 commend the staff for the work that has gone into MACStats.  
4 I was here working with some of the Commission staff at the  
5 beginning when there were no MACStats, and so I know what  
6 has gone into making it what it is. And it's just a  
7 tremendous resource for everyone. It's a great job.

8 CHAIR ROSENBAUM: Any other comments?

9 I had one thing I should note. I'm always struck  
10 by -- and, of course, it's shown up in our MACStats before,  
11 but the breakout of benefit spending per full-year  
12 enrollee, what I always find so striking, which I think a  
13 lot of people just don't really appreciate, but we spend a  
14 lot of time bringing to people's attention, is that within  
15 the population of people with disabilities, the great  
16 majority of the spending is actually not for long-term  
17 services and supports. It's for things that we might call  
18 normal acute care spending -- hospitalization, medical,  
19 drugs -- and they just use more. They use greater amounts  
20 and more. But it sort of goes to this point that so much  
21 of the role that Medicaid plays is not just providing  
22 totally different categories of services from those that

1 might not be in regular insurance, but actually providing a  
2 lot more of certain services, even ones that show up in a  
3 regular insurance plan but are used in much greater amounts  
4 by this population. And I think it's one of the sort of  
5 little known facts of Medicaid that I find often sort of  
6 fools people, so it's very important to keep emphasizing  
7 this point, I think.

8 **#### FUTURE OF CHIP AND CHILDREN'S COVERAGE:**

9 **DISCUSSION OF DRAFT RECOMMENDATIONS AND VOTE**

10 \* CHAIR ROSENBAUM: All right. Thank you so much.  
11 We are now going to turn to a discussion of the  
12 Commission's draft recommendations on CHIP and the future  
13 of children's coverage under CHIP.

14 This is a voting meeting, and as a result, our  
15 adopted conflict of interest rules apply. They were  
16 adopted back in the spring, in May of 2016. The conflict  
17 of interest policies, of course, is at the website, and I  
18 want to, on behalf of us all, give sort of an overview of  
19 the implementation of the conflict of interest policies and  
20 the process we follow to comply with those policies in the  
21 lead-up time to this vote.

22 Let me just note that, of course, as is evident

1 in our statute, MACPAC's Commissioners represent a wide  
2 range of backgrounds and disciplines, and their selection  
3 to serve is based in great part on the viewpoint diversity  
4 that they bring to their service.

5 At the same time, we have adopted a conflict of  
6 interest policy in order to ensure that certain kinds of  
7 reportable interests, should they rise to the level of a  
8 potential conflict, will be disclosed during a voting  
9 meeting. So it's understood. It's in our DNA as a  
10 Commission that we represent a wide array of viewpoints,  
11 and all of us in one way or another bring what's called  
12 reportable interests to the table.

13 The only thing we are concerned about is whether  
14 any of those reportable interests rise to the level of a  
15 potential conflict of interest.

16 So, to this end, MACPAC's policy on Commissioner  
17 conflicts of interest, which was adopted during our May  
18 2016 meeting, requires the Commissioners report certain  
19 interests, both at the time of their candidacy and annually  
20 thereafter, and that we update them annually. These  
21 reportable interests form the basis of the information that  
22 may be evaluated under our policy in order to determine if

1 any interest, any reported interest rises to the level of a  
2 potential conflict of interest in connection with a vote on  
3 a proposed recommendation.

4 Under the policy, the MACPAC Chair appoints a  
5 conflict of interest committee that to the extent possible  
6 represents a mix of us all. So we've assembled a committee  
7 that represents a cross-section of all of us who sit around  
8 the table here, and in advance of the meeting, at which a  
9 proposed recommendation is going to be put to a vote, the  
10 committee reviews the reportable interests on file for each  
11 Commissioner and any other information that the committee  
12 deems relevant. So we literally, as a committee, meet to  
13 review the reportable interests of our Commissioners, and  
14 the purpose of the review is to determine whether any  
15 reportable interest on the part of a Commissioner may be  
16 more likely to constitute a conflict of interest and to  
17 evaluate whether such interests may in fact constitute a  
18 conflict. So it's our job to look at everybody's  
19 reportable interests and then to decide if anything rises  
20 to the level where potentially we're looking at a conflict.

21 So the question is, What's a conflict of  
22 interest? Under our conflict of interest policy, an

1 interest, reportable interest has to be particularly,  
2 directly, predictably, and significantly affected by the  
3 outcome of a recommendation vote. So this is not just a  
4 generalized interest in a vote. This is a particular, a  
5 direct, a predictable, and a significant interest in the  
6 outcome of a vote.

7           So, for example, if an interest is a particular  
8 interest, that's an interest where the outcome of the vote  
9 must have an effect on the financial interest that is  
10 largely distinctive to the individual or entity in which  
11 the individual holds some sort of an ownership interest.

12           If an interest is going to be directly affected,  
13 it is an interest where there would be a close causal link  
14 between the recommendation, if adopted, and the effect on  
15 the financial interest or the individual or the  
16 individual's entity.

17           For an interest to be predictable, the  
18 recommendation must affect financial interests in the sense  
19 that there is a real as opposed to speculative possibility  
20 that the recommendation, if adopted, will affect the  
21 financial interest.

22           And, finally, an interest is one with a

1 significant status if the outcome of the vote could  
2 increase or decrease an absolute amount, the financial  
3 interest of the individual who has the interest.

4           So it is not just a general relationship to a  
5 vote. It is a very specific, predictable interest in the  
6 vote.

7           Conflicts identified by the conflict of interest  
8 committee must be publicly disclosed at the meeting.

9           So, on November 3rd, the MACPAC Conflict of  
10 Interest review committee met and determined that for  
11 purposes of our CHIP vote today, under the particularly,  
12 directly, predictably, and significantly standard that  
13 governs our deliberations, no Commissioner has an interest  
14 that presents a potential or actual conflict of interest;  
15 therefore, no Commissioner will engage in any disclosure  
16 today.

17           All right. Let me just also take a minute at the  
18 beginning before Joanne and Ben take us through the  
19 materials to explain what is going to happen.

20           We will be presenting the recommendations. The  
21 recommendations will be transmitted as a package of  
22 recommendations.



1           Throughout the summer and fall, we have  
2 deliberated intensively and carefully on CHIP and its  
3 future. It has been a very rich deliberation. This  
4 deliberation is coming at a time of enormous change in  
5 health policy nationally, changes that have raised many  
6 additional complex issues as part of the deliberations  
7 background.

8           We have concluded as a Commission, based on our  
9 fall discussions, that there are two aspects to this  
10 package that remain to be resolved with this morning's  
11 vote, and those two aspects are whether or not to hold a  
12 maintenance of effort requirement through a set period of  
13 time, whether to allow that maintenance of effort  
14 requirement to change in certain ways, and in a highly  
15 related fashion, whether to leave the federal contribution  
16 to the state CHIP programs at the level that it stands at  
17 today or whether to begin to reduce that federal  
18 contribution.

19           Now, there are also many other parts of this  
20 recommendation package that raise ongoing issues and  
21 questions, and following the presentation by Joanne and  
22 Ben, we will go around the room and each Commissioner will

1 speak for about 90 seconds to 2 minutes regarding both the  
2 maintenance of effort and the federal contribution rate as  
3 well as any other considerations that the Commissioner  
4 might have. And based on the expressed views of each  
5 individual Commissioner, we will then proceed to a final  
6 vote on a package. The vote may be an approval; it may be  
7 a dissent. But each Commissioner will state his or her  
8 views as we move around the room.

9           So, with that, I am going to turn matters back  
10 over to Joanne and Ben to walk us through the final  
11 package.

12 \*           MR. FINDER: Thank you, Sara.

13           We are back, and we are returning today to the  
14 topic of CHIP and children's coverage.

15           On our agenda for today, I will begin by  
16 reviewing the context that will serve as a backdrop for  
17 your deliberation on the future of CHIP and children's  
18 coverage. After that, I'll provide an overview of the  
19 analyses in support of your deliberations and some of the  
20 key findings that have emerged from those analyses.

21           From there, I will turn it over to Joanne to  
22 review the draft recommendation package on the future of

1 CHIP and children's coverage, and after that, we will call  
2 a Commission vote.

3           MACPAC's deliberation on CHIP and the future of  
4 children's coverage began in 2013 when the question of the  
5 program's funding beyond 2015 was in the fore. As was the  
6 case then, the Commission considered CHIP within the  
7 broader context of children's health care coverage.

8           This slide highlights key points the Commission  
9 has made in reports, issue briefs, comment letters, and  
10 other publications during its deliberation.

11           As the Commission and many others have noted in  
12 the past, there's been bipartisan support for CHIP since  
13 its enactment in 1997.

14           CHIP is a relatively small program sandwiched  
15 between other coverage sources. For example, there are  
16 about 8.4 million children that had CHIP-funded coverage in  
17 2015, which includes both separate CHIP and Medicaid  
18 expansion CHIP, compared to 36.8 million who had Medicaid-  
19 funded coverage.

20           CHIP provides coverage for children whose family  
21 income is too high to qualify for Medicaid but who lack  
22 access to care that is adequate or affordable.

1           The Commission's vision for the future of  
2 children's coverage began to emerge in 2014 when the  
3 Commission began to think more broadly about how to meet  
4 the needs of low- and moderate-income children in an  
5 evolving coverage environment. In making its  
6 recommendation in 2014, the Commission described principles  
7 and its vision for the future of children's coverage.  
8 Those principles and vision have continued to apply in  
9 MACPAC deliberations over 2015 and 2016.

10           They are that children's coverage must be  
11 affordable and comprehensive and that maintaining state  
12 flexibility is important. And as a backdrop for your  
13 deliberation, it bears mention that there's uncertainty in  
14 what changes health insurance markets will face in the  
15 coming years.

16           Throughout the deliberation, we, the staff, have  
17 presented to you a number of analyses, both external and  
18 original MACPAC research. For example, the March 2015  
19 report included a chapter on eligibility, enrollment, and  
20 the likely impact on children's coverage if CHIP funding  
21 were not extended. In this work, we found that CHIP has  
22 reduced uninsurance among low- and moderate-income

1 children. The uninsurance rates among CHIP-eligible  
2 children has decreased from 22.8 percent in 1997 to 6.7  
3 percent in 2015.

4 I mentioned earlier that 8.4 million children had  
5 CHIP-funded coverage in 2015. About 89 percent of these  
6 had family income at or below 200 percent of the federal  
7 poverty level.

8 In an earlier analysis, we found that if CHIP  
9 funding were not renewed, about 1.1 million children would  
10 become uninsured. That was about 30.9 percent of children  
11 that would have lost separate CHIP coverage. Some children  
12 also moved to ESI or exchange coverage under current law.

13 Our March 2015 and 2016 reports found that CHIP  
14 is more affordable for families than other sources of  
15 coverage. For example, we modeled the expected out-of-  
16 pocket spending of CHIP-eligible children enrolled under  
17 different sources of coverage, including CHIP, employer-  
18 sponsored insurance, and exchange coverage. We found that  
19 the expected out-of-pocket spending was lower in CHIP. It  
20 averaged about \$158 annually, including both premiums and  
21 cost-sharing requirements, compared to \$891 on average in  
22 employer-sponsored insurance and \$1,073 in exchange

1 coverage.

2           In March 2015, we looked at covered benefits in  
3 CHIP, Medicaid, exchange plans, and employer-sponsored  
4 insurance. There was variation within each source of  
5 coverage, but overall we found that each source covers all  
6 the major medical benefits, like inpatient and outpatient  
7 care, physician services, and prescription drugs. Medicaid  
8 and CHIP covered children's oral health care, but these  
9 benefits are typically offered separately in exchange and  
10 ESI products; and about half of employer-sponsored  
11 insurance plans did not cover pediatric dental.

12           Previous MACPAC research found that children with  
13 CHIP coverage had greater access to care compared to  
14 uninsured children, and there are several other studies  
15 that have similar findings.

16           So as we reiterate the key findings from our  
17 previous work, we hope that they serve as helpful context  
18 for your deliberation today. And now I'll turn it over to  
19 Joanne.

20 \*           MS. JEE: Okay. So as Ben said, a lot of  
21 analysis, and there's a lot of context behind this  
22 recommendation package, and I'm going to walk through the

1 recommendation package for you. I'm not going to read the  
2 full text of each of the recommendations because they're in  
3 your meeting materials, and they will be displayed on the  
4 slides. But we'll just sort of try and pretty quickly walk  
5 through what they generally are.

6           So the first recommendation talks at a general  
7 level about the need to extend federal CHIP funding beyond  
8 the end of fiscal year 2017, after which under current law  
9 there is no new federal CHIP allotments.

10           Commissioners, you all have noted the concerns  
11 with the affordability and adequacy of other available  
12 sources of coverage for low- and moderate-income children  
13 and the need to continue to work toward addressing those  
14 concerns, as well as the importance of moving towards a  
15 more seamless system of coverage that Ben mentioned.  
16 However, as you know, policymakers and lawmakers are  
17 looking at the future of coverage generally, and as that  
18 deliberation occurs, you all have expressed the importance  
19 of continuing federal CHIP funding. So that is the first  
20 one.

21           The second recommendation is on the time frame  
22 for the extension of that federal funding, and we have

1 heard from you that the extension should be for five years  
2 through fiscal year 2022, and that five-year time would  
3 provide time to undertake the considerable work that lies  
4 ahead to address those concerns that you have pinpointed as  
5 well as give time for the discussion and debate to occur  
6 more broadly.

7 I should also say that the five-year period would  
8 be helpful to states in that it provides some greater  
9 budget certainty in that period.

10 Okay. So this next recommendation is the one  
11 that Sara referred to where there is still a decision to be  
12 made as to what the specific recommendation is. There are  
13 two options here for you. During the October meeting, you  
14 discussed at some length the idea of a phased approach to  
15 the maintenance of effort whereby there would be some  
16 modification in sort of the later years. But since then, a  
17 lot has happened -- because that was in October -- and  
18 we've heard from some of you some concerns about the  
19 complexity of that kind of approach and concerns about  
20 really wanting to protect access to children's coverage.

21 So the two options that we put before you are:  
22 one, to retain the current law maintenance of effort -- and



1 these are all things that you all have discussed previously  
2 -- but to retain the current law maintenance of effort and  
3 the increase to the federal CHIP matching rate for the  
4 five-year period of the CHIP funding extension. So that  
5 would be through fiscal year 2022.

6           The second approach on the slide here is that  
7 phased approach, and just briefly, again, what you  
8 discussed previously was in years one through three of the  
9 funding renewal period, to retain the current law  
10 maintenance of effort, as well as the increase to the CHIP  
11 matching rate; and then later in years four and five of the  
12 extension period, to introduce some ability for states to  
13 modify their programs, so modify the MOE, and to make some  
14 sort of reduction to the federal CHIP matching rate. And  
15 we will come back to that, as Sara said.

16           But moving on to Recommendation 1.4,  
17 Recommendation 1.4 is to eliminate waiting periods in CHIP.  
18 This is a recommendation that the Commission first made in  
19 March 2014, and so we are including that back in this  
20 package this year as well. And at the time, you laid out  
21 four primary reasons to eliminate the waiting periods,  
22 including reducing uninsurance among children, and you also

1 noted that there was no clear evidence about the  
2 effectiveness of waiting periods in deterring crowd-out of  
3 private coverage or substitution of private coverage, which  
4 was one of the key reasons why states adopted waiting  
5 periods. Additionally, eliminating waiting periods would  
6 simplify enrollment policies and reduce administrative  
7 burdens for families and states.

8           So like Recommendation 1.4, 1.5 was one that was  
9 made also in March 2014, and this one is to eliminate CHIP  
10 premiums for children and families with incomes below 150  
11 percent of the federal poverty level. And just as a point  
12 of reference, for a family of four in 2016 that's \$36,450.  
13 Eliminating these premiums would help to reduce uninsurance  
14 among this group of children and would align CHIP and  
15 Medicaid policies on premiums.

16           Recommendation 1.6 is for Congress to establish  
17 demonstration grants, including for planning and  
18 implementation, to support states that are wanting to  
19 develop and test models of coverage specifically for  
20 children. And these models would be designed using  
21 existing state plan and waiver authority. That's how we  
22 understand you to think of it. And the goal, of course,

1 would be to create greater seamlessness of coverage, and,  
2 of course, that coverage would be comprehensive.

3           The grant activities would support things such as  
4 market research and analysis, needs assessment, and  
5 stakeholder engagement, among others, and would help states  
6 in their undertaking of these activities for which they  
7 might otherwise have a hard time with resources.

8           There is precedent for demonstration grants, such  
9 as in developing state plan amendments to establish health  
10 homes for Medicaid enrollees with chronic conditions, as  
11 well as the Real Choice Systems grant program and the State  
12 Innovation Model initiative.

13           Recommendation 1.7 calls on Congress to  
14 permanently extend authority for states to use Express Lane  
15 eligibility for children in Medicaid and CHIP. MACPAC sent  
16 a letter to the Secretary of Health and Human Services in  
17 March 2014 in which the Commission expressed its support  
18 for this proposal, so again, this is something you all have  
19 spoken on before, and so we're incorporating that here.  
20 Currently, the Express Lane authority expires at the end of  
21 fiscal year 2017.

22           Recommendation 1.8 relates to 1.7. It calls on

1 the Secretaries of Health and Human Services, Agriculture,  
2 and Education to report to Congress on legislative and  
3 regulatory changes that would be needed to permit states to  
4 use Medicaid and CHIP eligibility determination data and  
5 findings to determine eligibility for other designated  
6 programs, so it's basically ELE in reverse, to establish  
7 bi-directionality of ELE which currently doesn't exist.

8           Recommendation 1.9 is the extension of a set of  
9 programs that were established by CHIPRA. These are the  
10 Medicaid and CHIP outreach and enrollment grants, the  
11 Childhood Obesity Research Demonstration Project, and the  
12 pediatric quality measures. These programs currently are  
13 funded through fiscal year 2017, and just very quickly to  
14 walk through, as you know, the outreach and enrollment  
15 grants support states, tribes, and community-based  
16 organizations in a range of outreach and enrollment  
17 activities. These funds have also supported a national  
18 outreach and enrollment campaign, and we have heard from  
19 state officials that without these funds, they believe that  
20 they would have to scale down their outreach and enrollment  
21 activities just due to their own budgetary constraints.

22           The Childhood Obesity Research Demonstration

1 grants -- you heard this in October, but just to refresh  
2 your memory -- fund efforts to identify health care and  
3 community-based strategies to combat childhood obesity in  
4 children ages 2 through 12 who are enrolled in Medicaid and  
5 CHIP. They are evaluating multi-level and multi-setting  
6 approaches that integrate primary care with public health  
7 strategies to address behaviors and reduce childhood  
8 obesity.

9           The third piece of this is the pediatric quality  
10 measures, which were established to improve and strengthen  
11 the initial core set of quality measures. Currently,  
12 grantees under this program are assessing the feasibility  
13 and usability of measures at the state as well as health  
14 plan and provider levels, and extension of this funding  
15 would help to continue this work.

16           So as has been the practice, we turned to our  
17 friends and colleagues at the Congressional Budget Office,  
18 and they have provided us a cost estimate for the  
19 recommendation package. I will note that there is still  
20 that open question on the recommendation on the MOE and the  
21 matching rate, and so, of course, whatever decision you  
22 ultimately come to will affect the final cost estimate. So

1 the number that's on the screen for you here is sort of the  
2 outer bound of what they think that could be. And so that  
3 is \$13.2 billion over the five years and 18.7 over ten  
4 years, and I should just emphasize that it is an estimate  
5 and, depending on what the final legislative language is,  
6 could affect the ultimate cost.

7           Let's see here. The other piece of this is, of  
8 course, the question of offsets, and as you discussed at  
9 the last meeting, we have been asked to do that, and your  
10 discussion was to include a general list of offsets that  
11 have been identified in legislative proposals or the  
12 president's budget proposals, all of which have a cost  
13 estimate already attached to it -- or a savings estimate,  
14 excuse me, attached to it, and to provide that list without  
15 providing any sort of endorsement of any particular  
16 proposal because, as one of you said, you know, those all  
17 require some additional analysis to fully understand their  
18 impacts. But we have that list that's in your meeting  
19 packet, and so that is what we understand to be your  
20 intent, is to provide that list.

21           Okay. So next steps. I'm going to turn it back  
22 over to you all, and we would like to hear from you on any

1 specific wording changes to the recommendation language if  
2 you have any, and just so everybody knows, after the vote  
3 today, the final and revised recommendation language will  
4 be made available to the public. It will be posted on the  
5 MACPAC website. And then staff will go back and work on  
6 the language, the more full language of the recommendation,  
7 which includes the rationale and the context pieces, which  
8 will be included in a report in January, which will also be  
9 on our website and, of course, sent to the Hill.

10 CHAIR ROSENBAUM: Thank you very much. So now we  
11 are going to move into the first step of this two-step  
12 process to get the views of each Commissioner overall and  
13 on the specific questions that remain outstanding. What  
14 I'd like to do is start with Gustavo, come up the line  
15 through Herman. We'll come over to Brian, go down the line  
16 to Alan and then Marsha, and then I will conclude.

17 COMMISSIONER CRUZ: Thank you and good morning.  
18 Thank you, Ben and Joanne, because this has been a really  
19 sort of tough, comprehensive period in discussion of this  
20 very sort of important program that I think it behooves us  
21 to protect.

22 In terms of the general package of

1 recommendations, I think it's a very comprehensive package.  
2 I strongly support it. I always come back to why are we  
3 doing what we're doing, and this we're doing for a group of  
4 children, 8 million children that have the potential to  
5 really sort of fall between the cracks. We have programs  
6 for very poor children. We have insurance coverage,  
7 private insurance. We have to date what are called the  
8 exchanges. This group of children in particular are  
9 children that don't necessarily fit between one group and  
10 the other. And Congress has been very good in providing a  
11 set of benefits and coverage to these children that  
12 actually, as you have analyzed and we have discussed, is  
13 not comparable to any other. It's really very  
14 comprehensive. It covers not only a whole range of these  
15 issues and conditions, but things like oral health and  
16 vision, which I think is very, very important.

17           In terms of the decision of Recommendation 1.3,  
18 which I think there are two options, I strongly support  
19 Option 1, which is to keep the MOE and the five-year period  
20 -- and increase the CHIP matching rate for a five-year  
21 period of CHIP funding extension. I think it has worked.  
22 I think we are entering into a period of change, of -- we



1 don't have a policy, a clear policy direction on what is  
2 happening, and, again, we have a group of children that we  
3 have to protect. I think the matching rate and the  
4 maintenance of effort have worked, have increased coverage  
5 for children, and I think we should not go back.

6 Thank you.

7 COMMISSIONER GEORGE: I strongly support these  
8 recommendations. As a parent of a child who receives CHIP,  
9 it gives me great peace of mind knowing that if he gets  
10 sick, I am not looking at a financial hardship by taking  
11 him to the ER or wherever we need to go for that. So  
12 maintaining this program is absolutely, positively crucial  
13 for these children whose parents are working families  
14 trying to make ends meet, but they still fall below the  
15 ability to be able to provide health insurance for  
16 everybody.

17 I know in our case, we're looking at about 20  
18 percent of our income is on health insurance just for my  
19 husband and I, so it's quite tremendous.

20 As far as draft recommendation 1.3, I am leaning  
21 towards option no. 1, maintaining the MOE and the matching  
22 rate. There's so much certainly going on right now that I

1 think to have this stabilized for the states, for families,  
2 it will provide the most benefit for who we're trying to  
3 assist, for all these children that need coverage, so  
4 that's it.

5           COMMISSIONER DOUGLAS: Well, again, I want to  
6 thank the staff again for a great job on the analysis and  
7 all the rationale for the recommendations.

8           So, overall, CHIP has just had -- and the data  
9 show it -- a tremendous impact on uninsured, and I'd say  
10 even more than that, a tremendous impact on just the way  
11 states have viewed their children's coverage across CHIP  
12 and Medicaid and really drive innovation and quality and  
13 access for all kids' coverage beyond CHIP being a small  
14 program.

15           Overall, when I look at the package, what I come  
16 to is that I support this recommendation, but I support it  
17 with really significant reservations, and I'll talk a  
18 little bit about that.

19           But, first, the reason that I support it, as I  
20 think it's essential that we extend CHIP authorization --  
21 and we need to extend it for the five years, given we need  
22 to understand how we're going to transition to a new

1 comprehensive coverage system for kids, and that's going to  
2 take time. And I support it because it's really important,  
3 this opportunity, to test new approaches on what that new  
4 system looks like and give states that ability to create  
5 some level of innovation on testing new overall coverage  
6 systems for kids, and that is a nod to the states and  
7 flexibility on how to be innovative.

8           Where I have my concerns -- and my concerns are  
9 really this program evolved and started as a state-federal  
10 partnership. It was about testing the ways to drive kids'  
11 coverage through a state-federal partnership.

12           Several of the recommendations, in my view, are  
13 moving this program to more of a federal program and  
14 particularly MOE. So I do, of the two, support option 1,  
15 but I do that feeling that neither option really gets  
16 fundamentally at the ability of states to have more  
17 flexibility on the MOE and does not recognize that states  
18 need to look at kids' coverage and holistically within the  
19 broader Medicaid program and the many decisions that they  
20 have to take in managing the program and really blocks off  
21 one piece to make decisions on other parts of the program,  
22 and in a fundamental way, I don't think that's the best

1 approach for overall Medicaid and CHIP administration.

2           The FMAP, as the report shows, there hasn't been  
3 much change in coverage or quality, given increased FMAP.  
4 That being said, if we're not going to change the MOE --  
5 and neither of these do -- then I don't think we can change  
6 the FMAP. So I agree with it, although I think we should  
7 have looked to a transition down at the FMAP and the MOE.

8           The final pieces I have are the recommendations  
9 1.4 and 1.5 related to the waiting periods and the  
10 premiums, which we haven't discussed. I realize previous  
11 Commissions had, but again, continue to move away from  
12 state flexibility and really driving from a federal  
13 standpoint the decisions for states to make.

14           And for those reasons, again, I support this,  
15 with reservations, for option 1. Thanks.

16           COMMISSIONER COHEN: In 1997, Congress made a  
17 bipartisan compromise in order to prioritize coverage for  
18 children, and I think it was a good choice then. And I  
19 think that is the spirit in which I support the whole  
20 package, including the maintenance of -- the MOE and the  
21 increase in FMAP.

22           Like Toby, I have some reservations about those

1 later parts, but I think, in general, the thrust of our  
2 priority here should be to ensure that kids' coverage is  
3 maintained in a way that it's really improved dramatically  
4 in the last nearly 20 years and to ensure that in a period  
5 of both policy and market flux that we may be entering into  
6 over the next 5 years that there aren't unintended  
7 consequences on the coverage of children.

8           My reservations about the MOE are just that it's  
9 a really blunt instrument. I have no problems supporting a  
10 requirement that states with such substantial federal  
11 support would maintain high coverage levels and high-  
12 quality coverage levels. That is not my concern with the  
13 MOE. I think that is a good choice.

14           My concern is that it's very blunted and also  
15 limits the ability for states to do things that processes  
16 and procedures and systems changes that could be more  
17 efficient and innovative, and so that's really my concern  
18 about the MOE, but the fact that it will protect coverage,  
19 quality, and levels for children, I think, is good. And,  
20 again, in that context, while I have reservations about  
21 really changing this program virtually into an entirely  
22 federally financed program without greater thought about

1 what that really means or what that should look like in the  
2 long term, I think the increased FMAP is really necessary  
3 when we don't know what states will be facing and we are  
4 requiring them to maintain a certain level of coverage.

5           So it is, I think, on the whole, a very positive  
6 compromise to protect children's health coverage, and I'm  
7 very delighted to support it.

8           COMMISSIONER GORTON: I do not support this  
9 package of recommendations, and while I concur with many of  
10 the individual recommendations, I am constrained to dissent  
11 from the package as a whole. My dissent should not be  
12 interpreted as a repudiation of the CHIP program, as I  
13 support and applaud the important access to health care it  
14 has provided to millions of children over the last two  
15 decades.

16           At this point in time, I believe Congress should  
17 leverage its current focus on health policy to consider  
18 what has enabled CHIP to maintain unwavering bipartisan  
19 support for those two decades.

20           Key success factors, chief among them a child-  
21 centered focus and state flexibility should be incorporated  
22 into the insurance reforms it seeks to enact in the next

1 session. Congress should explicitly and mindfully address  
2 the need that all America's children have for  
3 comprehensive, affordable, high-quality health care.

4 I agree that Congress should extend federal CHIP  
5 funding for a transition period, but I disagree that that  
6 extension should be for five years. The next Congress will  
7 undertake comprehensive health reform and is expected to  
8 replace or repeal elements of the ACA. Perpetuating CHIP  
9 as a freestanding program means that many families who do  
10 not qualify for CHIP will continue to pay higher premiums  
11 for less comprehensive exchange coverage. Rather than  
12 extending CHIP for five years, Congress should use the  
13 upcoming legislative opportunity to ensure that there is  
14 what the Speaker has called "a better way" designed  
15 specifically for all the children of working families.

16 I also disagree with the recommendation to extend  
17 the current CHIP maintenance of effort. The MOE freezes  
18 states in place and renders them unable to adapt to the  
19 changing health insurance plans they confront.

20 Furthermore, I am entirely opposed to extending  
21 the enhanced FMAP rate. An E-FMAP of 100 percent  
22 federalizes what should be a state-directed program and

1 leaves states with no skin in the game. I see no evidence  
2 that these billions of dollars of unrestricted funding have  
3 produced any meaningful change in children's health  
4 outcomes. These funds should be redeployed by Congress for  
5 some more useful, well-documented purpose, such as reducing  
6 the premiums paid by working families for their children's  
7 health care coverage.

8 I am supportive of the remainder of the  
9 recommendations and, in particular, of creating and funding  
10 a demonstration grant program to support state innovation  
11 in children's coverage.

12 Thank you.

13 COMMISSIONER CARTE: I come at this decision  
14 mostly through the context of the information that  
15 Commissioners had at the last meeting that children's  
16 coverage has reached new historic highs, and CHIP, in my  
17 mind, was designed to try to bridge that insurance gap that  
18 they've experienced.

19 The staff have toiled long and hard, as you heard  
20 Joanne and Ben note, over the past three years to look at  
21 some of the challenges of trying to align CHIP so that we  
22 could have more seamless coverage or that it could be



1 replaced entirely. Those challenges are mostly in three  
2 areas: affordability, benefits comparability, and the  
3 coverage levels that each state is able to set according to  
4 their needs to create seamlessness.

5           Because of these areas and these issues, I will  
6 support the entire package, mostly addressing the first  
7 three elements. The extension is necessary. The time  
8 frame of five years, I was with Director Anne Schwartz when  
9 she heard CHIP directors from all over the country talk  
10 about the need for having stability and predictability, and  
11 now we face even more heightened uncertainty.

12           The maintenance of effort, I know that my state  
13 and a host of others currently face such severe budgetary  
14 challenges that I would fear that without the maintenance  
15 of effort and because CHIP is a block grant that children's  
16 coverage would face certain cutbacks.

17           And I also endorse the rest of the package either  
18 because the Commission has already spoken on it earlier. I  
19 believe that these are important considerations that should  
20 continue.

21           COMMISSIONER GRAY: I also applaud Joanne and  
22 Ben, in particular, and Anne and all of the MACPAC staff.

1 This is, I think, a really strong package of  
2 recommendations, well written and thoughtful, particularly  
3 given the wrestling that we did with considering this  
4 important issue.

5 I strongly support a five-year extension of CHIP  
6 and the maintenance of effort and the enhanced FMAP funding  
7 to go along with it.

8 Access is critical. If one believes that every  
9 child in our country deserves access and particularly  
10 access to high-quality care, then CHIP is an unqualified  
11 success story.

12 Also, in addition to its improvement of access in  
13 an extraordinary way over the years of its existence, it  
14 has also been a great help, as has been alluded to earlier  
15 by our parent representative, to reduce financial burden on  
16 a demographic of our population that perhaps -- more  
17 popularly described as the "working poor." This is a  
18 rational, I believe, and justifiable investment in our  
19 children and in the future of our country, therefore.

20 And I believe that the Commission should make  
21 recommendations that significantly provide stability and  
22 security right now during -- security for children's

1 coverage right now during a time of really great  
2 uncertainty, so I support the entire package in option 1  
3 with enthusiasm.

4 COMMISSIONER BURWELL: I support the overall  
5 package, but I have serious reservations about the  
6 maintenance of effort and the enhanced FMAP. So,  
7 therefore, I would vote for the second option.

8 My own personal view is that I think the  
9 maintenance of effort should expire in the year 2020, after  
10 the first three years, and that the enhanced FMAP should  
11 gradually be reduced down to the original CHIP-matching  
12 rate that occurred prior to the 23 percent bump. I do this  
13 primarily due to my views that I do think Medicaid is a  
14 federal-state partnership, and I think both those  
15 provisions over-federalize the program. And I think for  
16 the overall success of Medicaid, it has to be retained as a  
17 federal-state partnership.

18 COMMISSIONER ROGERS: Let me move up. At this  
19 point in time, with the uncertainty of what is going to  
20 happen in the area of health, I strongly support the  
21 recommendation to extend for five years and with the MOE to  
22 ensure that children continue to have health coverage.

1 Every child and human being in this country deserves a  
2 right to have health insurance, regardless of economic  
3 status. I strongly support this recommendation.

4 Thank you.

5 COMMISSIONER MILLIGAN: I want to begin by  
6 commending the MACPAC staff as well, and I want to also  
7 commend my fellow Commissioners. I've learned a lot from  
8 you. I have seen a lot of open-mindedness. I have seen a  
9 lot of diligence about this work, and I do want to thank  
10 all of you as well.

11 Let me just do this in order. Of the two  
12 options, I am more supportive of option 1. I will support  
13 the final package. I have significant reservations. I  
14 won't belabor a lot of what I think others have said, but I  
15 want to focus on a few points.

16 The first point is when CHIP was created in 1997,  
17 it was layered on top of whatever the state's Medicaid  
18 eligibility standards were at the time, and what that meant  
19 is that CHIP led to a lot of variability in coverage around  
20 the country.

21 There are children at 220 percent of poverty who  
22 can access CHIP in some states but not in other states.

1 There is tremendous variability, and I continue to note  
2 that CHIP was a great -- and continues to be a great  
3 program for coverage of children, and it has, as others  
4 have noted, reduced the uninsurance rate and led to great  
5 health outcomes. But I think that CHIP, as that standalone  
6 program, should not be construed as creating equity and  
7 coverage around the country, and it should not be construed  
8 as creating a comprehensive solution for children's health  
9 coverage because of those sort of disparate eligibility  
10 levels around the country.

11 One of the appendices that will be in the final  
12 report notes this, and I just want to comment that to me,  
13 CHIP is not comprehensive health reform for children.

14 I do want to note that, as the Commission has  
15 said before and as I have said before in other comments  
16 about this, my preferred outcome ultimately is  
17 comprehensive health reform for children in a way that is  
18 more equitable across the country, more seamless with  
19 Medicaid and access to insurance and other venues for  
20 children, and that I look forward to the day that a lot of  
21 the benefits of the CHIP program are retained, but the CHIP  
22 program itself can sunset in favor of comprehensive

1 national approaches that are more equitable for children.

2 I want to note that the reason that we're voting  
3 on CHIP today is that there is a clear decision that needs  
4 to be made by Congress because of the dates CHIP itself  
5 faces, but as I support option 1, I do think that nothing  
6 precludes Congress from striking comprehensive reform that  
7 is better for children across the country than a stop-gap  
8 program that has created these inequities in various --  
9 across the country. And so I am hopeful that shy of five  
10 years, something else can come along with the appropriate  
11 lead time and implementation time to protect children  
12 without running the full course of the five years that we  
13 may end up voting on.

14 I want to end with two comments. The first is,  
15 from my vantage point, I do see some of the comments that  
16 Brian and Toby and others have mentioned about this MOE for  
17 five years and this enhanced federal contribution for five  
18 years, and other parts of the package inhibits state  
19 flexibility in ways that trouble me.

20 I do think, though, if you're going to require  
21 the means of effort, there needs to be contemporaneous and  
22 coextensive extension of the enhanced contribution rate

1 because if you have the MOE in place without that enhanced  
2 rate, then the effect of that is to mandate that state's  
3 appropriated funds, because they have an MOE in place.  
4 They are losing federal funds, and they have constraints in  
5 managing that. And so I do think those have to be  
6 coextensive.

7           And the last comment I'll make is we will include  
8 in the final report in one of the appendices a list of  
9 potential offsets. As a group, we haven't evaluated those.  
10 We haven't weighed on those, but I do personally think, as  
11 part of our role, it includes being good stewards of  
12 federal funds. And I personally think there are offsets on  
13 that list that are good health policy that would pay for  
14 the recommendation we're going to be voting on alter today  
15 and that are not detrimental to coverage.

16           So I'll stop there. Thank you.

17           COMMISSIONER SZILAGYI: I'd like to echo what  
18 many Commissioners have said, first of all, that Joanne and  
19 Ben and the staff have been remarkable in the data, the  
20 options, the way they've laid out the information for us to  
21 make decisions, and I want to thank you.

22           I also want to echo what Chuck just said, that

1 the other Commissioners have been also remarkable in terms  
2 of the thoughtfulness and their willingness to engage in  
3 dialogue and creativity. And I, too, have learned a huge  
4 amount.

5 I will be very brief because other people have  
6 said what I was going to say, but I strongly support the  
7 recommendations with no reservations, and I strongly  
8 support Option 1. And I'll just make a few comments.

9 I agree that my dream is also comprehensive  
10 health reform, but we aren't there, we won't be there in a  
11 few years. And I think we have to face some realities.

12 I feel strongly, the way every Commissioner has  
13 said, that it's an achievement that we are at historic low  
14 uninsurance rates for children. Every administration since  
15 the late 1990s should be commended, Congress and states  
16 should be commended about this. And CHIP is one of the  
17 reasons for that. CHIP may not be perfect, but it has  
18 resulted in a tremendous reduction in lack of insurance for  
19 children and better health outcomes for children. And I  
20 think it's not an accident that this has happened. It's  
21 because of the way CHIP was structured, and that does  
22 include the MOE.



1           So given the success and the realities and the  
2 changing uncertainties of the marketplace, I do feel that  
3 the old physician adage of "Do no harm" applies to children  
4 right now, and it applies to CHIP.

5           So I do strongly favor extending CHIP and  
6 extending it for five years, even though I have the same  
7 dream that Chuck and others do, which is comprehensive  
8 children's health reform.

9           Now, about the MOE, I've actually shifted my  
10 feeling from entertaining Option 2 when we last met to  
11 strongly favoring Option 1, and for three reasons:

12           One is that over the last couple of months, it  
13 has become increasingly clear to me that the marketplace is  
14 going to be very uncertain and unclear and dangerous for  
15 children. And I do not think that the alternatives will be  
16 affordable.

17           The second reason has to do with my own internal  
18 wrestling of certainty versus uncertainty with respect to  
19 children. So if we go with Option 1, there is a certainty  
20 about it; there is a protection about it. If we go with  
21 Option 2, there is an uncertainty about it, and maybe  
22 uncertainty could lead to good things, but I do not want to

1   wager my best on uncertainty for children.

2                   And the third reason is complexity, that we were  
3   trying to thread a needle here in Option 2, that we were  
4   trying to figure out a way that we could increase state  
5   flexibility but not lower the health insurance coverage for  
6   children. And I do not think that that needle can be  
7   threaded right now. So I strongly support continuing the  
8   MOE for five years.

9                   In terms of the enhanced match, for exactly the  
10   reasons that Chuck just mentioned, I do feel that if we are  
11   holding states to the MOE, even though the MOE is not  
12   perfect -- and I really do believe in creativity and  
13   innovation and state flexibility -- I do think states  
14   deserve the enhanced match given the economic  
15   uncertainties.

16                   Two other quick points. I think Recommendation  
17   1.6 about creating a federal children's demonstration  
18   program is a really important recommendation, and it could  
19   enable creativity and innovation at the state level. And I  
20   commend us for doing that.

21                   I guess I had three other points. The waiting  
22   periods and the express lanes, there is clear evidence to

1 support our prior recommendations about that. I think  
2 there's very clear evidence about that.

3           And, finally, costs. When we showed the picture  
4 just a few minutes ago about the budget, the federal  
5 budget, you could not even see the CHIP line. It was  
6 invisible, the costs are so low. So I do recognize that  
7 this is an increase in cost, but it's low compared to the  
8 total cost of the federal budget. And in terms of the  
9 offsets, I do agree with both the concept of the list of  
10 offsets and not favoring one particular offset at this time  
11 because we haven't done a deep dive in terms of which  
12 offset might be the best.

13           So, overall, I strongly favor extending CHIP for  
14 five years and also Option 1.

15           COMMISSIONER THOMPSON: I will absolutely support  
16 the package. I do have a preference for Option 2 of the  
17 MOE and FMAP options that are available to us.

18           The reality is that I think everybody sort of in  
19 large part has kind of expressed the same questions or  
20 concerns and then just kind of land in a slightly different  
21 place in terms of what conclusion that leads them to. So  
22 let me just talk for a minute about FMAP and MOE, which

1 we've talked about in prior meetings, I've talked about in  
2 prior meetings.

3 I really feel like the Option 2 that we have  
4 about the two phases was itself a modest compromise to what  
5 we initially discussed, which was allowing MOE to expire  
6 and allowing the FMAP to revert to its original CHIP  
7 matching rate. And that was in response to, I think, a  
8 very healthy conversation among the Commissioners about  
9 concerns and also very strong, consistent comments from the  
10 public that we heard, which was that the elimination of MOE  
11 and the reduction to original FMAPs would precipitate some  
12 decisions in states because of the kinds of challenges that  
13 Sharon alluded to earlier. And that could be substantially  
14 cause a reduction in children's coverage, and we didn't  
15 want to live with that, especially without having another  
16 existing coverage program to catch those kids. And, you  
17 know, I think of myself as a pragmatist. I can dream with  
18 the best of them, but I'm sort of like here's the world  
19 that we're in today, and the question that we asked  
20 ourselves is: Is there a coverage option available for  
21 these children that are currently being covered through  
22 CHIP that can provide coverage as comprehensive and

1 affordable? And we determined the answer to that was no.  
2 And maybe there will be at some other time, and so we  
3 talked about potential off ramps, and we talked about other  
4 kinds of ideas that would allow for the program to adapt  
5 and adjust to changes in the overall environment. And I  
6 think in some ways we just kind of ran out of time in  
7 thinking about what some of those permutations would look  
8 like. And it's true that it introduces a level of policy  
9 and program complexity to our conversations that maybe this  
10 Commission isn't the right forum or format to really  
11 grapple with. But I would like to have seen us express at  
12 least in some fashion a desire to explore flexibilities  
13 under MOE, a desire to see some reduction in the federal  
14 match, even if not to that original CHIP matching rate, at  
15 least to a point that would ensure that states are  
16 contributing some amount of dollars. And for that reason,  
17 that would have been -- that would be my preference. But  
18 if the majority of the Commission determines that they want  
19 to produce a package that has MOE continuing and FMAP  
20 continuing, I will still support the package.

21 COMMISSIONER RETCHIN: So my view of the  
22 recommendations and the vote have really evolved in the

1 last 45 days, and I'll just briefly go through why my  
2 thinking has changed.

3 But, first of all, I support the package with  
4 serious reservations about its costs and about the  
5 implications. I originally was very in favor of more  
6 flexibility from the states' view as well as a reduction in  
7 the FMAP. I don't see the evidence that the enhanced FMAP  
8 has really had a major effect.

9 That said, my interest in that was seeing the  
10 FMAP indexed. I believe in the future it's not  
11 inextricably tied to the requirements from the MOE. It  
12 really is a countercyclical effect for the fiscal health of  
13 states, and I think Congress should be exploring an FMAP  
14 formula that is not three years in the rearview mirror.  
15 That could be done through unemployment rates and the like.  
16 And then the MOE should be reviewed in terms of its  
17 flexibility overall for the states, but I don't think that  
18 the tie is only with the MOE requirements and the FMAP.

19 That said, I am sensitive to the effects of the  
20 enhanced match in three states which may have different  
21 economies, and so the tension of the conflict between these  
22 has really been on my mind, but I was persuaded in this by

1 two elements to actually vote for Option 1. The two  
2 elements are, first and foremost, the changes in my view in  
3 the last 45 days of the stability of the individual market,  
4 and I think it actually is even more vulnerable and will be  
5 more vulnerable in the coming days. So I think with all  
6 due respect to Ben and Joanne's excellent work, I also  
7 think that's in the rearview mirror, and I believe that  
8 more than 1.1 million children would go uninsured if today  
9 we were to withhold CHIP funding.

10           And, second, I will say that I've been persuaded  
11 by the movement particularly of my fellow Commissioners,  
12 and I'll especially point to my fellow physicians, both of  
13 whom are pediatricians, as well as to the dental expertise  
14 we have on the Commission. But you all have persuaded me,  
15 and that's why I've shifted away from Option 2 to Option 1  
16 and will support that recommendation.

17           COMMISSIONER LAMPKIN: So I add my thanks to not  
18 only all the hard work but also the patience the staff has  
19 displayed with us as we've really wrestled with some of the  
20 thornier parts. I do wholeheartedly support the extension  
21 given the urgency of the timing decision that needs to be  
22 made and the lack of good alternatives for the children who

1 are currently in CHIP.

2           On the question of the MOE, my thinking continues  
3 to be motivated by the fact that this is a federal-state  
4 program, and Option 1 to me, and especially in conjunction  
5 with prior recommendations that we're repeating essentially  
6 federalize the program. I think we have something like a  
7 dozen states who are at 100 percent enhanced FMAP right  
8 now, and most of the others well in the 90s.

9           I liked Option 2 in the October meeting as a  
10 compromise between letting the MOE expire altogether and  
11 something like Option 1. However, I do have a math  
12 background, and I can count, and so I realize I'm in the  
13 minority there and we're likely looking at voting on a  
14 package that includes Option 1, and I would support that  
15 package.

16           COMMISSIONER WEIL: Well, others have said it,  
17 but I'll say it also. As a first-year member, I'm really  
18 proud to have participated in this process, am impressed  
19 with the quality of the staff work and with the quality of  
20 the deliberative process that the Commissioners have  
21 followed to get to this point.

22           I want to begin by saying I wholeheartedly



1 endorse Recommendation 1.1. The need for the CHIP program  
2 and the case for extending it has been clearly made, and  
3 that is really to me an important statement to begin with.

4           As a general rule, I'm not a fan of taking  
5 provisions that were adopted on the premise that they're  
6 going to be temporary and then extending them repeatedly or  
7 indefinitely, and the MOE and enhanced match provisions  
8 fall into that category. But like others, I see us in a  
9 period of great uncertainty, and I think that stability for  
10 children and their families and for the states  
11 administering the program, there's tremendous benefit to  
12 overcoming that uncertainty. So I embrace the extension of  
13 the MOE and the match rate as a way to keep the CHIP  
14 program in place, and I think the level of uncertainty we  
15 have right now makes five years a reasonable time horizon.

16           I think like others I conceptually align myself  
17 with the aspirations expressed by Commissioner Gorton, but  
18 I am skeptical about how quickly the health policy  
19 environment will settle, and I'd rather the debate begin  
20 with a platform of solid coverage for kids and then move  
21 from there rather than hold out the hope that we'll get  
22 there.

1           So with respect to the two options, again, others  
2 have expressed how their thinking has evolved, and I'd say  
3 mine is similar. I think Option 2 arose out of three  
4 different threads: one was the belief that maybe there  
5 needed to be technical changes to MOE because it's too  
6 rigid; another is the belief that it would make sense to  
7 eliminate the MOE to give states flexibility; and the other  
8 was that MOE need to be -- the enhanced match has to  
9 somehow be tied to MOE because you shouldn't force on the  
10 one hand without paying for on the other hand.

11           My perspective on this is that we were unable to  
12 come up with language that is really a technical fix to  
13 MOE. A lot of the thinking about lifting the MOE --  
14 eliminating the MOE was the confidence that states wouldn't  
15 change their eligibility. But that's a bet I'm not willing  
16 to take with kids, and so I believe the MOE needs to stay  
17 in place. I don't think the enhanced match has to  
18 indefinitely be tied to the MOE, but, again, the  
19 uncertainty of the context makes that a reasonable pairing.

20           So given the choice between Options 1 and 2, I  
21 find myself going to Option 1, largely because I think the  
22 modification -- it's too unclear what the modifications to

1 MOE would be, and stability is the underlying principle  
2 that I want to adhere to in the environment that we're in.

3           That said, I do think that we need to be open to  
4 structural changes that would achieve really truly  
5 continuous coverage for kids. We've got a growing number  
6 of states where children's coverage rates are in excess of  
7 95 percent, and we ought to break down the barriers across  
8 programs. So I think the demonstration authority is  
9 critical. That feels to me very different than an MOE  
10 issue, so I'm supportive of that as part of the  
11 recommendation as well.

12           VICE CHAIR GOLD: Very impressive set of  
13 comments. I'm listening carefully to what people are  
14 saying. I also want to support the package and am pleased  
15 to support the package. It's had a lot of hard work.  
16 Children have been a bipartisan issue for a long time, and  
17 this clearly talks about children. As a Commissioner and a  
18 health services researcher, I've been impressed with the  
19 strength of the evidence on children's -- the positive  
20 effects that CHIP has had on children's coverage and feel  
21 that it's important to maintain.

22           Ideally, like Chuck and Peter, I'd like it swept

1 into a broader effort to improve children's coverage and am  
2 glad there's the option for demonstrations in our package  
3 to see about doing that. But that hasn't -- it's not clear  
4 when that'll happen, whether it'll happen, and so  
5 practically, with so much in flux, I think that an  
6 extension over a lengthy five-year period is critical to  
7 protecting kids, and I strongly support that. Of course,  
8 if something better comes along, it could always be  
9 introduced earlier.

10           The other issue is that I've been impressed with  
11 testimony -- just my big thing when I do research is  
12 looking at implementation, and everything I hear from  
13 people is always it takes longer and it's harder and it's  
14 more expensive. I've been impressed with listening to  
15 people talk about the legislative climate in different  
16 places and the calendar and the lengthy legislative time  
17 horizon that many states operate under. And so I think  
18 it's really important to give states some predictability,  
19 and a longer extension will do that. I thank you, Sharon,  
20 for making that point very clear to us and for other  
21 testimony we've heard on that effort.

22           In terms of the MOE and the additional funding,

1 you know, the higher matching rate, I, like other people,  
2 have gone back and forth on this and I think share the  
3 discomfort with the blunt instrument of these policies. On  
4 the other hand, they're all we have right now, and I think  
5 where I came down is when we started looking at alternative  
6 language in 2, it just looked very bulky to me. It looked  
7 uncomfortable. I think we weren't sure what it would  
8 accomplish. And I stuck with the policy point that I think  
9 is usually straight, is to keep it simple. So I'm in favor  
10 of Option 1, which I think is the better of the options  
11 that we have before us now.

12 CHAIR ROSENBAUM: Thank you. Well, it's been a  
13 privilege for all these years to sit on MACPAC, but  
14 especially this year. All of my colleagues -- the  
15 colleagues on the staff, the colleagues around the table,  
16 the Commissioners have been quite extraordinary. You know,  
17 you think of children's issues and you say, "Oh, those are  
18 simple," and of course they are as complicated as any set  
19 of issues, particularly in a nation built on principles of  
20 federalism.

21 I'm not going to reiterate what was said. I  
22 share deeply the observations made by Chuck, Kit, and

1 Peter, about the fact that we are here today, talking about  
2 funding for this small but very important program, because  
3 we are lacking what we really need, which is a  
4 comprehensive system for assuring affordable care for  
5 children, that is of high quality. And I feel, as one of  
6 the old-timers, that it's worth just sort of recapping  
7 briefly how we find ourselves in this situation.

8           We are here today because of a fundamental  
9 weakness in the original Affordable Care Act. When  
10 presented with the opportunity to create a really strong  
11 system of nationally uniform federal subsidies for families  
12 with children, with ties to a very good benefit package,  
13 lawmakers did not take that option. They instead continued  
14 CHIP for a period of time. The issues were to be resolved.  
15 I have written extensively on this point from a policy  
16 perspective.

17           The system that was set in place in the  
18 legislative blueprint and then implemented is one in which  
19 the subsidies are inadequate, in which families with  
20 children are locked out of subsidies entirely, if, in fact,  
21 the wage-earner has access to affordable coverage, in which  
22 terrible shortcomings exist in the benefit package,

1 particularly in the area of oral health, but it doesn't  
2 stop with oral health. There are benefit limits that  
3 should not apply, in my view, when it comes to pediatrics,  
4 and it's because we did not grapple with the question that  
5 we're all sitting around the table talking about six years  
6 ago, that we have had to go through these extensions.

7           The Commission made this very point in 2014.  
8 Obviously, nothing happened, and so, as several people have  
9 pointed out now, the necessities of the clock mean that  
10 here we are again, having to extend CHIP again, rather than  
11 grappling with the much bigger issues that we had a chance  
12 to address in 2010, and did not.

13           I wholeheartedly support a five-year extension.  
14 Like Marsha, I assume that actually, although a transition  
15 time is needed, Congress may see fit to shorten the  
16 extension, along with the incoming administration, and so  
17 we may make the transition faster than we thought. During  
18 this transition time, like Marsha, I decided, after  
19 actually leaning towards the second option, to make it very  
20 simple and to just say during this transition we maintain a  
21 maintenance of effort as it exists today, and we maintain  
22 the federal funding arrangement as it exists today. So I

1 am in favor with the extension with Option 1.

2           So that brings us to the point where we know what  
3 the -- you can tell us now what the final package  
4 parameters will be.

5           MS. JEE: So we did prepare two optional slides,  
6 and so now we know where you are. We're trying to pull up  
7 the actual language of 1.3, which would have the MOE and  
8 the 23 percent increase to the CHIP match extend through  
9 the five-year period of the CHIP funding renewal period, so  
10 through 2022.

11           I can read it, maybe a--

12           Okay. So I'll just read it, and it's a little  
13 long, so --

14           In order to provide a stable source of children's  
15 coverage while approaches in policies for a system of  
16 seamless children's coverage are being developed and  
17 tested, and to align key dates in CHIP with the period of  
18 the program's funding, Congress should extend the CHIP  
19 maintenance of effort and the 23 percentage point increase  
20 in the federal CHIP matching rate currently in effect  
21 through fiscal year 2019 for three additional years,  
22 through fiscal year 2022.



1           Do you want me to go through the entire package,  
2 or did you just want that last --

3           CHAIR ROSENBAUM: I think --

4           [Overlapping speakers.]

5           [Laughter.]

6           CHAIR ROSENBAUM: -- so we can just focus on  
7 this. And the question is whether this recommendation, as  
8 currently drafted, captures, essentially, where the  
9 majority was. In my -- I mean, I have to say, in my view,  
10 given what we all expressed, I think this captures -- not  
11 only does it capture the majority view but it captures it  
12 well. It states the recommendation well. But others may  
13 have additional comments on the wording of the package.

14           [No audible response.]

15           CHAIR ROSENBAUM: Hearing none, let's vote.

16           EXECUTIVE DIRECTOR SCHWARTZ: Okay. I will call  
17 the roll, because we're required to do this under statutory  
18 authority, and we have heard folks' reservations and  
19 concerns, which staff will work on incorporating in the  
20 text of the report that goes around the recommendations,  
21 and I've made a lot of notes and I'm sure Joanne and Ben  
22 have as well.

1           And so your vote is yes, no, abstain, and,  
2   thankfully, everyone is present today, unless someone  
3   decides they need to step out. So I'll just go down the  
4   row.

5           Brian Burwell.

6           COMMISSIONER BURWELL: Yes.

7           EXECUTIVE DIRECTOR SCHWARTZ: Sharon Carte.

8           COMMISSIONER CARTE: Yes.

9           EXECUTIVE DIRECTOR SCHWARTZ: Andrea Cohen.

10          COMMISSIONER COHEN: Yes.

11          EXECUTIVE DIRECTOR SCHWARTZ: Gustavo Cruz.

12          COMMISSIONER CRUZ: Yes.

13          EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas.

14          COMMISSIONER DOUGLAS: Yes.

15          EXECUTIVE DIRECTOR SCHWARTZ: Leanna George.

16          COMMISSIONER GEORGE: Yes.

17          EXECUTIVE DIRECTOR SCHWARTZ: Marsha Gold.

18          VICE CHAIR GOLD: Yes.

19          EXECUTIVE DIRECTOR SCHWARTZ: Christopher Gorton.

20          COMMISSIONER GORTON: No.

21          EXECUTIVE DIRECTOR SCHWARTZ: Herman Gray.

22          COMMISSIONER GRAY: Yes.

1 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin.

2 COMMISSIONER LAMPKIN: Yes.

3 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan.

4 COMMISSIONER MILLIGAN: Yes.

5 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin.

6 COMMISSIONER RETCHIN: Yes.

7 EXECUTIVE DIRECTOR SCHWARTZ: Norma Martinez  
8 Rogers.

9 COMMISSIONER ROGERS: Yes.

10 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi.

11 COMMISSIONER SZILAGYI: Yes.

12 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson.

13 COMMISSIONER THOMPSON: Yes.

14 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil.

15 COMMISSIONER WEIL: Yes.

16 EXECUTIVE DIRECTOR SCHWARTZ: Sara Rosenbaum.

17 CHAIR ROSENBAUM: Yes.

18 EXECUTIVE DIRECTOR SCHWARTZ: Okay. So we have  
19 16 in favor, 1 voting no, and that will be presented in the  
20 report as we transmit it to Congress.

21 CHAIR ROSENBAUM: Thank you all. We now have  
22 time for public comment. Should we have any public comment

1 at this point?

2 ##### PUBLIC COMMENT

3 \* [No audible response.]

4 CHAIR ROSENBAUM: Seeing no public comment, we  
5 are in recess until one o'clock. One o'clock? Yeah, one  
6 o'clock.

7 [Whereupon, at 11:34 a.m., the meeting was  
8 recessed, to reconvene at 1:00 p.m., this same day.]

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1 have the tools that they need to be successful in these  
2 efforts.

3           You may recall additionally that at the last  
4 Commission meeting we talked about in our presentation  
5 ongoing work that MACPAC staff are doing in the area of  
6 program integrity and on the following objectives: to  
7 identify the strengths and weaknesses of existing federal  
8 and state PI oversight efforts, to address if the managed  
9 care final rule's provisions will establish sufficient PI  
10 support, to address concerns regarding the proper use of  
11 federal funding, and to evaluate whether there are  
12 additional or alternative steps the federal government can  
13 take to prevent fraud, waste, and abuse.

14           Through this work we've interviewed both federal  
15 and state partners in program integrity. Both of the  
16 federal panelists here today or their representatives took  
17 part in that study. We also spoke with several states  
18 which we mentioned, and our work on this is being completed  
19 as we speak. We're preparing to discuss the results of  
20 that study at the January Commission meeting.

21           Therefore, that brings us to our panel. Our  
22 first panelist is James Golden, who serves as the director

1 of the Division of Managed Care Plans for the Disabled and  
2 Elderly Health Programs Group within the Center for  
3 Medicaid and CHIP Services. He is responsible for leading  
4 the development, implementation, and oversight of federal  
5 policy to ensure that Medicaid managed care programs  
6 provide accessible, high-quality care with consumer  
7 protections and financial accountability. Dr. Golden and  
8 his team provide direction and guidance to states as they  
9 operate managed care programs. Prior to joining CMS, Dr.  
10 Golden served as the Minnesota Medicaid director and state  
11 HIT coordinator and led the Division of Health Policy at  
12 the Minnesota Department of Health.

13 Gary Cantrell, at the end, serves as the Deputy  
14 Inspector General for Investigations. In this capacity, he  
15 serves as the senior official responsible for supervising  
16 the functions of the Office of Investigations at the Health  
17 and Human Services HHS OIG, Office of the Inspector  
18 General. OIG is at the forefront of the nation's efforts  
19 to fight fraud, waste, and abuse in Medicare, Medicaid, and  
20 over 100 HHS programs. Mr. Cantrell manages, directs, and  
21 coordinates the operation of resources of the Office of  
22 Investigations, which includes a workforce of 600 employees

1 comprised of investigators, analysts, forensic examiners,  
2 and administrative staff.

3           From the states and our state panel, our state  
4 perspective today comes from Keith Gaither. He is the  
5 director of managed care operations for TennCare,  
6 Tennessee's \$10.6 billion Medicaid managed care program.  
7 TennCare functions as the largest health insurer in the  
8 state, providing coordinated physical, behavioral, and  
9 long-term coverage to 1.2 million Tennesseans. Mr. Gaither  
10 is responsible for managing TennCare's relationship with  
11 its three managed care companies, CHIP contractor, and the  
12 state mental health and children's services agencies.  
13 Those responsibilities include MCO contract compliance and  
14 enforcement, behavioral health operations and integration,  
15 and program integrity.

16           Each panelist will give a brief presentation, and  
17 then there will be time for the Commissioners to ask  
18 questions and a discussion.

19           I'll now turn it over to James to go ahead and  
20 get started.

21 \*           DR. GOLDEN: Well, Commissioners, thank you for  
22 the opportunity to come and talk about the Medicaid managed



1 care reg. We love to talk about the reg, and program  
2 integrity is undoubtedly our favorite part.

3 [Laughter.]

4 DR. GOLDEN: You know, I guess I would say a  
5 couple of things at a high level. When we think about the  
6 reg -- and you've probably seen this in presentations, and  
7 I think it's in some materials in your packet -- we often  
8 identify four or five very high level objectives that we  
9 had as we thought about all pieces of the regulation. And  
10 one of them was to really strengthen program integrity and  
11 improve financial accountability and transparency. And so  
12 it was a very clear goal as we thought about all of the  
13 perspectives and all of the various pieces of the  
14 regulation.

15 The other thing that I would say is, you know,  
16 when you look at the regulation, there is a subpart,  
17 Subpart H, which is specifically program integrity, and I  
18 think that one of the things that we've noticed is, as  
19 people look at the regulation and in the preamble and  
20 everything that went with it, just because of its sheer  
21 size, they tend to look at it in a very siloed fashion.  
22 Right? And so if you want to think about program

1 integrity, I think people immediately go to Subpart H, the  
2 600s, to see program integrity. But there are many, many  
3 parts of the regulation that were specifically thought  
4 about with regard to how to improve the accountability and  
5 transparency that sit outside of that section.

6           So I thought one of the things that might be  
7 helpful in the brief overview that I was planning to give  
8 was to talk about what I think about whenever I think about  
9 how the reg has improved program integrity, and the first  
10 six of them actually aren't even in the program integrity  
11 section.

12           So the first thing that the regulation did that I  
13 think is helpful is it put a lot of additional clarity and  
14 specification around the requirements, the data, and the  
15 documentation that's necessary for actuarial soundness, and  
16 that protects on both sides to make sure beneficiaries get  
17 the services that they're entitled to without wasting tax  
18 dollars.

19           The regulation standardized a medical loss ratio  
20 calculation. It standardized it in the same way that it is  
21 done in the commercial market and Medicare Advantage. That  
22 will allow people to make comparisons both across states as

1 well as across product lines.

2           The regulation really attempted to enhance some  
3 of the monitoring requirements as well as the annual  
4 reporting that comes out of the monitoring requirements,  
5 and it's really that monitoring and being able to look both  
6 at what your program is doing within a state and how that  
7 might compare to what other states have in similar areas  
8 that really helps to provide some context for thinking  
9 about what you're doing in your state in program integrity.

10           Another area that I don't think was really a  
11 change in policy, but it was certainly a change in the  
12 clarity of the regulation, dealt with subcontractors. And  
13 I think that one of the things that we see in managed care  
14 is obviously the state contracts with the managed care  
15 plan. But oftentimes that managed care plan might  
16 subcontract with another plan or another vendor to do parts  
17 of their benefits or part of their administration, and it's  
18 not infrequent that that plan also subcontracts.

19           And one of the things that we really wanted to be  
20 quite clear about is that it had to be written contracts  
21 that were unambiguous with regard to what was being  
22 delegated, and to the degree that program integrity aspects

1 or other requirements of the contract are being delegated,  
2 it had to be clearly articulated, and the state's contract  
3 with the original managed care plan, that plan is going to  
4 continue to be responsible for all of the activity under  
5 its subcontracts. Again, that was always the policy, but I  
6 think it's a lot clearer now.

7 Another thing that we did throughout the  
8 regulation was try to improve data and the data that's  
9 available both for states and oversight bodies. You know,  
10 the high-quality data and encounter data in particular are  
11 really the lifeblood of administering and operating a  
12 program. You know, it's absolutely critical to understand  
13 what is going on in your program to know what the encounter  
14 data and claims that you're getting are showing.

15 And so we did a number of things to try to  
16 improve that. One of the things that we put into the  
17 regulation is that states need to have mechanisms to review  
18 and that elevate their encounter data. They also need to  
19 develop quality assurance protocols to ensure that the  
20 encounter data is complete and accurate.

21 We also added a requirement that all managed care  
22 plans need to submit an audited financial report that is

1 unique to the Medicaid contracts to help tie out the ledger  
2 and the claim data. And the state also needs to do an  
3 audit at least once every three years of both the financial  
4 data and encounter data that is submitted from the managed  
5 care organizations.

6 Another provision that we looked at was to try to  
7 think about how to strengthen fraud, waste, and abuse and  
8 program integrity at the provider level, particularly at  
9 the network providers within the managed care plans. A  
10 couple of big provisions around that. Certainly as the  
11 Commission is aware, on fee-for-service both in Medicaid  
12 and Medicare, there has been a screening and enrollment  
13 requirement where providers need to be screened and  
14 enrolled at least once every five years. There was no such  
15 requirement on Medicaid managed care. We have essentially  
16 extended the fee-for-service requirement exactly as it is  
17 for fee-for-service onto Medicaid managed care. I know  
18 that has received a lot of attention. And to the degree  
19 that it is updated in the portion of the regulations that  
20 would address fee-for-service, it will automatically update  
21 for Medicaid managed care. So it will stay aligned. We  
22 really cross-referenced over to that piece of the statute -

1 - or to the regulation. Sorry.

2           A couple of other things just to mention. The  
3 regulation, of course, requires a prompt referral from  
4 managed care plans to the state when there is any potential  
5 fraud, waste, and abuse in its provider network. We also  
6 added a provision that allows the state to require via its  
7 contract with the managed care plans to have the managed  
8 care plans suspend payment to network providers when there  
9 are credible allegations of fraud that might come to light  
10 in some other venue. Right? So it might come to light  
11 either through fee-for-service or through other managed  
12 care plans.

13           One of the things that we have heard as well is  
14 that there are various times where perhaps there is abuse,  
15 maybe there's fraud in the provider network that is not  
16 really looked at a lot; there's not a lot of investigation  
17 of it. And then what happens is the provider isn't renewed  
18 when the cycle comes up. I would say that one of the  
19 things that we did put into the regulation is the managed  
20 care plan needs to inform the state whenever there is a  
21 change in a circumstance with a provider that would leave  
22 them unable to be enrolled in Medicaid, and that would

1 include, of course, termination or non-renewal of their  
2 provider agreement.

3           The final piece that I would say with regard to  
4 what's in the regulation deals with the treatment of  
5 recoveries. I think that has been an area that has had a  
6 lot of variation across the states and thinking about what  
7 to do with that. And the basic idea is you have a  
8 situation where a managed care plan has paid a provider; it  
9 is an overpayment; it shouldn't have been made. Maybe it's  
10 fraud, maybe it's just an overpayment. And the question  
11 is: When the managed care plan becomes aware of that and  
12 goes back and collects it from the provider, what happens  
13 to that money?

14           In some cases, states would allow the plan to  
15 keep it and then use the amount to adjust the capitation  
16 rates looking forward. In other cases, the state would  
17 take the money back via contract, and the plan would lose  
18 it so that they had more incentive to try to prevent it up  
19 front.

20           There was very little agreement in the community  
21 around what to do with that, so what we wanted to do with  
22 the regulation -- we couldn't bridge the difference between

1 all of the various approaches, but we wanted the contract  
2 to be unambiguous so that when OIG or state auditors or  
3 MFCUs came in, it was quite clear what was supposed to  
4 happen. So contracts need to describe exactly what the  
5 retention policy is for the recovery of overpayments. It  
6 needs to specifically with call out fraud, waste, and  
7 abuse. It has to detail specifically the process,  
8 timelines, and documentation for the plans to report to  
9 states. And then it also has to have a process, timeline,  
10 and documentation associated with the actual payment when  
11 the state needs to receive a payment.

12           The other thing that we did in the regulation is  
13 to require that all of that information around overpayments  
14 and recoveries be used as part of the development and  
15 setting of capitation rates.

16           So those are the highlights of what's in the reg.  
17 I guess the only other comment that I would say is that I  
18 think the regulations are pretty good. We worked -- or at  
19 least I feel that way.

20           [Laughter.]

21           DR. GOLDEN: We tried to work with everybody both  
22 in the development up front as well as after the comment



1 period and during the comment period. We worked closely  
2 with our colleagues in OIG in the Center for Program  
3 Integrity. We took a lot of feedback from state program  
4 integrity directors and MFCUs, and we really tried to  
5 incorporate all of the various points of view. And my  
6 feeling is that for where we are today, the regulations and  
7 the statutory provisions are probably at the right spot for  
8 what the regulations are. I think the success will be in  
9 how well those can be implemented. I think from both my  
10 experience having been in a state and having worked with a  
11 number of states, the program integrity is really dependent  
12 on the degree to which the state is able to have a strong  
13 hand overseeing its contract, have good, open  
14 communications with its plans, and are really trying to  
15 find best practices to implement what we have as  
16 regulations.

17           And so at a high level, I would say that that's  
18 kind of what I think about the reg and program integrity.

19           MS. MORRIS: Finishing our federal panel.

20 \*           MR. CANTRELL: So it isn't often the case when  
21 you're with the IG's office that your talking points align  
22 so closely with the Centers for Medicare & Medicaid

1 Services. We're sometimes at odds. But this is not the  
2 case here. As he said, they worked very closely with us on  
3 the Medicaid managed care regs, and a lot of the areas that  
4 I was going to address have been touched upon already in  
5 terms of the regulations and how they are going to impact  
6 them.

7           In my experience in 20 years with the IG's  
8 office, largely looking at Medicare but also more and more  
9 looking at Medicaid over the last several years, there are  
10 just a few pillars of program integrity that have to exist  
11 before you can be successful. Data is first among them, I  
12 think, and we hope that this new reg will help improve the  
13 body of the data we get both at the state level across from  
14 all the various plans but at the federal level as well.

15           We've had tremendous improvement in the access to  
16 Medicare data over the last several years, and our office  
17 as well as the Center for Program Integrity is taking full  
18 advantage of that to, first, identify fraud trends and  
19 then, second, align our resources, for us limited law  
20 enforcement resources, in those areas where we can have, we  
21 believe, the greatest impact. And it's something that  
22 supports when you have that timely access to data, any

1 fraud prevention or detection efforts and investigative  
2 efforts can proceed more quickly. So those that have  
3 worked with law enforcement know that those cases can take  
4 a long time. The better data we have available to us, we  
5 can move along more efficiently and quickly to resolve a  
6 case that's been referred over for law enforcement, which I  
7 think benefits both the program and law enforcement at the  
8 end of the day.

9           We also use data now to measure impact. Instead  
10 of just counting restitutions and recoveries and  
11 convictions and civil actions, we're much more interested  
12 in determining whether those efforts are having an impact  
13 on behavior. And so we're looking at claims before and  
14 after we focus on certain areas of Medicare, for example,  
15 to see if we're changing the dynamic in any way, reducing  
16 payments in areas where we've seen high fraud. And so  
17 those are all things that I think are critical to be  
18 applied in the Medicaid arena, Medicaid managed care arena  
19 as well. We need strong Special Investigations Units  
20 throughout, you know, at every plan. They need to have  
21 access to data and good communication with the states. The  
22 state agencies need to have good communication with law

1 enforcement so we're triaging and working together to  
2 figure out who should be addressing what issues and  
3 concerns because I know it's true at the Medicaid Fraud  
4 Control Units, it's true at the IG's office, certainly law  
5 enforcement isn't the only solution in fraud. I think we  
6 all know that. But if we don't have sufficient  
7 administrative remedies and provider screening and  
8 suspension efforts, if we're always waiting on law  
9 enforcement to take those efforts, we'll be waiting longer  
10 than we'd like.

11           So I think we've learned to work a lot more  
12 closely with the CPI over the years in managing and  
13 determining when administrative action is appropriate, when  
14 law enforcement action is appropriate, when both are  
15 appropriate. And that's a difficult equation, and it's a  
16 case-by-case basis, but it's something that is more easily  
17 done with strong program integrity as well as great data  
18 and strong relationships with law enforcement.

19           You know, we see there's -- we currently have  
20 very little access to Medicaid data, and we don't have very  
21 good -- we just received Medicare managed care data at CMS,  
22 so this is still an area that for us still is somewhat of a

1 black box. We don't know what's going on in the world of  
2 managed care as well as we do in the rest of Medicare.

3           But what I do know is we -- I work very closely  
4 with the private sector through various task forces and, in  
5 particular, the Health Care Fraud Prevention Partnership,  
6 which is a federal-private effort to share data across  
7 private and public. And I hear the same things, whether  
8 they're operating in the private space, whether they're  
9 operating as a managed care plan for Medicaid, managed care  
10 for Medicare, or some other aspect of health care.

11           The fraud concerns that they see are the same  
12 fraud concerns we see in Medicare. There's lots of  
13 overlap. It isn't as if one sector has figured it out and  
14 has eliminated fraud at this point in time. The fact that  
15 we don't see as much in terms of fraud referrals, I think,  
16 is a product of, in some cases, insufficient data, not  
17 necessarily because there's less fraud in the managed care  
18 arena.

19           As we get greater access to managed care data, we  
20 want to spend more time addressing fraud in these areas,  
21 and it sometimes looks different, but the areas of  
22 prescription drug, fraud is a big concern for us. I think

1 it expands across private-public managed care, fee-for-  
2 service, Medicare, Medicaid.

3           In Medicaid, in particular, we have been focusing  
4 on personal care services, working with Medicaid fraud  
5 control units. This is an area that's been a particular  
6 concern for us, relatively low dollar, dollars in terms of  
7 fraud, but sometimes high impact, and it suggests -- we  
8 have some recommendations we've made to CMS around this  
9 arena, which is largely a Medicaid issue, relating to  
10 screening of personal care attendants, for example.

11           We don't really know who we're employing to take  
12 care of the Medicaid beneficiaries in terms of personal  
13 care services. We don't have any good way to measure the  
14 quality of those services, and we've seen example after  
15 example where there's fraud committed, where services  
16 aren't being provided, but being billed for, where there  
17 is, in essence, billing for these services and providing  
18 insufficient care in patients who have lacked the type of  
19 oversight and services and had harm resulting from that.  
20 We've seen patients really who just -- whether they be  
21 family members or people paid through companies, we've seen  
22 fraud at various levels in personal care services, and

1 that's something that our Medicaid fraud control unit  
2 partners see across the country as well.

3 I'll finish on this, because I think you've  
4 touched on most of the things, other things I was going to  
5 address, but as I said, we're expanding our efforts to work  
6 with Medicaid, especially Medicaid fraud control units.

7 You may have heard of the strike forces, which  
8 started out with the label "Medicare Fraud Strike Forces."  
9 We're in nine cities. It's a cross-government task force  
10 to address high-concentration fraud areas of Medicare.

11 Every year, we have one to two national  
12 takedowns. This past year, we had a national takedown, 300  
13 individuals charged, nearly \$900 million in alleged fraud.  
14 What's new about this last year, it was the largest, but it  
15 had the largest participation of Medicaid fraud control  
16 units. That was a direct result of our concerted effort to  
17 reach out to the states, to the state law enforcement  
18 agencies, and have them participate in our efforts on a  
19 national level to address these fraud concerns.

20 We know, as I said before, fraud affects all  
21 these programs. It's no longer appropriate for our talking  
22 points to focus on nine cities in the United States in

1 Medicare alone. This is a national problem that we see,  
2 and it certainly affects Medicaid. So we've reached out  
3 and extended our partnership to the Medicaid fraud control  
4 units across the country to join this national effort, and  
5 there's a lot of interest in doing so, as well as the  
6 health care fraud prevention partnership, public-private  
7 partnership. We're getting more and more state agencies  
8 joining in, and that's going to be critical, I think,  
9 moving forward for the success of that effort, which is  
10 intended to share data across public-private in order for  
11 us all to be better informed.

12 Thanks.

13 MS. MORRIS: And that's a good segue to our state  
14 panelist.

15 \* MR. GAITHER: Well, I guess I'll start with  
16 something you may not hear said very often. It's that  
17 these regs are actually pretty good.

18 [Laughter.]

19 MR. GAITHER: And actually, I'll say that because  
20 we were already doing most of it. So it wasn't a big lift  
21 for us because we have been in managed care since 1994, and  
22 you guys may know a little bit about Tennessee. We did it



1 probably the wrong way for a while. So we've figured out  
2 how to do things the correct way.

3 I was talking to James about this. We've been to  
4 the MII quite often and shared with other states our  
5 processes, and hopefully, that informed some of the work  
6 there.

7 If managed care is working well, your exposure to  
8 fraud and abuse is lowered a little bit, just because of  
9 the controls they have in place. An example I will give  
10 you is we had a national recovery contractor for several  
11 years. They really couldn't find very much looking at our  
12 global data. So, on a global data level, the MCOs are  
13 doing what they need to do.

14 The question is they're finding it, they're  
15 stopping it, but we didn't know who it was, and we weren't  
16 prosecuting very many people. So we had to implement quite  
17 a few reporting requirements, and some of those are in the  
18 regulations here.

19 I think moving forward, states need to rethink  
20 how they look at program integrity. It's not just running  
21 some data reports, looking for outliers. You've got to  
22 look at different kinds of data now, like terminations,

1 just nonrenewal contracts, actually looking at providers  
2 who have a certain number of claims that recoup from -- you  
3 know, you may not actually call something fraud, but you  
4 just recoup the money from the provider and move on.

5           So we get reports from the MCO saying how much  
6 they recoup by provider class and going down the detail  
7 there, so it's a different type of data that you're looking  
8 at these days.

9           As James mentioned, you've got to be very in the  
10 weeds with your providers because you're a step away from  
11 the transactions now, so you've got to have very strong  
12 contracts. I know the states are sharing that information  
13 with each other, but I think there's a lot more opportunity  
14 around states sharing their technical expertise and  
15 strengthening those processes they have because that's  
16 where all this is going to keep it -- strengthen integrity  
17 in the program.

18           CHAIR ROSENBAUM: All right. Thank you so much.  
19 This was excellent. So let me open up the discussion.

20           Yes, Peter.

21           COMMISSIONER SZILAGYI: Yeah. It was very  
22 interesting. Thank you.

1           I have a very naive question to start off. I  
2 was, for more than 20 years, very involved with the largest  
3 Medicaid managed care plan in upstate New York, on the  
4 board, and we talked about this occasionally, and we never  
5 got out of the starting block for the most part because we  
6 couldn't identify what the extent of the problem was.

7           Could you enlighten me about how big of a problem  
8 in terms of percent of the budget or dollars is fraud, and  
9 how much variability does it appear to be across states?

10           I told you it was a very naive question.

11           MR. GAITHER: You see lots of very different  
12 numbers. If you added them all up, Medicaid would cost  
13 nothing, if you added up -- saved all the fraud that's out  
14 there.

15           I don't know a number. I do know as a proxy,  
16 maybe you could use what states anticipate they're going to  
17 save through managed care because some of that is the fraud  
18 and abuse activities that are out there, but it's not a  
19 small number. I don't have a good number, though.

20           MR. CANTRELL: We don't have a good number  
21 either. That's a question that is often asked, but it's  
22 obviously very difficult to measure fraud, which is an act

1 of deception. Claims may look appropriate on their face  
2 because they've been manufactured to look legitimate, and  
3 so it's a difficult thing. I think there are efforts under  
4 way at CMS, in particular, to begin measuring fraud in  
5 certain areas, but we don't have in the IG's office an  
6 accepted measure for fraud.

7 CHAIR ROSENBAUM: There are the PERM numbers,  
8 but, Penny, can you shed light on this at all from your --

9 COMMISSIONER THOMPSON: Oh, I wasn't going to go  
10 there.

11 CHAIR ROSENBAUM: Oh, good. Okay.

12 COMMISSIONER THOMPSON: Can I ask a few other  
13 questions, though, and jump in?

14 CHAIR ROSENBAUM: Sure.

15 COMMISSIONER THOMPSON: I wanted to ask, Jim, you  
16 two questions about provisions that were proposed in the  
17 rule but not finalized and maybe ask you to talk about what  
18 your thinking is about that. One of them is about the MLR  
19 and how to account for program integrity expense as part of  
20 the MLR, and then the second is about CMS authority to  
21 withhold or disallow dollars, in part, when it finds issues  
22 with managed care overpayments or compliance issues. Can

1 you talk about those too?

2 DR. GOLDEN: Sure. So --

3 CHAIR ROSENBAUM: You might just remind people,  
4 who aren't so familiar, what the MLR proposal was and where  
5 you landed at the end.

6 DR. GOLDEN: Yes.

7 So, in the Notice of Proposed Rulemaking for MLR,  
8 there was a provision that would have put in the numerator,  
9 so it would have counted positively for a health plan's  
10 MLR, the amount of dollars that they were spending in  
11 executing a portion of the compliance provisions inside of  
12 the compliance portion of the regulation and up to a half  
13 percent of total premium. And the idea of that when it was  
14 proposed was to try to attempt to get plans to invest more  
15 into program integrity and have that count positively  
16 toward their MLR, which, of course, is required to at least  
17 be targeted toward 85 percent.

18 I would say that we got a lot of feedback on  
19 that, and it was very all over the board in the sense that,  
20 obviously, plans thought it was a good idea, and I think a  
21 number of others did.

22 I do think there were others who didn't think it

1 was such a good idea, that it was just, more or less, take  
2 expenses that existed and count them in the MLR.

3           At the end of the day, I think what was one of  
4 the biggest decisions that -- reasons for making the  
5 decision that we did was we really wanted the MLR to align  
6 as closely as possible across all of the centers of CMS.  
7 So you have Medicare Advantage. You have the commercial  
8 market through CCIIO and Medicaid through CMCS. And I  
9 think we really wanted to be able to have numbers that were  
10 as comparable as possible, and what we ultimately did was  
11 tie our definitions to what is in the commercial market.  
12 So, as NAIC and others re-debate this issue, because it was  
13 a lot of debate back originally, if there's a change, it  
14 would really impact all of the MLR calculations, uniformly,  
15 and at the end of the day, comparability seemed to win out  
16 on that issue.

17           The second issue you raised actually is a  
18 slightly different issue. In general, what our authority  
19 is with regard to contracts is either all or -- it's all or  
20 nothing, for the most part. It's either you approve it, or  
21 you disapprove it, and disapproving it is rather  
22 consequential to states because these are often, obviously,

1 the largest contracts in the state, billions of dollars.

2 And it's a very draconian penalty and one that one doesn't  
3 get taken very lightly.

4 And so the only exception -- I will say there is  
5 one exception to it, and it is with regard to encounter  
6 data. To the degree that there are problems with encounter  
7 data, you can do a partial deferral based on not having  
8 complete or accurate encounter data.

9 But the reason that it was proposed but not  
10 finalized is, at the end of the day, after we looked at  
11 comments and considered it with counsel, we concluded there  
12 wasn't adequate statutory authority for finalizing that  
13 provision. So, to the degree that there might be a need or  
14 a desire to do a partial deferral or disallowance for a  
15 small piece of a program being out of compliance with the  
16 regulations, we would need additional authority in order to  
17 make such a provision.

18 COMMISSIONER THOMPSON: Okay. Thank you.

19 I think, Jessica, that's something that we should  
20 take a look at.

21 Keith.

22 MR. GAITHER: I thought I'd just make one comment

1 on the MLR thing. If you ask a plan to start defining what  
2 they call program integrity, so it hits the MLR in a  
3 favorable light, it becomes a much larger number, and I  
4 think it's more prudent to hold the states accountable to  
5 managing their contractor than letting an MCO classify some  
6 activities they do as medical. That can get really dicey  
7 in the grand scheme of things.

8           COMMISSIONER THOMPSON: So everyone talked about  
9 encounter data. Can you give us an update as to where we  
10 stand in terms of getting better encounter data from the  
11 states on Medicaid?

12           DR. GOLDEN: I can, but I'd like to start  
13 actually earlier in the story because I think that  
14 encounter data is a little challenging because it's really  
15 a byproduct of a very long business process. A provider  
16 submits something to the plan. They adjudicate it. They  
17 put it into their warehouse. The state says, "We want to  
18 collect it. We want to use this format." It has to come  
19 out of the warehouse, be repackaged up. It comes usually  
20 to the front door of the state agency, probably hits either  
21 their MMIS or another system, gets unpacked, gets analyzed,  
22 gets put into the warehouse. Then it's used.



1           To the degree it then comes to the federal  
2 government, the federal government says, "We'd like that  
3 out of your warehouse. Here is the format." It gets  
4 repackaged up. It would come to CMS. We unpack it and  
5 then put it into a database, and then it's ready for us.

6           And I think that, obviously, at the end, one of  
7 the things is how good is the data that we had that would  
8 be available to CMS or to OIG. It's highly dependent on  
9 all of those various steps along the process, including the  
10 degree to which a plan is working with those providers,  
11 making sure there's good coding, that you're doing all of  
12 that up front.

13           One of the things that we tried to do in the  
14 regulation was to try to push on states to try to get  
15 better data from the plans themselves, and I would say that  
16 one thing that has been highly effective in the market is  
17 many states have now gone to a provision in their contracts  
18 where they look at on a quarterly basis, the encounter data  
19 they're getting from the plans, and they compare that to  
20 the health plan's general ledger. It has to be within a  
21 certain percentage. One state has within 1 percent.  
22 Failure to meet that gives you a 1 percent penalty in your

1    capitation rate.  And I know there are at least 14 states  
2    that have a similar provision.

3            Many of the states have said that after they put  
4    that in, much of their data improved rapidly and almost  
5    overnight, and so I think one of the things that my area  
6    has really been trying to do is think about how do we work  
7    with states to improve what they're getting from managed  
8    care plans, so that what they have in their databases and  
9    warehouses is in better shape to be able to share with CMS.

10           With regard to CMS, obviously, Penny, it's T-  
11   MSIS, the replacement for MSIS that is there.  I don't have  
12   the numbers off the top of my head, but I know more and  
13   more states are submitting, and we are working quite hard  
14   internally to think about how to use the data and to put it  
15   together into dashboards.

16           Ultimately, that data, as it's used, whether it's  
17   for programmatic activities or oversight, the use of the  
18   data will ultimately be what improves the data through that  
19   long chain I described.

20           CHAIR ROSENBAUM:  Thank you.

21           I have Toby, Kit, Stacey, and Chuck.

22           COMMISSIONER DOUGLAS:  Question for Gary.  If you

1 could talk a little of just the interactions between DOJ  
2 and the states and OIG, especially as it relates a little  
3 bit bigger to the intersection between a lot of Medicaid  
4 provider fraud and activities, fraud or criminal activities  
5 outside of health care, human trafficking, drug  
6 trafficking, others that at least in some states are seeing  
7 a big connection, and just looking at the providers in  
8 certain ways are just pawns and a bigger, bigger issue  
9 going on, and using data analytics to really look at these  
10 associations that go beyond just the claims data but the  
11 broader reach, and then fundamentally what actions DOJ is  
12 taking at that level, wherein states are feeling they can't  
13 really deal with this when it's bigger than just health  
14 care.

15 MR. CANTRELL: Sure. I'd say that the  
16 relationship between OIG, DOJ, and most of the states, if  
17 not all -- certainly, we are welcoming the state law  
18 enforcement agencies to work with us, and we work with  
19 them. It's really good, and it's improved over the last  
20 two years by getting them involved in some of our national  
21 -- the states involved in some of our national efforts.

22 Our strike force, which I mentioned before, is

1 led by a criminal division, which is headed out of D.C. but  
2 has resources throughout the country, and I think they  
3 recognize, the U.S. Attorney's offices around the country  
4 recognize, and we recognize that the states have to be  
5 involved in this national effort to address health care  
6 fraud, and so that is absolutely happening.

7 I don't have the specific number, but I think  
8 around a third of our cases are worked jointly with  
9 Medicaid fraud control units.

10 So often we will prosecute those cases. If  
11 there's a Medicare dollar and a Medicaid dollar involved in  
12 the case, we might prosecute that case federally. If it's  
13 100 percent Medicaid case, we will work with them, federal  
14 law enforcement with state, attorneys general to prosecute  
15 cases locally. So we have several avenues for addressing  
16 Medicare and Medicaid fraud, both state and locally, and  
17 sometimes attorneys are cross-designated to prosecute  
18 Medicaid cases at the federal level.

19 In terms of the other part of your question,  
20 beyond health care, that's certainly a tricky -- that's a  
21 trickier question to answer. We believe health care fraud,  
22 the proceeds of that are used for a variety of things,

1 often just to lie in pockets. Sometimes the proceeds, we  
2 don't know exactly how they are used. We know a lot of  
3 individuals, fugitives travel overseas to avoid arrest, and  
4 some of the funds travel overseas.

5 I haven't seen specific cases related to a  
6 Medicare/Medicaid fraud relating to human trafficking. I  
7 wouldn't suggest that it doesn't exist, but I haven't seen  
8 that. But we do see connections throughout the variety of  
9 HHS programs, where funds are misused for, I'll say,  
10 nefarious purposes outside of their intended use. Human  
11 trafficking isn't something we've gotten heavily involved  
12 in, though.

13 Did you have some specific example?

14 COMMISSIONER DOUGLAS: It's the same entities.  
15 They might be in multiple -- it's not that they're using  
16 the dollars for that, but these are actors that cross over  
17 into other --

18 MR. CANTRELL: I think one of the things that  
19 you're suggesting is there needs to be, beyond the claims  
20 data, another layer of analytics that occurs connecting  
21 other resources. So we in OIG and at DOJ are interested in  
22 doing that, and we have some capacity to do that. It is

1 tricky. There are many other data sources that allow us to  
2 do kind of network analysis to find out who this provider  
3 deals with outside if Medicare, find out who his patients  
4 see outside of this provider, and connect dots beyond  
5 business ownership dots that aren't necessarily connected  
6 in the claims, and then ultimately connect to other  
7 possible crimes, organized or not.

8           So that is an area we are developing and continue  
9 to grow in. We're partnering with other organizations to  
10 increase our capacity to do that. It isn't something we  
11 have inherently built into IG yet because we don't have  
12 right now our primary data sources, the Medicare claims  
13 data. We need to leverage other agencies' data to be able  
14 to make some of those connections that you're describing,  
15 and we are actually working closely with the FBI, with  
16 cyber task forces, with the Department of Homeland  
17 Security. They have various task forces around the country  
18 that are set up to share data, so we're sharing some of  
19 that Medicare-related data, fraud data, so that we can see  
20 if there are connections across the community.

21           I hope that helps.

22           CHAIR ROSENBAUM: Kit.

1                   COMMISSIONER GORTON: Thank you. Really  
2 interesting to hear how the efforts to network and work  
3 across jurisdictions are coming together. That's  
4 encouraging.

5                   Changing gears just a little bit, a lot of  
6 interest these days in all of the programs around value-  
7 based purchasing, and ACO models, and partners between  
8 plans and providers, and I wonder if you all have  
9 perspectives about how fraud, waste, and abuse plays out in  
10 these settings, how to get on top of it. Just anecdotally,  
11 historically, there's been some sense that provider-  
12 sponsored plans are perhaps less energetic about chasing  
13 bad provider behavior than they might be, and do you think  
14 this will play out there?

15                   And then from the data perspective, I guess I'm  
16 interested, when people have the opportunity to improve  
17 their earnings by delivering less care, how do you think  
18 about overseeing that so that care is not being  
19 underprovided by people who now have a financial incentive,  
20 not to deliver services?

21                   MR. CANTRELL: So I'll say, first, this is not an  
22 area of expertise for me. These are all questions that I

1 think we're grappling with in the IG's office, currently,  
2 and continue to analyze.

3           One direct impact, I think, is the new -- many of  
4 the new models, encouraged relationships across providers,  
5 and many of the anti-fraud laws discourage those kinds of  
6 financial relationships -- the Anti-Kickback Statute, Stark  
7 Law. So our office -- our Office of Counsel, not my office  
8 -- has been looking at this and looking at, you know,  
9 waivers of the Anti-Kickback Statute, developing safe  
10 harbors that would allow for these new value-based and new  
11 relationships that are -- to be tried, and without there  
12 being criminal liability for complying with this new  
13 program.

14           So that's an area I think we're going to continue  
15 to watch. You know, so it certainly affects our office  
16 directly, as these anti-fraud laws are, in essence, waived  
17 for certain groups of providers, and for the benefit, and  
18 hopefully in value of the services.

19           But, you know, the other questions you asked, I  
20 think, are questions that we're still, you know, grappling  
21 with. I don't have anything to say from an investigative  
22 perspective on the incentive question that you asked about.



1 You know, I fall back on something, you know, is typical of  
2 law enforcement. Whatever the structure of the program, we  
3 end up seeing some type of fraud in the program. It may  
4 look different but there may be more or less of it. But we  
5 will be certainly monitoring and looking for those that  
6 might take advantage of it, and, you know, we will continue  
7 to do so.

8 DR. GOLDEN: You know, I think in many ways your  
9 question is a variant on one that we have today, even  
10 before some of the value-based purchasing -- what am I  
11 buying and what am I paying for with that? And I'm not  
12 sure that it's -- I think it's different under value-based  
13 purchasing but I'm not sure that it's that different, and  
14 I'll give some examples. Right?

15 So we deal with that question a lot when we're  
16 looking and reviewing capitation rates, and you have  
17 situations today where you might have a plan that has a  
18 capitated arrangement with a provider group. You know, I  
19 think it's many of the same types of questions that are in  
20 that. I'm not sure that's as much value-based purchasing  
21 as a very older type of arrangement. What am I paying?  
22 What am I paying on a unit cost? How do my unit costs

1 under there compared to outside of that, on the market?  
2 Right? I think those are things that haven't always been  
3 very clearly teased out in encounter data.

4 I think that what we see in a number of value-  
5 based purchasing arrangements -- you know, ACO style, in  
6 particular -- is there's almost always a quality component  
7 associated with that, and I think the question is, is that  
8 quality component adequate to address what some of the  
9 concerns might be around incentives and underutilization.

10 And then the final thing I would say is, I think  
11 it ties quite closely to the need to have good encounter  
12 data for other reasons than just program integrity. I  
13 think my experience in dealing with providers has been that  
14 they are often quite suspicious of some of these  
15 arrangements, and one of the most challenging pieces for  
16 the state plans and the providers to come to agreement on  
17 is what will be the data source of truth, and who is going  
18 to be the entity responsible? Usually they want the state  
19 to be right in the middle of that, even in a Medicaid  
20 managed care arrangement.

21 And so I think that highlights the importance of  
22 really working across the entirety of the system to ensure

1 that you have good data, because otherwise I don't know to  
2 answer that under value-based purchasing, or even more ho-  
3 hum arrangements that are more fee-for-service today.

4 COMMISSIONER GORTON: Thanks. I would just --  
5 it's interesting because sometimes you hear people  
6 aspirationally talk about value-based purchasing somehow  
7 getting us into a post-transactional data world, and it's  
8 like, no, you encountered it; it's here to stay. So if  
9 anybody thinks that we're not going to code and assign unit  
10 costs to units of service just because we've got this  
11 different rubric, they'd better think again, because--

12 VICE CHAIR GOLD: That's what they used to say  
13 for HMOs --

14 COMMISSIONER GORTON: Yeah. It doesn't work.

15 CHAIR ROSENBAUM: We have several people on the  
16 list here still, and I'm mindful of the time, so let's go  
17 to Stacey, Chuck, Norma, Marsha.

18 COMMISSIONER LAMPKIN: So thanks. Thanks very  
19 much. This is enormously interesting.

20 I had the opportunity two or three years ago to  
21 be embedded as an in-house actuary in a Medicaid --

22 COURT REPORTER: Could you talk closer to your

1 mic?

2 COMMISSIONER LAMPKIN: Sorry. I got called on  
3 that earlier today. Don't like hearing the echo.

4 -- to be the in-house actuary in a Medicaid  
5 program that was going to statewide Medicaid managed care,  
6 and to talk to the NPI unit at the agency, and to talk to  
7 the state MFCU about capitation, how that works. I  
8 remember one particularly painful conversation about how to  
9 value damages to the state of a fraudulent finding in the  
10 context of a capitated managed care plan. It was  
11 interesting conversations.

12 But in all of that, we talked a lot about  
13 aligning capitation rates with the contract requirements,  
14 what you can do with the capitation rates and what  
15 limitations there are, and solving all these problems  
16 through how you structure the capitation rates.

17 So with that kind of background I have a couple  
18 of questions, still. One is, what does an effective state  
19 PI do with respect to primary analytics anymore -- you  
20 know, algorithms, and so forth. You talked about data  
21 sharing across sectors. And then with respect to -- so  
22 that's one question, and the other one is, given the

1 limitations of the capitation rates, what other solutions  
2 exist at the state or federal level to address lack of  
3 activity on the part of the MCO, with respect to doing what  
4 they should be doing on fraud?

5 MR. GAITHER: I'll take the second one first. We  
6 only have three MCOs in our state, so we can really focus  
7 on what they're doing. That's one of the main management  
8 steps we've taken. If you have 12, you really can't figure  
9 out what's going on. So we meet with them every quarter  
10 and go over the reports they've sent in, and they have to  
11 file a fraud and abuse plan each year. So we go through  
12 that, and we go onsite and audit their activities, and make  
13 sure they're doing things. And we can issue corrective  
14 action plans if they're not doing what we want, and those  
15 things can have liquidated damages attached to them if they  
16 don't follow through with those.

17 So we have some pretty strong things in our  
18 contract that we can leverage to get what we need out of  
19 them. So it just takes a lot of hands-on management,  
20 basically.

21 The capitation one, is that kind of a related  
22 question?

1           COMMISSIONER LAMPKIN: Just where do you end up  
2 with respect to what activities the MCOs are doing, and  
3 primary analytics in particular --

4           MR. GAITHER: Right.

5           COMMISSIONER LAMPKIN: -- the algorithms and so  
6 forth, versus what the state retains and does, either  
7 working cross-sector through the data-sharing or even just  
8 across MCOs.

9           MR. GAITHER: We do -- we that encounter data the  
10 MCOs have and aggregate that to do statewide analytics,  
11 because obviously like time bandits, it's easier to catch  
12 those if you have all of the data aggregated.

13           So there are some things that we can do that the  
14 MCO can't do, and we still do those, but then they still  
15 provide most of the analytics, and they do a lot of front-  
16 end claim editing and record reviews, which is a whole new,  
17 you know, world for Medicaid plans, doing front-end  
18 auditing and record reviews before they even pay claims.  
19 So that's when you get into, what did you find that you  
20 didn't pay for, and telling us about that kind of stuff,  
21 and that gets more complicated.

22           CHAIR ROSENBAUM: Chuck.

1           COMMISSIONER MILLIGAN:  It's actually a good  
2 segue to one of the questions I wanted to ask.  So I'm  
3 formerly with a state Medicaid program, currently with a  
4 Medicaid MCO, so just some context.

5           There's a lot of prepayment review, as you just  
6 mentioned, and there's many permutations on that theme.  
7 There still seems to be a bias in how reporting gets done  
8 to states and then upstream about recoveries, as opposed to  
9 avoidance, and maybe there's a belief that avoidance is  
10 more fictitious or doctored instead of actual recoveries,  
11 where you can show the dollars.  But it has perverse  
12 incentives.  And so when our state, for example, compares  
13 the program integrity activities of each of the four MCOs  
14 in our market, they have a bias toward liking to see  
15 recoveries and a bias against linking to see cost  
16 avoidance, but cost avoidance is more efficient on many  
17 levels, in terms of prepayment review, in many service  
18 areas.

19           And I'm wondering, in light of the reg and in  
20 light of the framework here, whether that bias is going to  
21 get exacerbated or addressed.

22           MR. GAITHER:  That's a good question.  I think

1 each state is going to be different, obviously, and we try  
2 to value -- or we understand that prepayment review and  
3 avoidance is -- it's better not to pay to begin with,  
4 obviously. That number can be really large sometimes so  
5 it's hard to value what's just usual stuff that happens  
6 versus really diligent review of claims. There may be some  
7 more conversation needs to happen with plans and the states  
8 around that.

9           They may actually like recoveries better because  
10 that's actually something you can prosecute. If you never  
11 paid it, it's hard to prosecute someone, so that may be  
12 part of this as well. So maybe a rethinking of how we look  
13 at prosecution of fraud and abuse and what we do around  
14 that as well.

15           COMMISSIONER MILLIGAN: Sorry. I just had to  
16 insert --

17           CHAIR ROSENBAUM: Go.

18           COMMISSIONER MILLIGAN: Do we have time for two  
19 more questions?

20           CHAIR ROSENBAUM: Absolutely.

21           COMMISSIONER MILLIGAN: Okay. Sorry. I don't  
22 want to overstay my welcome.



1           The second question -- I wanted to come back to  
2 what Kit said about ACOs, and I'll give a very specific  
3 example from our health plan. We've got shared savings  
4 contracts in place with some of our large providers. The  
5 structure -- you know, I'm not going to give away trade  
6 secrets here, but the structure, in general, is, it's based  
7 on total cost of care. So we set a baseline on a per  
8 member, per month for our members panel to a large  
9 provider. And if they manage the total cost of care, that  
10 establishes a savings pool, and their slice of that pool is  
11 driven by how many HEDIS targets they hit in that contract.  
12 So with some providers you might have seven HEDIS targets.  
13 Each of the targets has to show improvement from the  
14 baseline year to the measurement year. So they have to  
15 improve, and that dictates what percent of the pool savings  
16 they get. If they don't get any pool savings, you know,  
17 there's -- if they cost more money, we just -- you pay fee-  
18 for-service, it's only upside, you know, they get paid  
19 normal, you know, unit-based stuff.

20           So the shared -- the payments of that pool are  
21 not encountered, exactly. What is encountered is the  
22 reduced ED visits and inpatient stays, and what drives the

1 total cost of care reductions, but it does create a weird  
2 incentive for us, and in terms of this oversight framework,  
3 are we setting aggressive enough targets? How are the  
4 shared savings payouts going to get reflected in rates? Is  
5 it a stark violation because it might look to somebody like  
6 we're really just paying a provider to be preferred with us  
7 and kind of nudge their patients to choose us in open  
8 enrollment?

9 I'm interested in your thoughts about all of that  
10 in a program integrity framework, to whatever extent you  
11 can take on that big question.

12 DR. GOLDEN: Really, I do think it gets to  
13 something that Kit was saying earlier, in the sense that  
14 there are strengths and weaknesses to the various data  
15 sources. Right? So encounter data, to the degree you're  
16 getting it for all of the encounters in those arrangements  
17 are probably very good for what your utilization is. For a  
18 variety of the HEDIS measures it's probably quite useful  
19 for a calculation, or at least partial calculation.

20 You know, I think that one of the challenges to  
21 value-based purchasing, which permeates then to program  
22 integrity, is where do payments that are legitimate

1 payments associated with medical activity that fall outside  
2 of the claim structure, how do those get systemically  
3 captured and reported?

4           Now, of course, for rate-setting purposes, we  
5 would expect to see those types of things coming out of the  
6 financial data, coming out of the ledger, right, and so it  
7 is being coded. I think one of the challenges is when you  
8 have a large provider that has total cost of care  
9 arrangements across a wide array of both services and  
10 individuals, trying to think about what some of the unit  
11 prices is almost impossible. Right? And so it creates a  
12 variety of problems down the road.

13           But I do think that that is one of the reasons,  
14 in the regulation, that we tried to focus on the full set  
15 of data that we anticipate that both state and federal  
16 bodies would need to do their various responsibilities,  
17 because some of the data will only be in your financial  
18 data. Some of it will, you know, will be utilization over  
19 here, spend over here, and that's just going to be  
20 something that we're going to have to figure out how to do.  
21 You know, as an industry, you're thinking about it.  
22 Clearly the states are thinking about it, and we need to as

1 well.

2 CHAIR ROSENBAUM: Oh --

3 COMMISSIONER MILLIGAN: I'm done. No, I'm done.  
4 I'm done.

5 MR. GAITHER: One thing that occurred to me about  
6 these conversations is that attribution is a big part of  
7 this too. If you attribute patients to a provider and that  
8 provider may fire some of their patients, the ones that  
9 aren't cooperative or the difficult ones, that's another  
10 type of fraud that you have to look at. And Tennessee is  
11 getting into patient-centered medical homes, and we don't  
12 have any ACOs yet in Medicaid but someday we'll get there.

13 That's a whole different level of fraud, as well  
14 as sometimes your payment incentives are contingent on  
15 quality measures, like you talked about. And as we get  
16 more towards quality measures that are not claims based --  
17 they're more about stuff that's in the electronic medical  
18 records and things like that -- you've got to start  
19 wondering, did they really do those quality measures so  
20 that they could -- you have to cross a threshold to get the  
21 money, and by fudging on my quality in the activities that  
22 I'm doing, to make sure I can get to that bonus payment.

1           So there's a whole different level of fraud that  
2 can go on from there.

3           CHAIR ROSENBAUM: Marsha.

4           VICE CHAIR GOLD: Yeah. This, I think, is a  
5 narrow question. It's for James Golden, and I wondered if  
6 you can elaborate a little on the decisions in the regs on  
7 the application of the fee-for-service Medicaid provider  
8 standards for Medicaid. And the reason behind it is that I  
9 always thought -- and this was an argument we'd made for  
10 years -- that managed care organizations had an advantage  
11 over places like Medicaid that took any willing provider,  
12 because they did credentialing, which is there where they  
13 had to look at it, and they look at the standards, and it's  
14 certainly in part of the HMO accreditation requirements.  
15 I'm not sure every state in Medicaid requires it.

16           And so I guess I'm trying to figure out, Medicaid  
17 may know if someone is a fraud, both otherwise I didn't  
18 think Medicaid did much. So how -- am I wrong as to what  
19 managed care plans are doing, or were they not -- are they  
20 not doing what they thought they are? Is Medicaid doing  
21 more than I thought?

22           DR. GOLDEN: Well, I think that the -- so you're

1 really probably talking about the screening and enrolling  
2 with regard to that.

3 VICE CHAIR GOLD: Yes. It's called credentialing  
4 when it's --

5 DR. GOLDEN: Well, I think one of the things that  
6 we tried to be clear about in the regulation is I think we  
7 viewed them as three kind of distinct approaches where  
8 really the screening is what is currently in Chapter 455,  
9 which is really checking across databases to ensure that  
10 the person doesn't have -- that they're licensed, that they  
11 would otherwise not have some exclusion. There is, I think  
12 depending on the state, anywhere from 8 to 17 databases  
13 that the person -- that a state would check to ensure that  
14 they're eligible for participation.

15 We had a number of situations where there were  
16 problems where the provider was not enrolled with the  
17 Medicaid agency, and the state just had a lot of problems  
18 in dealing with the plans with some of those types of  
19 providers. So we really wanted to make sure that that was  
20 done kind of at a minimal level.

21 With regard to what the plans are doing around  
22 credentialing, undoubtedly there's variation. Undoubtedly,

1 to your point, some of it would overlap. I think every  
2 credentialing process looks at is the provider licensed,  
3 right? Are they licensed in the state that they need to be  
4 in? Do they have any actions against them at the medical  
5 board? Those types of things are there.

6 But I do think that plans have other variation in  
7 their credentialing process that are very much about: Does  
8 this provider meet the quality that I might be interested  
9 in? Is there a risk that they will entangle me in  
10 litigation? You know, there's a variety of things that are  
11 certainly looked at credentialing, and we leave that up to  
12 the states. But I do think that, you know, really working  
13 with oversight bodies, I think they felt it was pretty  
14 important to try to do that, the baseline evaluation on the  
15 screening.

16 VICE CHAIR GOLD: Does that mean that if they're  
17 not a participating provider in regular Medicaid, they  
18 can't be in a managed care plan?

19 CHAIR ROSENBAUM: Exactly.

20 VICE CHAIR GOLD: Which is -- but that's -- there  
21 were a lot -- there were at least some -- it depended on  
22 the state -- that wouldn't be willing to do it in Medicaid

1 that did.

2 CHAIR ROSENBAUM: That's right, yeah.

3 DR. GOLDEN: They simply have to -- they have to  
4 be enrolled with the Medicaid agency, meaning that they  
5 have to -- in their 1902(a)(27), there are two  
6 requirements. It's agree to audits and documentation, I  
7 think, of your -- the claim or the services. So they have  
8 to be enrolled and sign that agreement with the state  
9 agency. They do not need to see fee-for-service clients if  
10 they do not want to.

11 CHAIR ROSENBAUM: But they have to [off  
12 microphone] themselves.

13 DR. GOLDEN: Right.

14 VICE CHAIR GOLD: So do you consider just having  
15 the plan have to -- they have asked you to run them through  
16 the screener? Because it sounds like you were trying to  
17 piggyback on what the plan -- get more providers into  
18 traditional Medicare -- Medicaid?

19 DR. GOLDEN: Well, this was really just about  
20 making sure that the people that were in didn't have some  
21 other disqualification that was there. Seventeen states  
22 today already enroll their Medicaid managed care providers



1 in their own system. And in those states, there's a mix of  
2 how it's done, right? In some cases, they ask the plans to  
3 do the screening. In other cases, the state agency does  
4 it.

5 The other thing that I would say about that  
6 particular provision is a state can rely on some other  
7 things, right? So they can rely on a Medicare screen if  
8 that is done. They can also rely on the Medicaid fee-for-  
9 service if you have a state that has mixed delivery  
10 systems. They can also rely on another state's Medicaid's  
11 screen as well.

12 So in many states, there won't be a lot of  
13 providers that wouldn't be caught up in one of those other  
14 screens because they're serving clients in some of those as  
15 well.

16 CHAIR ROSENBAUM: Right. Sharon, and then I have  
17 a couple of questions. Then we'll --

18 MR. GAITHER: If I could add one thing?

19 CHAIR ROSENBAUM: Yes, quickly.

20 MR. GAITHER: One big advantage is when a state  
21 registers those providers, they get the ownership and  
22 disclosure forms. So if I find one provider that's having

1 an issue, I can find an owner that has ownership in several  
2 other providers. But they have that data at the state  
3 level. And if I want to kick a provider out, I just turn  
4 their Medicaid number off, and they're out everywhere.

5 COMMISSIONER CARTE: Just quickly, Mr. Gaither,  
6 your earlier comment about states looking at the encounter  
7 data and relating it to MCO bookings and a few other  
8 discussions made me think. Do you all have any concerns  
9 about states' capacity to look at their managed care or  
10 data analytic capacity in general as it relates to all this  
11 activity? Do you have any observations or see a need for  
12 some minimum? There's such great variability, I think.

13 DR. GOLDEN: Is it easy?

14 MR. GAITHER: Well, if the data is standardized  
15 coming in from the MCOs, it's kind of like the same as your  
16 fee-for-service data that you're getting. So your program  
17 integrity unit can treat it the same, although when you get  
18 in these different reporting requirements around terminated  
19 providers and things like that, it's a different skill set  
20 that your staff need. And I'm not familiar with what other  
21 states do around program integrity. I tell them what we're  
22 doing most of the time.

1 DR. GOLDEN: I guess I would say, to answer your  
2 question, I think running a state Medicaid program is a lot  
3 of work, and it's awful hard, right? I'm sure Toby and  
4 Chuck and others can attest to that. And so I think that  
5 one of the challenges for states is just the sheer amount  
6 of activity they need to do to run their program and the  
7 complexity of the program that they're running.

8 I do think that certainly in managed care, I  
9 think what you see for success is highly dependent on how  
10 kind of the state overall thinks about it. To the degree  
11 that I'm operating a Medicaid managed care program, where  
12 I'm running it as the state, even though it's through  
13 managed care, I'm setting the policy; I'm trying to  
14 accomplish key objectives for covering people, getting  
15 quality care, running a program that has good program  
16 integrity to it, and I'm going to have a tight grasp on how  
17 that's operating. I think for those states it's a lot  
18 easier to stay on top of stuff. If you think about it as  
19 we're going to hand this off and let someone else run this  
20 without as much thought into some of those programmatic  
21 activities, I think that creates an opportunity for a lot  
22 more fraud, waste, and abuse as well as other just

1 challenges in operating it.

2           But I do think that states have a lot on their  
3 plate in trying to put forth both not only the Medicaid  
4 managed care rule but some of the other requirements that  
5 have come out.

6           CHAIR ROSENBAUM: Sort of to that end, I have a  
7 couple of questions. The first one is I'm curious as to  
8 whether you all have thought about -- whether you feel that  
9 there's any extent of rethinking you need to do in light of  
10 the Escobar decision. And the second question is our  
11 discussion this afternoon has been all about the role of  
12 managed care entities as agents of the state essentially  
13 carrying out state functions. I'm wondering where you all  
14 are on the issue of fraud by the managed care entity, and  
15 specifically my great concern always is the  
16 misrepresentation of specialty networks. And I'm wondering  
17 what in the construct that you use at the state or federal  
18 oversight level would deal specifically with the problem of  
19 representation of a network that actually is pretty much  
20 nonexistent and which issues are now going to rise for  
21 state and federal governments to an Escobar level of an  
22 affirmative representation at the time of a signing of a

1 contract.

2 MR. GAITHER: Well, I can tell you what we do  
3 with networks. We get a file from the plans each month  
4 with all of their providers on it, and we audit the  
5 contracts that go behind that. We also on a sample basis  
6 call those providers to confirm that they're in the network  
7 and that they're taking new patients.

8 It gets a little more tricky around how quickly  
9 can a patient get into that provider, so you have those  
10 kind of tensions around access. But the actual reality --  
11 Is that provider in the network? -- we do audit that  
12 independently of the MCOs to make sure that's accurate.

13 CHAIR ROSENBAUM: And is that treated as a  
14 program integrity issue? I guess that's the question. You  
15 know, is that simply a -- not simply. Is it treated as a  
16 compliance issue, or does it sort of fall into the program  
17 integrity end of things?

18 MR. GAITHER: I think it would depend on how many  
19 errors we found. If there were just one or two and there  
20 seemed to be some paperwork issues behind that -- but if it  
21 seems to be systemic, that would be a fraud issue.

22 CHAIR ROSENBAUM: All right.

1 DR. GOLDEN: Yeah, I think inside the reg there's  
2 a number of things that we tried to do to address that  
3 around access. You know, with regard to network adequacy,  
4 many people point to Section 438.68 because it has the  
5 words "network adequacy" in it. I have long argued it is  
6 the wrong section of the reg to be looking at. The primary  
7 section to be looking at is one that is 206, which is --

8 CHAIR ROSENBAUM: Yeah, I agree.

9 DR. GOLDEN: It says that under the contract the  
10 managed care plan needs to be able to have all services  
11 available through their network in a timely fashion. And  
12 the importance of 206 is the very next section, 207,  
13 because one of the requirements of 207 that has been there  
14 but then we strengthened in the regulation is that the  
15 managed care plan needs to provide documentation to the  
16 state of how it meets what the state's requirements are.  
17 So states have the ability and the right to set what their  
18 network adequacy requirements are, what the timeliness  
19 requirements are. But then the plans need to demonstrate  
20 that they're meeting those.

21 CHAIR ROSENBAUM: And that's exactly where the  
22 Escobar question comes in. I mean, because at that point

1 you have an affirmative representation that you're in  
2 compliance.

3 DR. GOLDEN: Exactly. And the other thing that  
4 we did with that is we asked the states to document how  
5 they analyzed it in order to see that they too agreed that  
6 what was submitted met that. And then the final piece that  
7 we did that is analogous to the access reg on fee-for-  
8 service is in the definition of actuarial soundness, we  
9 also said that the rates have to be adequate in order to  
10 meet the standards of 206 and 207, as well as 208, which is  
11 really more about care coordination. And so we would  
12 actually expect to see some of those things in the same way  
13 that we would see it under the access reg coming through  
14 rate certifications and contracts and documentation that  
15 would be at the state level around the affirmative  
16 demonstration by the plans.

17 CHAIR ROSENBAUM: Yeah, it's this line between a  
18 compliance issue and a program integrity issue. I'm never  
19 quite sure, you know, where it comes in, but this has been  
20 very helpful.

21 Any last questions? It's been a wonderful panel.

22 [No response.]

1 CHAIR ROSENBAUM: Well, thank you very much for  
2 coming. We now are on a 15-minute break.

3 MR. GAITHER: Thank you.

4 \* [Recess.]

5 CHAIR ROSENBAUM: All right. We are ready to  
6 roll again, and we are not behind Tab 5, and we are up to  
7 access.

8 DR. BERNSTEIN: We are.

9 CHAIR ROSENBAUM: Amy and Martha.

10 **#### ACCESS TO CARE IN MEDICAID: RESULTS FROM NEW**  
11 **MACPAC ANALYSES**

12 \* DR. BERNSTEIN: And Kirstin.

13 So we're switching gears now a little bit. We're  
14 going to the access portion of the Medicaid and CHIP and  
15 Access Commission, leaving out the "Payment" this  
16 afternoon.

17 As you know, our statute says that we should  
18 review policies that are related to accessing the Medicaid  
19 and CHIP program, and while we'd really like to look at  
20 access in terms of achievement of specific metrics and  
21 measures, that's really hard to do for a variety of  
22 reasons, among them as was evident from the access rule and



1 the request for information, there aren't standard metrics  
2 that everyone agrees to. The survey data often can't be  
3 used at a state level, and data aren't always consistent  
4 across states. So most of the analyses that we do examine  
5 process and utilization measures and not so much access as  
6 outcomes in relation to need because, as I said, that's  
7 very difficult to do.

8           So what we generally end up doing is looking at  
9 utilization or other outcome measures and comparing across  
10 states, payers, groups to see if they change over time and  
11 if they're similar to other populations.

12           So, in this session, you're going to see three --  
13 you're going to hear, also see on the screen, three  
14 different presentations that sort of approach access  
15 measurement from three sort of different perspectives, and  
16 we have just completed all of these. These are hot off the  
17 presses.

18           So, first, we're going to present on how states  
19 are currently monitoring access in their fee-for-service  
20 populations and how they plan to do so in compliance with  
21 the final equal access rule that was released in November  
22 of 2015.

1           States are required to submit their draft access  
2 monitoring plans by October 1st, 2016, and almost all of  
3 them have done so.

4           So Martha Heberlein here will first present  
5 results from a MACPAC survey that queried all states,  
6 except for, I think, one, which she'll describe that  
7 doesn't have any fee-for-service, and what populations they  
8 serve under fee-for-service and how they were monitoring  
9 access to services in those fee-for-service populations as  
10 of May 2016, before the rule has taken effect.

11           We asked states which populations were covered  
12 under their fee-for-service payment. For example, some  
13 states really only covered their duly eligible population  
14 or some covered children and some don't. Some covered  
15 disabled population. So we sort of needed a denominator  
16 for who was in their fee-for-service population, and we  
17 asked about three types of access measures, beneficiary  
18 experience, accessing covered services, utilization of  
19 covered services, and provider supply.

20           And Martha has also done an initial assessment of  
21 the access monitoring plans that have been submitted, and  
22 she will describe them at a high level.

1           Next, Kirstin Bloom will -- Blom. Sorry. I've  
2 had a long conversation with her. Blom. And I've gone  
3 back and forth. Blom rhymes with plum. Okay.

4           [Laughter.]

5           DR. BERNSTEIN: Okay. Kirstin will present data  
6 on non-emergency medical transportation services.

7           Our hot-off-the-press MACStats that you heard  
8 about this morning show that -- and I'm sure you've all  
9 perused them and have memorized everything in them -- show  
10 that Medicaid enrollees are more likely to report delay and  
11 care due to lack of transportation services compared to  
12 privately insured people. Medicaid is one of the only  
13 payers that cover this service, which is considered a  
14 mandatory state plan service. However, it's difficult to  
15 actually quantify NEMT services and to compare use across  
16 states due to variation in transportation services covered,  
17 benefit design, copayment policy, service limitations, and  
18 coding of the services on claims.

19           There's also not much in the literature on how  
20 effective NEMT actually is in increasing access to  
21 services. Nonetheless, it is a mandatory service, and  
22 states are beginning to question whether they actually need

1 to continue providing the benefit, and several have  
2 requested waivers of the NEMT services for the new adult  
3 group in particular. And Kirstin will be discussing that.

4           The analysis that she is going to present uses  
5 data from the Medical Statistical Information System, fee-  
6 for-service data, and looks at the number of enrollees who  
7 use NEMT and how service use varies across eligibility  
8 groups.

9           We also contracted with Burns and Associates to  
10 produce case studies of use of NEMT in two states, and she  
11 will describe the results of that analysis as well.

12           Our third study that I will be presenting focuses  
13 on a comparison of access and quality measures between  
14 Medicaid and privately insured enrollees. The analysis  
15 uses Medicaid fee-for-service data and private data on what  
16 we are calling potentially preventable events, or PPEs --  
17 I'm going to go back and forth, so if I say PPE, it's a  
18 potentially preventable event -- potentially preventable  
19 hospital readmissions, potentially preventable  
20 hospitalizations, and potentially preventable emergency  
21 department visits. These measures were developed by the 3M  
22 Corporation, which used expert input and published research

1 to define the events, and they have a very complicated  
2 software program that you sort of put your data into, and  
3 it spits out various things, measures.

4           While not all of these events could in practice  
5 have been prevented, large differences in rates between  
6 Medicaid-covered and privately insured individuals may  
7 indicate that there are more access or quality problems for  
8 the group with more preventable events. So whatever it is  
9 they're measuring, if there's more, they're measured the  
10 same way. So if there's more in one population than  
11 another, that may be a flag.

12           We also compare nondisabled Medicaid enrollees to  
13 privately insured individuals because Medicaid covers a  
14 larger share of disabled people, obviously, and people with  
15 more complex health conditions, and that may influence the  
16 results as well as the total number of events and the total  
17 number of preventable events.

18           And this is one of the first studies that we know  
19 about that actually compares Medicaid enrollees and  
20 privately insured enrollees using the same methodology with  
21 this many cases.

22           These three studies presented today add to

1 MACPAC's body of work on documenting Medicaid enrollees'  
2 access to care using a variety of data sets and measures.  
3 A summary of the work to date, including report chapters,  
4 tables, the MACStats that you saw this morning, and issue  
5 briefs, including the three that were released a couple  
6 weeks ago that you were e-mailed is in your binder, as well  
7 as a cheat sheet of sort of various important things that  
8 have happened in Medicaid access over the years,  
9 legislation, court cases, and such.

10           To date, this body of work shows that Medicaid  
11 enrollees have much better access to care and higher health  
12 care utilization than uninsured individuals, but on a  
13 number of measures, Medicaid enrollees have lower  
14 utilization than privately insured individuals.

15           On other measures, utilization is similar, but  
16 Medicaid enrollees report more difficulties obtaining the  
17 care, longer wait times, longer wait times for  
18 appointments, problems finding providers who will treat  
19 them, problems obtaining transportation, which we'll  
20 discuss, or longer waiting times.

21           So, with that, that's sort of a road map for how  
22 the rest of the afternoon will go. I am going to turn it

1 over to Martha, who will talk about access.

2 **#### ACCESS MONITORING UNDER MEDICAID FEE FOR SERVICE**

3 \* MS. HEBERLEIN: Thank you, Amy, for that  
4 introduction.

5 As she mentioned, I am going to begin our access  
6 conversation this afternoon, focusing on how states are  
7 currently monitoring access to services for their fee-for-  
8 service Medicaid populations and how they plan to do so  
9 going forward in compliance with the new equal access rule.

10 So, to start, I'll provide some brief background  
11 on access monitoring in fee-for-service Medicaid and the  
12 need for ongoing monitoring. Then I'll present the results  
13 from the MACPAC survey that asked states about the  
14 populations they serve in fee-for-service Medicaid and how  
15 they're monitoring that Amy mentioned, and then go over  
16 some of the state access monitoring review plans, which  
17 have been submitted to date.

18 So, to begin with some background, the Social  
19 Security Act requires Medicaid payment levels be sufficient  
20 enough to enlist enough providers so that the care and  
21 services available are comparable to those of the general  
22 population. This requirement is often referred to as the

1 equal access provision, but until 2015, CMS had not issued  
2 regulations to guide states in meeting the equal access  
3 provision, and so this absence of federal guidance really  
4 led to substantial variation in both the processes and  
5 standards that states were using to do that.

6           Furthermore, the adequacy of payment rates was  
7 often determined primarily through lawsuits from either  
8 providers or beneficiaries.

9           On March 31st, 2015, in the *Armstrong v.*  
10 *Exceptional Child Center Case*, the U.S. Supreme Court ruled  
11 that the Medicaid statute does not provide a private right  
12 of action to providers to enforce the equal access  
13 provision. So this ruling really increased the importance  
14 on CMS's access to adequate data to really assess the  
15 potential effect of any provider rate change.

16           So the final court ruling also required that  
17 states provide more information, so that CMS can better  
18 monitor, measure, and ensure access to care for services  
19 paid under fee-for-service methodologies.

20           And on November 2015, for those who were here, we  
21 presented on the rule in the December meeting that year.  
22 The CMS rule issued, in part, in response to the *Armstrong*



1 ruling required that each state develop an access  
2 monitoring review plan, and I'll go over the features of  
3 those plans and what we've seen so far in those plans after  
4 I go over the survey results.

5           So we're going to start a little bit with why we  
6 need to monitor access in fee-for-service. The importance  
7 of monitoring access really remains, despite the fact that  
8 many states continue to shift populations from fee-for-  
9 service to managed care. The use of fee-for-service varies  
10 considerably by state, but the majority of states still  
11 provide some services on a fee-for-service basis. And as  
12 of fiscal year 2015, 55 percent of spending in Medicaid  
13 nationally was towards fee-for-service.

14           States and the federal government have an  
15 obligation to ensure that the beneficiaries are able to  
16 access services and that the payments are in line with the  
17 principles of the equal access provision.

18           The ability to monitor access also provides a  
19 level of accountability for state and federal spending.

20           Finally, the populations that remain in fee-for-  
21 service Medicaid, such as children and adults with  
22 disabilities or duals, as Amy mentioned, are among the most

1 vulnerable. So assuring their access to services may be  
2 even more important, given their high health needs. So  
3 that's why we're doing it.

4 In anticipation of the new rule to monitor  
5 access, MACPAC was interested in understanding the  
6 approaches that states were currently taking to monitor,  
7 assess, and improve access for the populations they were  
8 covering in their fee-for-service programs.

9 So, under a contract with RTI International, they  
10 fielded a survey of state Medicaid programs to collect  
11 information on how states are currently monitoring access  
12 to fee-for-service populations as of May 1st, 2016, so  
13 before the rule went into effect.

14 As Amy mentioned, the survey focused on three  
15 aspects of access that states may be measuring:  
16 beneficiary experience accessing covered services,  
17 beneficiary utilization of covered services, and provider  
18 supply. States were asked to report on the populations,  
19 types of services, and providers for which these data were  
20 collected. We also asked about the types of data  
21 collected, the frequency of data collection, and how states  
22 used those measures.

1           The survey was fielded from August 8th through  
2           September 20th, and the idea was that as states develop and  
3           refine their access monitoring review plans that the survey  
4           would provide MACPAC and others with additional details  
5           that may not be available in those plans and sort of  
6           provide us a baseline of what states were doing.

7           So 37 states responded, which we were very  
8           pleased with, and of those states, all of them provided  
9           services on a fee-for-service basis to at least four of the  
10          ten populations listed. And 27 of the states provided  
11          services on a fee-for-service basis to all of the  
12          populations, and I'll show you that on the next slide.

13          Five states did not report collecting any of  
14          these types of measures. It may be the case that because  
15          the reference date of our survey was prior to the rule  
16          implementation, they had not yet developed a plan to  
17          monitor access in fee-for-service. It may also be the case  
18          that the nature of the survey questions did not adequately  
19          capture what they were, in fact, doing in their states.  
20          And as I'll discuss later, all of these five states, except  
21          one which was exempt, did submit access monitoring plans,  
22          so they at least plan on doing something going forward.

1           So, as you can see from -- no -- or maybe not see  
2 from this slide -- here are the populations that states are  
3 currently covering in fee-for-service, and I just want to  
4 note that this includes those populations that receive  
5 services paid on a fee-for-service basis when they're  
6 carved out of managed care and also those in primary care  
7 case management arrangements.

8           So, Commissioners, there are additional findings  
9 in the memo in your binder as well as some appendices  
10 tables that provide state-by-state data, but sort of here  
11 are the high-level findings, and this is all out of the 37  
12 responding states.

13           So, of the three general types of access  
14 measures, 29 states reported collecting data for one or  
15 more of the measure types that related to beneficiary  
16 experiences accessing covered services. So 26 states  
17 collected data relating to beneficiary receipt of services.  
18 Twenty collected data on timely receipt of services; for  
19 example, the ability to find a provider that accepts  
20 Medicaid. Nineteen collected data on the specific barriers  
21 to receiving services, such as lack of transportation, and  
22 16 collected data for all three of these beneficiary

1 experience measures.

2           Twenty-nine states reported collecting data for  
3 measures of beneficiary utilization of covered services,  
4 and 21 collected provider supply measures for either the  
5 state overall or specifically for Medicaid fee-for-service  
6 populations.

7           States most commonly collected data on the ratio  
8 of participating providers for the population, provider  
9 participation in Medicaid, and the overall number of  
10 providers in the state.

11           So overall, in most cases of measurement, there  
12 was little variation in the number of states collecting  
13 data for particular populations. For example, regarding  
14 the beneficiary receipt of covered services, the vast  
15 majority of states reported collecting data for each of the  
16 10 possible populations that we asked about.

17           In terms of services and providers, states most  
18 often collected measures related to primary and specialty  
19 care, behavioral, and dental health, and given prior  
20 analyses that we and others have done that suggest these  
21 areas may be where access to services could be an issue for  
22 the fee-for-service population, this finding isn't really

1 surprising.

2           We also asked about the types of data collected,  
3 the frequency of data collection, and how states used those  
4 measures.

5           Across the measures of beneficiary experience and  
6 utilization, states most often use claim data, beneficiary  
7 surveys, complaint hotlines, and stakeholder meetings.  
8 They used these data to assess the adequacy of access,  
9 often comparing the data to prior years or national  
10 Medicaid averages.

11           A number of states also reported these data  
12 publicly just to show what was going on in their programs,  
13 while a smaller number of them used them to provide  
14 feedback either to providers or to guide corrective action  
15 within their programs.

16           To assess provider supply in Medicaid and across  
17 the state, states most often used provider enrollee data,  
18 comparing them to prior year information. States used  
19 these data to assess the adequacy of access and report  
20 publicly as well as to guide state policy to increase  
21 provider supply within their state.

22           So shifting gears and moving on to the state

1 access monitoring review plans, which is certainly a  
2 mouthful, as I mentioned at the beginning, the final rule  
3 required states to submit an access monitoring review plan  
4 to CMS by October 1st, 2016. The plan must have been  
5 developed with the Medical Care Advisory Committee as well  
6 as provider and beneficiary input and made available for at  
7 least a 30-day comment period. CMS will review the state  
8 plans for compliance with the requirement but won't  
9 formally approve them.

10           The rule includes additional parameters for the  
11 plans. For example, they must include the measures and the  
12 data sources and methods that the state will use to analyze  
13 access within their Medicaid fee-for-service program. The  
14 analysis must also take into account state-specific  
15 delivery systems, beneficiary characteristics, and  
16 geography.

17           In making a determination of whether access is  
18 sufficient, the plan must also consider the extent to which  
19 beneficiary needs are met, the availability of care through  
20 enrolled providers, changes in beneficiary utilization,  
21 characteristics of the beneficiary population, and actual  
22 or estimated payments from other payers.

1           The state must also conduct an analysis for each  
2 provider type and site of service at least once every three  
3 years for the following services listed on this slide:  
4 primary care, specialty, behavioral health, prenatal and  
5 postnatal services, and home health services.

6           States must also examine access for any services  
7 which the state or CMS has received a significantly higher  
8 than usual call volume of beneficiary, provider, or other  
9 stakeholder complaints, as well as any services for which  
10 the state has either reduced or restructured payment rates.

11           When access issues are identified, states must  
12 submit within 90 days a corrective action plan with  
13 specific steps and timelines to address the issue within 12  
14 months. These issues can be addressed through a variety of  
15 means, including but not limited to increasing provider  
16 rates, improving provider outreach, providing additional  
17 transportation or telehealth services, or improving care  
18 coordination, so really leaving it open to the remedy,  
19 depending upon what access issue is found.

20           So as Amy said, we took a look at the initial  
21 draft plans that we could find. There were 46 of them. So  
22 these are sort of our high-level initial findings.



1           A number of state plans described the current  
2 efforts to monitor access, which primarily rely on consumer  
3 complaint hotlines and advisory committee meetings, which  
4 aligned with some of what we found in the survey. Plans  
5 also described state initiatives to improve access, for  
6 example, through delivery system reforms such as  
7 accountable care organizations or telehealth, or provider  
8 incentives such as loan repayment programs, so things  
9 they're already undertaking to improve access.

10           Most states included baseline data as required  
11 across the five service areas, and some states included  
12 additional data areas such as dental or transportation,  
13 where they had self-identified access issues. States  
14 varied as to whether the baseline data reported was from  
15 utilization data from claims, self-reported access measures  
16 from beneficiary surveys, or provider enrollment figures.

17           And while some states provided trend data or made  
18 regional comparisons as part of their baseline reporting,  
19 most states did not provide a standard that would be  
20 considered sort of adequate access. So, overall, only a  
21 handful of states included explicit standards or benchmarks  
22 to which they would compare the data. For example, a few

1 set a provider to enrollee ratio, others looked at the  
2 National Committee for Quality Assurance or network  
3 adequacy requirements for managed care, but for the most  
4 part a standard was not included in the plan.

5           Most states often -- also reported very little in  
6 terms of concrete steps that they would take to address  
7 access issues when they were discovered, although the plans  
8 typically discussed the state's intent work with CMS to  
9 address the issue within the required time frame. So they  
10 acknowledged that they would do this but that the plan  
11 would be sort of developed depending upon what they found  
12 as the potential issue. They acknowledged that any  
13 potential access issue would likely require investigation  
14 in order to determine the most appropriate response.

15           A few states that actually identified access  
16 issues in their plan, as they were looking at the data, did  
17 talk about some concrete steps that they were going to take  
18 to address them.

19           So based on the survey results and our initial  
20 review of state plans, as you all know, there is  
21 considerable variation across the states in terms of what  
22 states are currently monitoring and how they plan to do

1 this going forward. So while a small number of states  
2 provided really detailed plans and appear to have a robust  
3 monitoring system in place, a large number seemed to have  
4 little in terms of existing, ongoing efforts beyond a  
5 hotline, and some plans that were submitted lacked concrete  
6 details, in terms of how they were going to monitor access.  
7 So there is wide variation.

8           A number of states voiced concern about the  
9 burden of the access monitoring plans. Some with large  
10 managed care populations raised concern regarding the  
11 burden of monitoring the typically small and often  
12 idiosyncratic individuals or populations that continue to  
13 receive their services through fee-for-service. There were  
14 also concerns relating to the availability of data and  
15 standardized metrics, as Amy talked about before. For  
16 example, a number noted the widespread inability to obtain  
17 comparison data on payment rates, either from neighboring  
18 states or especially from private payers.

19           The state responses also point to the ongoing  
20 administrative capacity issues that the states face to  
21 collect, analyze, and report the data, that further impedes  
22 monitoring access.

1           So, finally, while in most states it's difficult  
2 to know, based on their existing data that they reported,  
3 whether or not the payment rates are sufficient, it's not  
4 even clear whether or not they would have the tools in  
5 place to respond, should they find an access problem. For  
6 example, especially remedies that are outside the purview  
7 of the Medicaid program, such as larger provider supply  
8 issues.

9           So with that, depending upon your interest, there  
10 are a number of avenues that we could explore for future  
11 work. For example, we are awaiting the final report on the  
12 survey, so once we receive it we can certainly take a  
13 deeper look at the data in there. So we could look, for  
14 example, within a state, how many states are doing certain  
15 things and whether some states are doing a lot to monitor  
16 and some states are doing a little.

17           We could also conduct more in-depth analysis of  
18 the access monitoring review plans, cataloging, for  
19 example, the data sources that states are using to monitor  
20 access. We could also combine it with some of the other  
21 work that Amy and others have done in the past, that looked  
22 at where existing access issues are and whether the plans

1 or the survey data would really lead states to adequately  
2 identify and address those issues.

3 So thank you, and I look forward to your  
4 discussion and suggestions for our work.

5 CHAIR ROSENBAUM: Thank you. Gustavo, you can  
6 start us off.

7 COMMISSIONER CRUZ: I have a particular question.  
8 I was looking at the tables, Table A3. Can you elaborate  
9 on the difference between receipt of covered services and  
10 receipt of timely covered services?

11 MS. HEBERLEIN: I can. Let me get out my survey  
12 instrument so I can tell you exactly what we asked.

13 So the receipt of covered services was basically  
14 are you asking beneficiaries, or are you collecting data on  
15 whether a beneficiary receives a service that is covered?  
16 On the beneficiary receipt of timely services, we asked  
17 about specific measures that they might be collecting. So  
18 we asked, did the state collect any data on the following  
19 measures -- your ability to find a provider, your ability  
20 to find a provider that accepts Medicaid, ability to obtain  
21 an appointment, flexibility of provider office hours, time  
22 between scheduling and appointment, travel distance to a

1 provider, in-office wait time, or other. So the  
2 beneficiary utilization -- receipt of covered services was  
3 just are they receiving that care, and then the timely  
4 services was, there was more specific services that we  
5 asked about.

6 CHAIR ROSENBAUM: I have Toby -- Peter, Toby,  
7 Sheldon, Brian, Stacey, Marsha.

8 COMMISSIONER SZILAGYI: Wow. Very nice work.  
9 Thanks.

10 Just a couple kind of clarifying questions.  
11 Regarding the 37 who responded -- and I see the table here,  
12 but I didn't do this in my head -- do you -- what  
13 percentage of all U.S. -- I mean, are these -- some of the  
14 large states responded. So does this represent, you know,  
15 80 percent of all Medicaid -- fee-for-service Medicaid  
16 enrollees across the United States, or it may be helpful to  
17 sort of describe who this represents.

18 And I also didn't really do a deep dive on this,  
19 but are these the more wealthier states, or -- you know, is  
20 there a bias in the 37, in terms of the types of state? So  
21 that's one question. Do you know the answer to that?

22 MS. HEBERLEIN: No, and it didn't seem -- nothing

1 -- when I looked at the respondents, nothing jumped out at  
2 me about those particular states, but I did not look at the  
3 share of fee-for-service that those states represented.

4 But that's certainly something we can do.

5 COMMISSIONER SZILAGYI: Florida and Texas are not  
6 on it, so some of the large states --

7 MS. HEBERLEIN: Yes.

8 COMMISSIONER SZILAGYI: -- are not on here.

9 MS. HEBERLEIN: Mm-hmm.

10 COMMISSIONER SZILAGYI: Another question I had  
11 is, did any states identify foster care as one of the  
12 special populations? I mean, I know we have, you know,  
13 children -- a couple of categories of children, but that  
14 would be an area, since there's sort of a commonality about  
15 foster care across the United States, that would -- and we  
16 have published on foster care -- but that would be an  
17 interesting area, and I don't know whether they have called  
18 that out in some of the states. Or did we ask that?

19 MS. HEBERLEIN: We didn't ask specifically  
20 whether foster care kids were included in the fee-for-  
21 service population or -- but they did -- some states -- we  
22 -- they could report other populations. So we can look at

1 the responses to Other and see which states might be -- if  
2 any foster care kids were specifically called out.

3 COMMISSIONER SZILAGYI: Because that is a  
4 population where there's a lot of concern about access and  
5 quality, because of the special issues of foster care, even  
6 though some -- more and more of them are being placed into  
7 managed care, but many are -- remain in fee-for-service.

8 CHAIR ROSENBAUM: Toby.

9 COMMISSIONER DOUGLAS: I just wanted to, on the  
10 conclusions, just -- I can't emphasize enough just the  
11 concern around the burden on states with all this new work.  
12 I know we've talked about it before, but just the  
13 administrative capacity of states to take this on, you  
14 know, coupled with all the managed care changes, you know,  
15 state staff.

16 You know, these are -- this isn't easy stuff and  
17 sophistication of state staff that come from, you know, all  
18 over state government without the technology and the tools,  
19 which is why many states have transitioned their  
20 populations to managed care and do have small populations,  
21 but then to rebuild what they've expected of managed care  
22 plans to do, it's just -- it's something we need to keep on



1 assessing the capacity and, you know, how states are able  
2 to get the right resources within, you know, an overall  
3 government structure that looks at staffing the same, types  
4 of staff and analysts the same, whether they're working in  
5 the Department of Motor Vehicles versus Medicaid.

6 CHAIR ROSENBAUM: Sheldon.

7 COMMISSIONER RETCHIN: I think this is -- first  
8 of all, congratulations. This is really well done.

9 So I think this is really an important area that  
10 -- and I don't want to say that the Commission has  
11 overlooked it, but it is remarkable that the -- and, you  
12 know, for, I guess the first two years I was on MACPAC, I  
13 actually thought the second A stood for Advisory. So it  
14 goes to show you -- because it does for MedPAC. So this is  
15 an area where it just seems to me we need to develop more  
16 of our effort, and I'm really glad we're -- that the  
17 process is unfolding so that we can monitor access in fee-  
18 for-service Medicaid, just as fee-for-service Medicaid  
19 disappears.

20 [Laughter.]

21 COMMISSIONER RETCHIN: But it seems to me that  
22 one area where we could contribute, so that, as Toby

1 suggested, the burden -- administrative burden on states is  
2 inexorable and continues to grow, is the methodology. That  
3 is, you know, you've got a potpourri of things here.  
4 States are all over the map. Some are doing hotlines and I  
5 can't imagine that hotlines should give us any solace or  
6 comfort. But maybe they do. I don't know. But it seems  
7 to me that -- I mean, there's literature out there, and  
8 maybe, just maybe, we could go into one state or a couple  
9 of states and help out, and actually compare methods, so we  
10 standardize. I know that it's costly, but actually do a  
11 random sample, and look at the unmet needs of beneficiaries  
12 in an area where there may be a signal, so that we would  
13 have a screening device where we could actually uncover  
14 access to problems with unmet needs. I know, heaven  
15 forbid, but I think this is really important.

16 CHAIR ROSENBAUM: Brian.

17 COMMISSIONER BURWELL: I have a couple of  
18 clarifying questions. I do think this is an area where we  
19 can make some contribution in terms of recommendations  
20 about how measuring access plays out.

21 States were require to submit their plans in  
22 October, and submit reports every three years. What is the

1 first date for which they are required to submit a report?

2 MS. HEBERLEIN: Well, the plan itself included --  
3 was supposed to include baseline data, so that's part of  
4 what I presented.

5 COMMISSIONER BURWELL: So they were supposed to  
6 act -- it's not just a plan. It was supposed to be an  
7 analysis.

8 MS. HEBERLEIN: Right, and the plan -- so the  
9 plan should include the baseline data as well as the  
10 methods and the approach that the state was going to use,  
11 and collect those data going forward. And then my  
12 understanding is that, in three years, they need to --

13 COMMISSIONER BURWELL: So in 2019, they are  
14 required to submit another report.

15 DR. BERNSTEIN: Or if there's any change in  
16 payment that would require them to submit a revised report  
17 about what effect that effect -- that payment would have on  
18 access.

19 COMMISSIONER BURWELL: Okay. One of my concerns  
20 about this whole process -- and I agree with Toby, this is  
21 not an insignificant exercise by states -- is kind of the  
22 lack of methodological uniformity across the states. It

1 seems the states can use a variety of methods for measuring  
2 access. So what we're going to get, at the end of three  
3 years, is, you know, 50 different reports on access, which  
4 will impair our ability to make any comparisons across  
5 states.

6           So I know that CMS has hired a TA contractor to  
7 provide the review of these plans and provide technical  
8 assistance. I think that on an ongoing basis we should  
9 kind of monitor how this is going on. And I also agree  
10 with Toby, like, is this really a worthy -- I mean, if we  
11 don't get good data at the end of the day, why, you know,  
12 invest all these resources in doing this?

13           So I just think that's something that we are  
14 well-positioned to comment on.

15           CHAIR ROSENBAUM: Stacey.

16           COMMISSIONER LAMPKIN: In the similar vein of the  
17 effort it takes to put this together, I was a little  
18 surprised to hear -- I think I'm remember only two states  
19 were exempt from providing the plan. And so it made me  
20 curious about how we and the rule thinks about populations  
21 that are not eligible for full Medicaid benefits -- family  
22 planning, waiver enrollees, medically needy populations,

1 participants in Medicare savings plans that aren't eligible  
2 for full Medicaid benefits. Do they -- are they treated as  
3 recipients receiving fee-for-service, where this kind of  
4 access is part of the dynamic? How does that work?

5 I just wonder if this is where, you know, given  
6 the states' limited resources, is this really where we get  
7 a big bang for the buck from states that have mostly gone  
8 to managed care, even for long-term services and supports?  
9 It surprises me only two states were exempt.

10 So can you comment on how we think about -- are  
11 those the smaller idiosyncratic populations that you were  
12 referring to?

13 MS. HEBERLEIN: Some of the states that voiced  
14 concerns about, like, not very many people being left in  
15 their fee-for-service programs, some of it was emergency  
16 Medicaid, so services only for individuals receiving only  
17 emergency services, and then other states called out their  
18 Native American populations. And so I think it depends  
19 greatly on the state who remains in their fee-for-service  
20 program, but those are two that come to mind for me.

21 COMMISSIONER LAMPKIN: Were there particular  
22 standards for qualifying for an exemption for this, with

1 respect to the kinds of populations and services?

2 MS. HEBERLEIN: So we asked -- in the proposed  
3 rule, I believe, CMS asked for comment on whether there  
4 should be a standard for states to be exempt, and they did  
5 not put an exemption policy out in the final rule. I don't  
6 think that they could come to -- I don't think they found a  
7 standard for which they were comfortable. That's my  
8 assumption.

9 So what they said -- the two states that were  
10 exempt were Vermont and Tennessee, and they were told that  
11 because they had 100 percent in managed care that they did  
12 not need to submit a plan. So the standard was 100  
13 percent.

14 CHAIR ROSENBAUM: Marsha.

15 VICE CHAIR GOLD: Yeah. This is an important  
16 area that I've done a fair amount of work. I think most of  
17 the work that's been done traditionally in Medicaid is  
18 focused more on managed care, but this is fee-for-service,  
19 and I think, actually, CMS has been looking at how to  
20 bridge -- bring the two together. I think that's something  
21 we talked about.

22 There's an area that I think this -- two points I

1 wanted to make. One is that there really only are a  
2 certain number of sources of data that you can use for  
3 these things. I mean, most of the time they're either from  
4 claims, they're from the equivalent of CAHPS, so a  
5 beneficiary survey, or they're from complaints. And there  
6 may be a couple others I missed, like you can look at  
7 prenatal care with the birth certificates, or something  
8 like that.

9           So I think there really is a methods issue, and  
10 there's really, potentially, valuable to put the  
11 populations together with the data sources. Because I was  
12 really struck by the state small numbers issue. I mean,  
13 most of the analysis tends to focus on the generic kids and  
14 adults, and you have enough numbers there, you can use  
15 those sources. When you get to, you know, people with  
16 intellectual disabilities, or mental health disturbances,  
17 or other things, it becomes much tougher, because they're  
18 smaller numbers, you can't afford, often, to survey them,  
19 or maybe you can in some states; it depends. And they're  
20 harder people to get information on, and there aren't  
21 enough in the claims.

22           And I'm wondering if we can -- and that's

1 probably where a lot of the burden is on states. I mean,  
2 it seems like one could come up with a more uniform,  
3 national way of looking generally at access from data that  
4 exists at federal levels or in most states, but some of  
5 these subpopulations are harder to get at.

6           And I wonder if there's a role we can play in  
7 sort of making that distinction, and if there's a way to  
8 look at states that do more on some of the small numbers  
9 things, figure out what the alternatives are. I don't know  
10 if you just get a focus group, periodically, of parents, or  
11 of people or caregivers with some of these populations and  
12 talk to them, or what is there a way, because I don't know  
13 that, other than through claims, there's enough -- you  
14 know, there are some real challenges and it can get really  
15 difficult for the states, and I'm not sure that's been  
16 appreciated enough in some of this, and we could  
17 potentially help.

18           CHAIR ROSENBAUM: Well, I'm going to move to  
19 Sharon, Chuck, Penny, Andy, Norma. There is -- which I  
20 don't think has come out fully, but would -- a long history  
21 here as to how we backed ourselves into basically this  
22 particular cut on access, which might be worth talking



1 about -- not right this second, but a little bit.

2           And I do want to interject for people, given our  
3 high degree of interest in this topic, and we're going to  
4 hear more this afternoon, and of course that the A does  
5 stand for Access, whether we want to think about a chapter  
6 in the March report that pulls together the access work and  
7 the strengths and the limitations of the current monitoring  
8 effort.

9           So I just -- we don't need to stop and do that  
10 now, but I want to come back to it.

11           So, Sharon.

12           COMMISSIONER CARTE: Well, I'm glad that Marsha  
13 mentioned the CAHPS, because to Brian's point about the  
14 value of needing, you know, uniformity to be able to draw  
15 some conclusions, I know that CAHPS also has fee-for-  
16 service versions. So I think if there's, you know, a way  
17 to make that more uniform -- I don't know if you had any  
18 detail down to that level, of some states were using a  
19 CAHPS and fee-for-service.

20           MS. HEBERLEIN: We did ask whether -- of the  
21 states that were using beneficiary services, or beneficiary  
22 surveys, we asked what they were using. And so we have

1 those data, but they're not reported here, so we can pull  
2 those together, because we know whether the -- and whether  
3 or not they're using HEDIS measures. So we have some of  
4 that from the survey.

5 COMMISSIONER CARTE: I think that would be good  
6 if you'd do that, because that would be an important thing  
7 to think about.

8 COMMISSIONER MILLIGAN: I noticed Anne's  
9 excitement about the March chapter comments, so that was  
10 great.

11 I actually just have two comments more than a  
12 question. Do you mind going to Slide 3, Martha? Yep, I  
13 think that's the right direction.

14 Thank you. So I think my comments, one to each  
15 of these two bullets, and I think if we do get to a  
16 chapter, this is some of the flavor I would hope would be  
17 included contextually, okay?

18 So my first comment is about that first bullet,  
19 which is the goal of a lot of this was to ensure that  
20 Medicaid participation meant access to a network comparable  
21 to general public or -- the language in the statute is a  
22 little cleaner than that, but it's -- but I don't know what

1 that means anymore, comparable to the general public. The  
2 general public, there's narrow networks, there's a lot of  
3 health savings accounts, there's a lot of out-of-pocket,  
4 there's a lot of tiering. I think in many ways Medicaid  
5 networks are broader than the general public, and I don't  
6 know what that benchmark means anymore, because it's such a  
7 moving target itself. This language was written in the law  
8 when commercial insurance was traditional indemnity, and so  
9 I just think that we're comparing ourselves to something t  
10 doesn't exist.

11 COMMISSIONER DOUGLAS: Can I just say --

12 CHAIR ROSENBAUM: Mic.

13 COMMISSIONER DOUGLAS: And the population is left  
14 in fee-for-service. They aren't in the general -- these  
15 are very, very --

16 COMMISSIONER MILLIGAN: Right.

17 COMMISSIONER DOUGLAS: -- you know, unique  
18 populations.

19 COMMISSIONER MILLIGAN: Yeah, which gets to some  
20 of those small numbers issues we -- there aren't a whole  
21 lot of ICF/MR type providers in the commercial insurance.

22 So I just think that contextually it's worth

1 noting that there's a standard out there, but it's hard to  
2 know what that comparative point is.

3           My second comment is about the second bullet, and  
4 I do think this is -- to me, it's an important contextual  
5 place. A lot of the origin of this, of CMS getting very  
6 active in this area, was Ninth Circuit decisions Toby knows  
7 well having to do with states doing provider rate cuts and  
8 litigation about whether that was going to result in  
9 providers abandoning the Medicaid program and/or the Medi-  
10 Cal program and in a way that would impair access. And CMS  
11 in a lot of their briefing in that litigation said,  
12 "Federal courts, stay out of it. We got this. We'll make  
13 sure that states do the right thing."

14           And so, contextually, this is a difficult area  
15 for CMS to do in terms of oversight, and I think it's going  
16 to be an evolving area. I mean, this is in some ways a  
17 first cut of where we're going. But I think contextually  
18 it's a good thing that CMS is stepping up to the  
19 requirements, even if some of them are difficult to manage  
20 and the methodologies are hard and what are we talking  
21 about, to keep executive branch oversight of this federal-  
22 state relationship and to keep it from being something

1 where court by court across the country would weigh in  
2 about that kind of thing.

3           So I think that's -- anyway, that's my view of  
4 kind of the political science here, and I think it's  
5 contextually important to the background part of whatever  
6 chapter might come out of this. And I'll stop there.

7           CHAIR ROSENBAUM: Well, and just to complete this  
8 thought, because this goes to the third bullet. The third  
9 bullet is sort of a reflection of the fact that, to the  
10 extent that CMS might have wanted to start with a minimum  
11 data set of standardized measures that all states would  
12 collect around populations, customized to the populations  
13 who were likely to be in fee-for-service, that was also  
14 seen as, you know, sort of a bridge too far. So now in  
15 some ways we're seeing the consequences of this whole train  
16 of events starting with a strange statutory construct, the  
17 results of a rate-setting case in long-term care, and the  
18 absence now of standardized measures, and people sort of  
19 scratching their heads and saying, "What populations, what  
20 services? Is this even useful?"

21           And so it's a chance for us in the March report  
22 not only to present on the results of the survey, but to

1 think some -- it would, you know, take some work because  
2 it's a deeper reflection. But, you know, is this the right  
3 construct for going forward in Medicaid?

4 COMMISSIONER THOMPSON: Chuck made exactly the  
5 points I was going to make, so you can skip me.

6 CHAIR ROSENBAUM: Oh, okay.

7 COMMISSIONER COHEN: I will just pile on and say  
8 Sheldon's comments I thought were very wise, as have many  
9 others been. It seems like we are in a place where we have  
10 a high burden for low value set of sort of data that's  
11 being collected, and when I think about the number of  
12 people hours that are probably spent in regional offices  
13 and at CMS reviewing sometimes even like small changes in  
14 payment or other things sort of up front to sort of imagine  
15 what the consequences would be and then think about the  
16 amount of resources that are spent by CMS in monitoring  
17 what the actual consequences are, it's just completely  
18 disproportionate.

19 So I am with Sheldon. This strikes me as  
20 something amenable to a federal resource solution, at least  
21 to sort of build a framework for states to do something in  
22 a standardized way.

1           COMMISSIONER MARTINEZ ROGERS: I'm not going to  
2 repeat what she said, but just echo what she said, and I  
3 was going to actually address the very same issue.

4           COMMISSIONER CRUZ: I am going to pile on that,  
5 because I think this is a really very important issue. I  
6 agree with Sheldon and Brian. But one of the problems with  
7 this is the measurement of access. I spent most of my  
8 academic career trying to measure this, looking at  
9 everything from availability of providers to race,  
10 ethnicity, acculturation, income, and it's a very sort of  
11 diffuse and difficult issue to access. And I was wondering  
12 and suggesting it could be a great contribution -- and I  
13 believe we actually discussed this in one of the meetings  
14 last year -- from MACPAC to actually sort of -- utilizing  
15 the analytical and intellectual powerhouse, to sort of  
16 suggest measures of standardizations and measurement --  
17 standardization of measurements. That's what I wanted to  
18 say. And sort of suggest to the federal government how to  
19 do this and define what access is. I mean, we really have  
20 such a diffuse notion of what access is to care, and it  
21 depends on the providers and the populations we measured.  
22 We can narrow it to the population that Medicaid serves,

1 but I think it would be really a very sort of important  
2 contribution to the field and to the issue of access to  
3 care in this country.

4 CHAIR ROSENBAUM: And just to remind people, our  
5 earliest reports actually dealt with this issue, so we have  
6 kind of come full circle and the time to come back to these  
7 issues.

8 COMMISSIONER GORTON: So I think dealing with  
9 this in a March report makes sense, but it's probably a  
10 March of '18 report so that we have the time to do the work  
11 properly before we get out in front of ourselves, since I  
12 heard earlier today that the March report has to be pretty  
13 much in its final form in January, and last I checked  
14 that's only three weeks away.

15 EXECUTIVE DIRECTOR SCHWARTZ: Well, we can bring  
16 a descriptive chapter in January, and you can decide  
17 whether you want it or not. You are absolutely correct  
18 that you are not prepared to make recommendations in  
19 January.

20 [Laughter.]

21 COMMISSIONER GORTON: So I just wanted to say  
22 that.



1           The second point that I wanted to make is I think  
2 we need to be careful here in terms of our charge to be an  
3 evidence-driven advisory body, not to be making a whole  
4 bunch of unstated normative assumptions, such as anything  
5 that can be measured should be measured and there is some  
6 right way to do this, because I don't think there's any  
7 body of evidence that shows either of those two things.  
8 And in terms of anything that can be measured should be  
9 measured, at what cost? And what is the opportunity cost  
10 of paying for that as opposed to paying for something else?

11           So I do think that we have a responsibility to,  
12 if we're going to write about this, pose some of those  
13 questions so that people can think about them, and then we  
14 could choose to make a normative recommendation if we want.  
15 I'm not opposed to that, but we ought to label it as such.

16           And under the normative recommendation, while I  
17 would hate to miss an opportunity to recommend federalizing  
18 yet another segment of this program, it seems to me that if  
19 we accept at least the potential that there might be more  
20 than one right way to do this and that set of right ways  
21 might, in fact, vary across state contexts, you know, it's  
22 one thing to say if you're going to count noses, then count

1 noses; if you're going to count belly buttons, count belly  
2 buttons. But it's quite another to say you have to count  
3 this color belly buttons and code it in that way and add it  
4 up in this way and produce these kind of reports and here's  
5 what we're going to do with them. So it strikes me that we  
6 need to have some circumspection about going full tilt  
7 down, you know, a national database and whatever else.

8           And that leads me to the last piece, which is  
9 there is a potential solution to this, but -- and this is  
10 something that could be reasonably federalized -- it would  
11 also deal with the provider directory accuracy problems  
12 that we are going to try to address, again, through the  
13 rule, and that is, if some one body would collect the  
14 information on all the providers and put it in one place  
15 and the providers could update that one database in a  
16 reasonable way, then we could all go and count noses and  
17 belly buttons, and we would be able to figure out whether  
18 everybody in Tuscaloosa County had access to the same  
19 number of people or not.

20           And so as long as we're dependent on individual  
21 health plans trying to be one of 15 parties knocking on a  
22 provider's door saying, "By the way, you haven't updated

1 your panel listing in the last three years," we're not  
2 going to solve this problem, let alone get to the place of  
3 how close are you to public transportation, are you able to  
4 provide services to people with significant physical  
5 disabilities, what cultural and ethnic capabilities do you  
6 bring to the table, blah, blah, blah, blah, blah. And  
7 those are all important things, but we simply can't do them  
8 under the current construct, and certainly state  
9 administrative budgets are not crafted to be able to do  
10 that.

11           COMMISSIONER WEIL: I share the concerns  
12 expressed about administrative burden and particularly the  
13 shrinking fee-for-service program and also the difficulty  
14 of what is comparable access, as Chuck mentioned. But I do  
15 want us to be careful here. This is a new enterprise, and  
16 I'm thinking about the evolution of the adult and child  
17 quality measures where, far from perfect process, but as I  
18 recall the process, it began with AHRQ taking measures that  
19 were currently in existence, in use in states, creating a  
20 subset from that, then building an infrastructure to try to  
21 expand measure where they weren't being used, gradual  
22 increase of voluntary use by states, and I don't remember

1 when that started, but we must be in year seven or so by  
2 now. And this is brand-new.

3           So before we say high investment, low yield, and  
4 some people interpret that as, therefore, don't do it, I'd  
5 like us to pause and say big investment, low yield so far,  
6 probably needs some narrowing somewhere down the road. Our  
7 job is to try to figure out when that point is, but I don't  
8 think we know yet what it is. And I just didn't want to  
9 overinterpret the concerns about administrative burden.

10           VICE CHAIR GOLD: Kit, I'm going to have to  
11 disagree with you on one thing, because I am evidence-  
12 based, and I'm not -- I think it is up in the air what we  
13 do nationally, what we shouldn't do. I have been studying  
14 access since I think I wrote an article on it in 1970 or  
15 1975. There's a whole research literature on access. The  
16 measures aren't perfect, but they're actually further along  
17 than the quality measures, and there are some basic  
18 measures. They don't get to these small-number populations  
19 at all, which is part of the issue. And even getting to a  
20 state level with some of them is hard. But we do have data  
21 in the National Expenditure Survey on a national level.  
22 National Health Interview Survey has some data. And it was

1 temporarily expanded to give some states. Some states have  
2 some data. I've done a lot with California in looking at  
3 access. There's been a whole lot of work on preventable  
4 hospitalizations.

5 So I don't think we have the answer to how to  
6 deal with this, but I don't want to leave the impression  
7 that we're going into a new area that no one has talked  
8 about before, because, in fact, it was more heavily studied  
9 than quality for many years.

10 CHAIR ROSENBAUM: Can I ask one really narrow  
11 question as opposed to sort of the higher-level, broadly  
12 scoped discussion we've been having, which has been really  
13 important? Can you tell me who the pregnant women are? I  
14 mean, there may be some states that carve pregnancy out of  
15 managed care or would be women with disabilities who become  
16 pregnant or in a state with a medically needy program, we  
17 have some spend-down women. But to me, this -- the reason  
18 I'm asking is it's sort of emblematic of the problem here,  
19 which is figure -- I mean, a lot of the people we're  
20 talking about are people getting all kinds of long-term  
21 services and supports. Those were, by and large, the  
22 Douglas people, the Armstrong people. They are sort of

1 outside the purview of the typical managed care plan.

2           And so I'm wondering if we could even sort of use  
3 the pregnancy population as an example of the fact that you  
4 are, in this approach to access monitoring, capturing a  
5 narrow slice of a much bigger issue. I wouldn't know what  
6 to make out of the pregnancy data here because I assume  
7 that in most states now, most births happen to people  
8 enrolled in managed care. But I could be completely wrong.

9           COMMISSIONER DOUGLAS: Well, I can say in  
10 California actually it's about 50-50, because you have --  
11 remember, you've got a lot of undocumented immigrants who  
12 receive pregnancy-only benefits and are not enrolled in  
13 managed care.

14           CHAIR ROSENBAUM: Right. Is it state funded or  
15 just the emergency slice?

16           COMMISSIONER DOUGLAS: Pregnancy, it's, you know  
17 -- you know, from CHIP it's funded. So most of it is  
18 funded through --

19           CHAIR ROSENBAUM: And they would be getting care  
20 -- women who fall into that category also would be quite  
21 unique in their characteristics and would be getting care  
22 at very selected places, presumably.

1           COMMISSIONER DOUGLAS: Yeah. And the other issue  
2 is the transition time.

3           CHAIR ROSENBAUM: Yeah.

4           COMMISSIONER DOUGLAS: So a lot of women get on  
5 to Medicaid because of their pregnancy. It takes awhile to  
6 transition into managed care.

7           CHAIR ROSENBAUM: Right.

8           COMMISSIONER DOUGLAS: So by the time that they  
9 transition into managed care, they might be in their third  
10 trimester.

11          CHAIR ROSENBAUM: And that goes to this point of  
12 can you -- I mean, what you can tell by scoping out the  
13 pregnancy group in here is quite a unique set of access  
14 issues because of the unique characteristics of this  
15 population rather than general statements about access for  
16 women who are members of plans, become pregnant, who are  
17 sort of the counterpart to those of us with, say,  
18 employment-based coverage who are members of plans and  
19 become pregnant. And so I just think it sort of offers an  
20 example of --

21          VICE CHAIR GOLD: It's an odd example, though,  
22 because it uses --

1 CHAIR ROSENBAUM: Well, no, but that's --

2 VICE CHAIR GOLD: -- birth certificates. You can  
3 go back to some of the birth certificate data and look at  
4 the prenatal care those women had.

5 CHAIR ROSENBAUM: No -- right, but that's not my  
6 question. The point is that when you -- that our access  
7 construct, as we've sort of backed into it, is a construct  
8 about -- not about the broad general population often.  
9 It's a construct about very important subgroups of  
10 beneficiaries that may be extremely important to follow  
11 through on. But I'm not sure that I could draw any  
12 inferences about access among pregnant women from the fee-  
13 for-service access barriers of these particular subgroups  
14 of pregnant women.

15 And so, I mean, echoing Kit's point and the point  
16 that Toby made and knowing sort of the etiology of this  
17 particular set of rules, as Chuck and Penny have pointed  
18 out, I just think we ought to be forthright in whatever we  
19 say to Congress about the limitations of what we can infer  
20 here. And pregnancy does offer the chance to illustrate  
21 the challenge. So that's the only point I wanted to make.

22 All right. We are way over on time for this



1 session, but this has been great, I think a really  
2 important discussion, so let's move on to transportation.

3 **#### USE OF NON-EMERGENCY MEDICAL TRANSPORTATION**

4 \* MS. BLOM: Good afternoon, Commissioners. Today,  
5 I am going to talk about non-emergency Medical  
6 transportation.

7 This is a required benefit in Medicaid. I am  
8 going to go through the financing, benefit structure, and  
9 delivery models. I'll review also two analyses, which Amy  
10 mentioned. The first is an analysis of utilization and  
11 spending that we did using MSIS calendar year 2012 data,  
12 and then we're going to look at two case studies that a  
13 contractor did for us looking at NEMT utilization in  
14 Indiana and Vermont. I'll also touch on policy issues  
15 relevant to NEMT, including program integrity, state  
16 efforts to waive the benefit for the new adult group, and  
17 the possible future role of new transportation technologies  
18 in providing these services to Medicaid beneficiaries.

19 NEMT is a required Medicaid benefit found in  
20 regulations, where states are required to ensure necessary  
21 transportation for beneficiaries to and from providers.

22 Generally, federal and state rules require that

1 states use an appropriate form of transportation, that NEMT  
2 providers have a Medicaid contract with the state, that the  
3 beneficiary be in the vehicle, and that the beneficiary be  
4 taken to an appropriate location.

5 This benefit is designed to remove transportation  
6 barriers to accessing care by providing transportation to  
7 and from medical appointments for Medicaid beneficiaries  
8 who have no other means of transportation.

9 A lack of transportation can limit access to  
10 care, especially for the aged and the disabled and people  
11 with chronic conditions who may not have the ability to  
12 provide or purchase their own transportation.

13 Common barriers to transportation include things  
14 like not having a valid driver's license and not being able  
15 to travel alone.

16 As Amy also mentioned, MACPAC has found that  
17 Medicaid and CHIP beneficiaries are more likely to delay  
18 care because of transportation than people with private  
19 coverage, and you can find statistics on that in our most  
20 recent issue of MACStats. For children, we found that  
21 about 4 percent of children in Medicaid and CHIP delay  
22 care, compared to about 1 percent with private coverage.

1 And there's a similar differential for adults. About 6  
2 percent of adults on Medicaid delay care, compared to about  
3 1 percent with private coverage.

4 In terms of federal financing, states can choose  
5 to claim reimbursement from the federal government for NEMT  
6 spending, either as an administrative expense or as a  
7 medical assistance expense. The federal medical assistance  
8 percentage, or FMAP, differs depending on how states choose  
9 to report the spending.

10 For administrative expenses, the FMAP is capped  
11 at 50 percent in statute, but for medical assistance  
12 expenses, states receive their regular FMAP, which as you  
13 know ranges from 50 percent to about 74 percent, depending  
14 on the state.

15 Generally, also, if a state claims spending as a  
16 medical assistance expense, any Medicaid spending, then  
17 that spending is subject to additional Medicaid guidelines,  
18 such as the requirement that beneficiaries have their free  
19 choice of available providers.

20 The structure of the NEMT benefit varies by  
21 state, per usual in Medicaid, but generally includes a  
22 broad range of transportation services, including services

1 in taxis, buses, public transportation, or personal  
2 vehicles.

3 States may charge nominal copayments. In 2012,  
4 five states charged copayments from about \$1 to \$4, or they  
5 may limit the number of trips that they'll pay for in a  
6 given month or year.

7 In terms of delivery models, there are several  
8 delivery models that states can use, but the most common is  
9 the brokerage model. This was established as a state  
10 option in the Deficit Reduction Act of 2005, and as of  
11 calendar year 2013, 39 states were using this model.

12 Under a brokerage model, a state contracts with a  
13 transportation broker who manages the benefit, including  
14 arranging the trip, scheduling the trips. Generally, the  
15 broker then contracts with local providers to provide the  
16 trips. States must choose the broker through a competitive  
17 bidding process.

18 The DRA option allows states to claim NEMT  
19 spending as a medical assistance expense without being  
20 subject to the additional Medicaid guidelines, such as the  
21 free choice of providers. This enables states to receive  
22 their reimbursement for the NEMT spending at their regular

1 FMAP, which can be much higher than the admin FMAP.

2 Other delivery models that states may use include  
3 fee-for-service, where states or a local authority will  
4 arrange for the services directly and pay for them  
5 directly, or managed care, where states could include the  
6 NEMT benefit in their managed care contract. Also, of  
7 course, states can use a combination of any of these  
8 models.

9 Some states also coordinate with other programs  
10 to provide the NEMT benefit. For example, the state of  
11 Maryland provides grants to local health departments who  
12 provide NEMT trips.

13 Our MSIS analysis, again, as I said, we used  
14 calendar year 2012 MSIS data to analyze utilization and  
15 spending in the benefits, but as with any analysis that is  
16 using claims data, we had to make choices to address the  
17 limitations of that data, which included limiting spending  
18 to fee-for-service because of problems with the  
19 completeness of the encounter data.

20 It's difficult to identify all NEMT services in  
21 MSIS because of variations in how states report on this  
22 spending, so we established a selection criteria to

1 identify NEMT-related claims. There's more detail on this  
2 in the methodology section of the paper that's in your  
3 binders.

4           Also, I should note that the ACA expansion  
5 population, the new adult group, is not included in this  
6 analysis since we are looking at 2012 data.

7           Our analysis identified about 1.8 million  
8 Medicaid beneficiaries who used NEMT during calendar year  
9 2012. An NEMT user is defined as a person who had at least  
10 one NEMT claim. We found that about two-thirds of Medicaid  
11 NEMT users were either disabled or aged, and about 42  
12 percent were dually eligible for Medicare and Medicaid.

13           The number of users varies by states, but New  
14 York accounted for the highest percentage, with about 21  
15 percent of that 1.8 million, and several states reported  
16 fewer than 1 percent of the total, including states such as  
17 Utah.

18           This slide shows the distribution of Medicaid  
19 NEMT users by eligibility group for the states in our  
20 analysis that had identifiable codes, and here, you can see  
21 that two-thirds were aged and disabled. You can see that  
22 by far the largest category of users was the disabled at 41

1 percent.

2           On the spending side, we found that the federal  
3 government and the states spent about \$745 million on NEMT  
4 services delivered through fee-for-service in calendar year  
5 2012. More than 80 percent of that spending was for  
6 services for the disabled and the aged, and about 60  
7 percent was for services for dually eligible beneficiaries.

8           This slide shows the distribution of that  
9 spending across eligibility groups, and you can see the  
10 disabled make up about half, and the aged account for about  
11 one-third.

12           As I said, we contracted with Burns and  
13 Associates to do case studies in two states. Burns looked  
14 at MMIS data for calendar year 2015 in Indiana and Vermont.  
15 They looked at the NEMT users who use the benefit the most,  
16 defined as people who had 30 or more trips in a calendar  
17 year. The case study has allowed us to examine more recent  
18 data than was available for our national analysis. Burns  
19 and Associates chose these two states because of their data  
20 availability and because of the contractor's prior  
21 experience working with them on NEMT.

22           The two states differ in several ways, including

1 geography. Indiana's population is a mix of urban and  
2 rural, and Vermont is largely rural. They also differ in  
3 terms of managed care penetration, with Indiana having a  
4 mix of managed care and fee-for-service, and Vermont  
5 operating under a global waiver, a managed care-like model.

6 They also differ in terms of their approach to  
7 the Medicaid expansion under the ACA, with Vermont  
8 expanding under traditional Medicaid and Indiana using an  
9 alternative plan, which included a waiver of the NEMT  
10 benefit for the new adult group.

11 Despite the differences between the two states,  
12 we found that Medicaid beneficiaries who used NEMT the most  
13 in both states were similar. Most were disabled or aged.  
14 Very few were children, and behavioral health-related  
15 diagnoses were among the top ten most common diagnosis  
16 codes on claims for services accessed by those users on the  
17 same day as their NEMT trip.

18 So we can see both in the MSIS analysis that we  
19 did for 2012 and in these two state case studies that some  
20 of the highest cost and highest need beneficiaries in  
21 Medicaid are the primary users of the benefit.

22 In our research, we identified several policy



1 issues relevant to NEMT. Program integrity is something  
2 that both GAO and the HHS OIG have looked at. GAO  
3 considers the NEMT benefit to be at risk for fraud and  
4 abuse related to enrolling providers and verifying  
5 beneficiary eligibility. For example, GAO heard from state  
6 officials about trouble verifying beneficiary eligibility  
7 for Medicaid and about verifying their need for NEMT  
8 services.

9 States also told GAO that they had trouble  
10 verifying that the trips were actually to medically needed  
11 services. For example, pharmacies at Target or Walmart,  
12 stores which also sell non-health-related products, were  
13 destinations for multiple trips to pick up prescriptions,  
14 even though those prescriptions could potentially have been  
15 picked up in a single trip.

16 The HHS OIG also considers NEMT vulnerable to  
17 fraud. In a series of state audits, which it began in  
18 2006, the OIG found inadequate oversight and improper  
19 payments for trips because claims for services did not  
20 comply with state and federal requirements. In some cases,  
21 that led the OIG to recommend that states refund dollars to  
22 the federal government.

1           For example, in a March 2015 audit of  
2 California's NEMT program, the OIG recommended a refund of  
3 just over \$400,000 for services not billed at the lowest  
4 cost type of medical transportation adequate for the  
5 beneficiary's needs, which is a state requirement.

6           Recently, states have sought to waive NEMT for  
7 the new adult group. Indiana and Iowa received approval  
8 from CMS to waive the benefit for that group. Their  
9 waivers are designed to align their coverage for new adults  
10 with coverage available on the private market, which would  
11 not generally include a transportation benefit.

12           Both states evaluate the impacts of their waivers  
13 on access to care. Indiana contracted with the Lewin  
14 Group, which found no significant impact on access to care,  
15 and concluded that similar transportation problems can  
16 occur regardless of access to the benefit. However,  
17 concerns were raised about the scope of the Lewin  
18 evaluation, with some suggesting that it was too narrow  
19 because it focused only on missed appointments and did not  
20 take into account the failure to schedule an appointment  
21 because of a lack of transportation. A separate evaluation  
22 is planned for Indiana.

1           The results of Iowa's evaluation have been mixed,  
2 with results actually showing a greater unmet  
3 transportation need among beneficiaries with access to  
4 NEMT. However, researchers have noted that those results  
5 could be premature without knowing more about why the  
6 beneficiaries had an unmet transportation need. That  
7 evaluation is ongoing as new data becomes available.

8           Other states have also taken action on the NEMT  
9 benefit. Arizona and Kentucky have both applied to waive  
10 it for the new adult group. Arkansas established a prior  
11 authorization requirement for NEMT, for the new adult  
12 group, and waived the benefit entirely for new adults  
13 receiving ESI premium assistance who had not demonstrated a  
14 need for services.

15           My last bullet on new technologies. So states  
16 have begun experimenting with services such as Lyft and  
17 Uber to provide transportation to Medicaid beneficiaries.  
18 For example, in New York City, some Medicaid beneficiaries  
19 are getting transportation services through Lyft. The  
20 emphasis of these experiments appears to be on improving  
21 beneficiary experience and lowering costs, but it's very  
22 early. It's too early to evaluate the results, but it's

1 something we plan to keep our eye on.

2 So, with that, I am happy to take questions.

3 CHAIR ROSENBAUM: Can I just ask a question? I  
4 am the opposite of Stacey. When I see numbers, I go crazy.  
5 1.8 million people, and we spent \$745 million?

6 MS. BLOM: And the 745 is an incomplete number  
7 because it only includes fee-for-service.

8 CHAIR ROSENBAUM: So do we know something about  
9 the mode of transportation or the nature of transportation?  
10 I mean, I'm assuming, given the demographics of who is  
11 using the service, that there are a lot of people who need  
12 very special forms of transportation, of course, and I  
13 would be the first to confess I have no sense at all of  
14 what the cost would be for that kind of transportation.  
15 But it does seem like an inordinately large number. So do  
16 we know more behind that number, other than the  
17 characteristics of the patients?

18 MS. BLOM: We don't know a lot, but we do know  
19 that the transportation that this population uses is  
20 expensive. Paratransit services are quite expensive.

21 CHAIR ROSENBAUM: Very.

22 MS. BLOM: I think one study recently found some

1 cities to have charge of like \$50 per ride.

2 CHAIR ROSENBAUM: It might help in our work to be  
3 able to give people a flavor of this --

4 MS. BLOM: Yeah.

5 CHAIR ROSENBAUM: -- because it's such a huge  
6 number for such a small group that you really want to  
7 convey to people that we're not talking about sending a  
8 normal taxi.

9 MS. BLOM: Right, right.

10 CHAIR ROSENBAUM: Sorry. So I was just struck by  
11 that.

12 Questions? Comments?

13 Yes, Penny.

14 COMMISSIONER THOMPSON: Can I just ask the  
15 question about the five states where we didn't seem to find  
16 any MSIS claims related to NEMT? And I'm presuming that  
17 they don't have NEMT waivers.

18 MS. BLOM: Right. They don't.

19 COMMISSIONER THOMPSON: Did we call them and say  
20 where are your NEMT claims?

21 MS. BLOM: We did not call them. So that  
22 occurred because of our selection criteria. So lots of

1 states have state-specific codes for NEMT that are  
2 difficult to identify, or they put their NEMT claims into  
3 unknown codes. So we did our best to come up with a logic  
4 to try to pull in as many as possible, but we did end up  
5 with five missing. But that is something that we could do.

6 DR. BERNSTEIN: Well, and some of them don't have  
7 claims. They just give money to another organization, like  
8 a public health department, so they're not submitting  
9 claims. They're just paying, you know, Maryland public  
10 health department to provide the transportation, and then  
11 they don't get claims back.

12 COMMISSIONER THOMPSON: Which is another issue.

13 CHAIR ROSENBAUM: Yes.

14 COMMISSIONER THOMPSON: Those kind of ledger-  
15 based programs, but okay. So it would just be helpful if  
16 we could explain this a little bit. If it's a local code,  
17 it seems like it's the kind of thing that we could just  
18 find out, and if they're using the ledger system, that  
19 would be helpful to know too.

20 CHAIR ROSENBAUM: Toby.

21 COMMISSIONER DOUGLAS: I was just going to say on  
22 the last point, on the technologies, I would say that we

1 should view -- it intersects back with the program  
2 integrity too, at least from a plan perspective as well as  
3 a state. It's not just about the consumer experience but  
4 about the accountability.

5 Part of the problem with NEMT is it's so --  
6 there's no transparency into the timeliness, the accuracy,  
7 whether trips actually happened. To the extent that you  
8 can create use, you know, an Uber-like platform for  
9 technology, to really have that visibility into those types  
10 of metrics, it's really going to improve.

11 And then I think the only other piece is there is  
12 a lot of inconsistency across states as well as  
13 municipalities on just the types of transit, of what can be  
14 used. So there might be more efficiency of using, again,  
15 Uber-like transportation, but it's not allowed for certain  
16 types of populations.

17 I don't know it really well, but I think that's  
18 another piece we need just to explore. There needs to be  
19 more work on that.

20 CHAIR ROSENBAUM: Stacey.

21 COMMISSIONER LAMPKIN: Just if we are thinking of  
22 prepping this and particularly fee-for-service analysis for

1 publication and you haven't already, is there some way to  
2 do a little cross-validation against CMS 64 expenditures at  
3 the state level to understand the completeness or  
4 incompleteness to help put some parameters around --

5 MS. BLOM: Yeah. We can look into that. This  
6 was a little bit tricky because of the variation in the  
7 coding. It's just all over the place, but yeah, that's a  
8 good idea.

9 CHAIR ROSENBAUM: All right. I think we are up  
10 to our last segment of the day. Amy, take it away.

11 **#### POTENTIALLY PREVENTABLE EVENTS: COMPARING**  
12 **MEDICAID AND PRIVATELY INSURED POPULATIONS**

13 \* DR. BERNSTEIN: I'm back. Hello again.

14 So you've seen sort of two different  
15 perspectives, a state monitoring perspective and specific  
16 service. Now I am going to present an analysis that  
17 actually compares Medicaid utilization and outcomes to  
18 private utilization and possibly outcomes, depending on how  
19 you want to count utilization.

20 So, as I said earlier, we're going to talk about  
21 potentially preventable events, as defined in the software  
22 developed by the 3M corporation. Potentially preventable



1 events are health care services that might have been  
2 avoided had better care been provided to them. So it could  
3 be care that was improperly provided in a hospital, thus,  
4 necessitating a hospital readmission, or it could have been  
5 ambulatory care that could have been provided prior to a  
6 hospital admission at all or a hospital emergency  
7 department visit, so that that visit would have been  
8 prevented.

9           Studies have found that a significant portion of  
10 health care use may be attributed to potentially  
11 preventable events or sometimes called unnecessary care,  
12 and for example, a study in Minnesota that used this 3M  
13 potentially preventable event methodology found that in  
14 2012, Minnesotans experienced an estimated 1.3 million  
15 potentially preventable health care events accounting for  
16 approximately \$1.9 billion in costs and 4.8 percent of  
17 their total health care expenditures in that state, just  
18 one study but an example.

19           So it can be useful to look at these events for  
20 several reasons, including comparing rates among  
21 populations or across populations, such as children or  
22 persons with disabilities, to see if rates are higher in

1 some populations than others, or comparing these rates  
2 across payers or diagnoses, to see if there were certain  
3 diagnoses that warrant further intervention, or groups that  
4 further research should be done to see, you know, sort of  
5 what the issue was that was causing these high rates.

6 I should note here that just because an event,  
7 that we identify from administrative or claims data, is  
8 designated as potentially preventable, doesn't mean it was  
9 absolutely preventable and could, you know, definitely have  
10 been prevented. I mean, we have the information that we  
11 have from the claims, and administrative data. It could  
12 well be that more information is required to know if this  
13 was really a, you know, crucial event that could have been  
14 prevented, and often, as we saw in our emergency department  
15 analysis that we did several years ago, a lot of these  
16 events are due to the fact that the patients couldn't  
17 receive care in the ambulatory setting, and therefore they  
18 were admitted. Now, that could be called potentially  
19 preventable, but the emphasis there is on the  
20 "potentially."

21 COMMISSIONER GORTON: Can I just jump in on that  
22 methodological piece, please, because it's important that

1 people understand that when 3M built this tool it was  
2 designed to look at a population level. Right? So we're  
3 not talking about Mr. Jones ended up in the emergency room.

4 DR. BERNSTEIN: Right.

5 COMMISSIONER GORTON: We're talking about rates  
6 across the population. And so the tool knows that it's  
7 talking about administrative data which are incomplete and  
8 which don't contain, for example, any information about  
9 social determinants and what supports people have, and that  
10 sort of thing. And if you study this -- this is one of the  
11 few places I ever did any research -- if you study this --  
12 I don't do it anymore so I must not have been very good at  
13 it -- but if you study this, what you know is that whatever  
14 the number is, you can't eliminate more than probably about  
15 30 percent of it.

16 So when you -- when a managed care company puts  
17 together an intervention to try and limit preventable  
18 events, you're trying to cut it by 30 percent, not to take  
19 it down to zero. So I think it's important that people  
20 have that context.

21 VICE CHAIR GOLD: Thank you, Kit. That's  
22 correct. Sara had to go out for a few minutes so I'll be

1 moderating this. Yeah, go ahead.

2 DR. BERNSTEIN: So, that said -- and thank you  
3 for clarifying that further -- there are several states  
4 that are using this methodology in their administrative  
5 data, both their Medicaid populations and in their all-  
6 payer state databases.

7 So today I'm going to present our analysis which  
8 compares, as I said, rates of three potentially preventable  
9 events.

10 So we contracted with both the Urban Institute  
11 and Truven Health Analytics, separately, because we wanted  
12 to see -- well, anyhow, I'll go on -- to compute these  
13 rates. We contracted with Urban to compute rates for the  
14 Medicaid population, using MAX data, which I'll talk about  
15 in a minute, and we contracted with Truven to look at the  
16 same measures, using the same methodology, and this allows  
17 us to compare these rates, and as I mentioned earlier, due  
18 to the size of these databases, which were huge, especially  
19 using this complicated software, this is one of the first  
20 analyses that actually compare these rates for the  
21 privately insured and Medicaid populations.

22 So getting to the methodology. For -- the Urban

1 Institute used 2011 data for 32 states that had Medicaid  
2 fee-for-service data that were -- we considered good enough  
3 to use for the analysis. We did not use encounter data  
4 because, as has been mentioned several times, there weren't  
5 enough states that had complete enough encounter data to be  
6 able to be used. Truven used its 2011 MarketScan database,  
7 which captures about 30 percent of privately insured people  
8 in the country, with private, sometimes called commercial  
9 insurance, for the same 32 states.

10           For both populations, both the Medicaid and the  
11 private populations, we excluded enrollees aged 65 and  
12 older, because most of them have Medicare, and if we're  
13 looking at hospitalizations, most of them are paid under  
14 Medicare, and we were looking at Medicaid data on the MAX  
15 side, so that would not have been good. We excluded dual  
16 eligibles for the same reason. We also excluded people  
17 with nursing home care, partially because of resources  
18 constraints. We would've had to go to the institutional  
19 file, and also those people have a different health  
20 profile, and there are more of them in the Medicaid  
21 population, so we just chose to exclude them from both  
22 groups.

1           We also excluded Medicaid enrollees who had  
2   limited benefits, such as contraception only, because their  
3   hospitalizations and emergency room visits would not have  
4   been covered.

5           So starting with PPRs, potentially preventable  
6   hospital readmissions. These are readmissions that have  
7   been judged by experts to be potentially unnecessary  
8   because they could have resulted from poor quality care  
9   received during the initial admission, or inadequate  
10   discharge planning or post-discharge follow-up, or poor  
11   care coordination among providers -- in short, things that  
12   happened that reflected poor care that resulted in a  
13   readmission that should not have happened.

14           So to compute this measure, all admissions were  
15   classified by their admission type, if they were an only  
16   admission or readmission or a transfer admission, and then  
17   chains were created of related readmissions. And there's  
18   more about this in your methods section. There's a big  
19   matrix, but basically we computed -- the contractors  
20   computed; I didn't compute anything -- readmission chains.

21           The readmission chains were then sort of  
22   classified as to whether they had a potentially preventable

1 readmission in them, and then rates of readmission chains  
2 over total candidate admissions were created.

3 For potentially -- oops, sorry.

4 Potentially preventable readmissions, as well as  
5 potentially preventable emergency department visits, which  
6 I'll talk about in a minute, are determined primarily based  
7 on the presence of ambulatory sensitive conditions that  
8 could have been prevented with better ambulatory care. So  
9 what was done was we used claims data prior to the  
10 admission to classify the enrollees into a health status,  
11 and then when they have a hospital admission, that  
12 admission is classified based on its DRG as to whether it  
13 could be considered preventable or not. So these  
14 admissions are largely determined based on the diagnosis  
15 that are associated with the admission, based on expert  
16 input and sort of whether they were considered to be an  
17 ambulatory sensitive condition or not. And there's a big  
18 methodology that, again, I can't go into now.

19 For emergency department visits, similarly, these  
20 are visits that experts believe could have been prevented  
21 if there had been better ambulatory care. Again, the  
22 patients are classified into groups based on their past

1 use, and again, it's the diagnoses associated with the  
2 visit that determines whether it was preventable or not,  
3 within these groups that are created.

4           So for -- in -- basically, there's something,  
5 based on these outpatient groups. So in about 36 of all of  
6 the 553 possible groups, called EAPGs, all of the visits  
7 would have been considered preventable. So, for example,  
8 all asthma visits might be considered potentially  
9 preventable, even if they're not. In most of the groups,  
10 none of the groups were considered potentially preventable,  
11 and in 188 of the groups, the ED visit may or may not have  
12 been classified as preventable, based on the primary  
13 diagnosis of that particular visit, within that particular  
14 group. So again, the preventableness is determined largely  
15 by the diagnoses.

16           So for potentially preventable hospital  
17 readmissions, first of all, for children, the rates didn't  
18 differ much when comparing Medicaid and privately insured  
19 enrollees. For adults, Medicaid had higher rates, but this  
20 seemed to be driven largely among adults who qualified for  
21 Medicaid on the basis of a disability. About 13 percent of  
22 disabled adults, or those who qualified on the basis of a



1 disability, had a potentially preventable hospital  
2 readmission, compared to only 4 percent of those who  
3 qualified through some other pathway. Also among adults on  
4 Medicaid, younger beneficiaries had lower rates than the  
5 older ones, but this difference was much smaller among the  
6 privately insured group.

7           The 3M software, as I said, also allows us to  
8 group PPRs based on the major reasons that caused the  
9 readmission, again, based on expert judgment of the  
10 clinical relationship between the initial admission and the  
11 readmission. Adults with Medicaid coverage are more likely  
12 to have readmissions associated with the condition --  
13 associated with their first admission than are privately  
14 insured adults. So it's sort of -- think about it as it's  
15 more the condition that they had. On the other hand,  
16 privately insured adults are more likely to have had  
17 readmissions associated with the care provided during their  
18 initial hospitalization, such as a surgical complication.

19           Medicaid enrollees were also more likely to have  
20 had a readmission associated with diagnosis of ambulatory-  
21 sensitive conditions in their initial admission, and with  
22 behavioral health problems than were privately insured

1 adults. So I said that quickly but I hope it was  
2 understandable.

3           Moving to potentially preventable hospital  
4 admissions. So this is people who are admitted to the  
5 hospital where the condition might have been better treated  
6 before they would have had their admission. Potentially  
7 preventable -- well, okay. I just said that. About one-  
8 third of these admissions, for children, both for those  
9 with Medicaid and private coverage, were considered  
10 preventable. Children who qualified on the basis of a  
11 disability had similar rates as to those who didn't, but  
12 among adults those who qualified on the basis of a  
13 disability had higher disability rates.

14           People with significant health conditions can  
15 also be expected to have higher health care use, and people  
16 with complex chronic conditions may require hospitalization  
17 more than healthier individuals, which may be associated  
18 with more preventable admissions. In addition, the  
19 privately insured and Medicaid populations may have  
20 different underlying health status, as we know from other  
21 sources, which can affect their hospital use. So we  
22 attempted to control for underlying health status, using

1 the enrollees' past utilization and diagnosis history, as I  
2 discussed earlier.

3           Among children, the preventable hospitalization  
4 rates don't vary much based on health status, with the  
5 exception of children who have dominant chronic conditions  
6 in three or more organ systems, that is, children with very  
7 complex medical conditions. Among adults, the reverse is  
8 true, with more potentially preventable hospitalizations  
9 among less-healthy enrollees. Privately insured enrollees  
10 have more potentially preventable admissions in the  
11 healthier groups, while Medicaid enrollees have more  
12 potentially preventable admissions in the less-healthy  
13 groups.

14           We also looked at the major diagnoses associated  
15 with potentially preventable admissions. The PPA diagnosis  
16 for adults with Medicaid coverage were higher for chronic  
17 obstructive pulmonary disease, or COPD, and diabetes,  
18 compared to privately insured adults. PPA rates were also  
19 higher for sickle cell anemia crisis for adults with  
20 Medicaid. Asthma is the top diagnosis associated with PPAs  
21 for both Medicaid and privately insured children, although  
22 Medicaid-enrolled children had a greater percentage of

1 their visits for this diagnosis.

2           Moving to potentially preventable -- I'm starting  
3 to trip on this -- PPVs. Moving to emergency department  
4 visits. I'm not going to say potentially preventable every  
5 time.

6           So as we've seen in other studies, including a  
7 Commission panel in 2014, Medicaid enrollees have higher  
8 emergency department visit rates, in general. Medicaid  
9 enrollees have higher rates than privately insured  
10 enrollees, and we see this for potentially preventable ED  
11 visits as well. For both children and adults, most  
12 emergency room visits are considered preventable, and rates  
13 are higher for Medicaid populations than for privately  
14 insured individuals, and the rates do not vary much by age  
15 or disability status.

16           Medicaid enrollees also have higher potentially  
17 preventable emergency department visit rates, as I said,  
18 for health status, and Medicaid enrollees classified as  
19 healthy have the same visit rates as those with serious  
20 health conditions. The most common emergency department  
21 rates among both privately insured and Medicaid-covered  
22 children were upper respiratory infections, but Medicaid

1 rates were higher than for privately insured children.  
2 Medicaid-covered children were also more likely to have ED  
3 visits for upper respiratory infections than those with  
4 private coverage. They were also slightly more likely to  
5 have a visit for non-bacterial gastroenteritis, nausea, and  
6 vomiting. Privately insured children were more likely to  
7 have visits for musculoskeletal conditions and split  
8 strapping or a cast removal.

9           Among adults, respiratory infections comprised  
10 the largest share of potentially preventable emergency  
11 department visits, for the Medicaid population. For  
12 privately insured adults, the most common diagnosis was  
13 abdominal pain. The percentages of visits for other  
14 diagnoses were similar between the insurance groups. It's  
15 just that the Medicaid population had more of them.

16           Although they aren't perfect measures of either  
17 access or quality, the methodology and measures used in  
18 this analysis rely on accessible administrative data that  
19 can be used to provide a general picture of how Medicaid  
20 and privately insured populations compare for these three  
21 measures. As I said before, states are increasingly using  
22 this methodology to look at their populations, and MACPAC

1 will continue to sort of watch what states are doing.

2           As Medicaid data become more complete, as T-MSIS  
3 comes in, as encounter data are better, we also might be  
4 able to sort of replicate this analysis using more complete  
5 samples or more recent data.

6           And with that I will end, and I'm happy to take  
7 any of your questions.

8           VICE CHAIR GOLD: Thanks, Amy. Very interesting  
9 analysis.

10           Who wants to go. Toby, is that you? And  
11 Sheldon. You can duke it out.

12           COMMISSIONER DOUGLAS: Yeah, really --

13           VICE CHAIR GOLD: Kit.

14           COMMISSIONER DOUGLAS: -- interesting analysis.

15           My first question, Amy, to make sure, I just want  
16 to know if I got -- summarized it right. For both the PPRs  
17 and the PPAs, is it fair to say, in general, for kids, it's  
18 very similar, Medicaid and commercial. For adults, it's  
19 really disability that drives it, and a lot seems to be  
20 around, you know, the complex chronic conditions. And then  
21 for emergency departments there is a difference for both.

22           So the one question is, you know, what

1 intervention -- just going to the next step besides the  
2 analysis and models -- it goes to me to questions about  
3 kind of what interventions are needed for the Medicaid  
4 population in those two areas. Like disability, it seems  
5 to be more around care management, and not necessarily that  
6 they're inappropriately going in or there's inappropriate  
7 readmissions, but just the complexity of the population.  
8 And then on the emergency department, are there analyses we  
9 could look at the access points near emergency -- is the  
10 reason there's higher rates is because of lack of access to  
11 -- whether it's to urgent clinic or to other access points?

12           So -- I'm not being clear. One is just I think  
13 that we need to acknowledge kind of policy interventions  
14 that might be needed to reduce rates on both fronts for the  
15 Medicaid population, and they're different, one being more  
16 types of complex care management, on the other is analyzing  
17 and then determining if there were better access points  
18 would that reduce emergency room admissions.

19           So I'll be quiet.

20           VICE CHAIR GOLD: Amy, do you have -- you wanted  
21 to say anything in relation to that?

22           DR. BERNSTEIN: No, I agree with your summary.

1 We've looked at emergency department use a lot, and I  
2 think, basically, our brief that's on the Web and other  
3 literature has showed that Medicaid rates are higher, in  
4 part, at least, because of lack of ambulatory and lack of  
5 access to care that would have kept them out of the  
6 emergency department. I mean, that -- we had a panel on it  
7 and we've had other research summarize that says that.  
8 What you do about that, you know, that, I think, is where  
9 we identify the problem and the states and Medicaid  
10 programs and others have to come up with some way to get  
11 access to those services.

12           So I'm not sure -- I mean, if you have  
13 suggestions for what we could do on that, that would be  
14 helpful.

15           VICE CHAIR GOLD: And I think part of what Toby  
16 was suggesting, I think, Amy, is when we write it up, think  
17 ahead as to sort of the bottom line of what we think it  
18 says and what it might mean, and, you know, just that these  
19 related to the implications a little. Right? Is that --  
20 do I have you right?

21           COMMISSIONER DOUGLAS: Yeah, and then I guess it  
22 does get to what are the right roles, both from CMS as well



1 as the state, to incentive the right access points, and are  
2 there levers that need policy levers to really change that  
3 behavior. I think -- yeah, I don't have the answer off the  
4 top of my head, other than it continues to be a -- ways  
5 that both -- and some of this is both, you know, on the  
6 incentives in some states, to say that emergency room is a  
7 place -- the hospital is doing this, rather, not the state,  
8 so, you know, it's just a lot of different factors, and  
9 I'll be quiet, because I don't have any easy answer for it,  
10 but it's a problem.

11 VICE CHAIR GOLD: And you may be able to relate  
12 it back to some ongoing initiatives that states have  
13 underway. I think some of the medical home activity and  
14 other care management stuff is -- ideally would improve  
15 some of these rates. So there may be some things going on  
16 or not.

17 I think --

18 COMMISSIONER RETCHIN: Yeah, it's a very  
19 interesting effort, Amy. So some of it to me is very  
20 salient. I will say getting to some of the comparisons, it  
21 was almost like when you're comparing the Medicaid  
22 population to the privately insured population for some of

1 these measures, I worry it's like apples and bowling balls.  
2 They're not even both food. So I just --

3 CHAIR ROSENBAUM: Wait a minute [off microphone].

4 COMMISSIONER RETCHIN: Well, they're very  
5 different populations. So I was --

6 CHAIR ROSENBAUM: [off microphone] Blazing  
7 Saddles.

8 COMMISSIONER RETCHIN: So I was looking at -- it  
9 would be interesting to look at readmission rates as the  
10 value-based purchasing program unfolds in Medicare and  
11 whether there's a collateral effect. Those rates are  
12 incredibly low. Again, that's sort of because you're  
13 diluting it with patients who are coming largely  
14 obstetrical, so readmissions are -- I mean, we see  
15 readmission rates at 13, 14 percent just in general. So  
16 that's a very small readmission rate.

17 I have one question and another comment. One is  
18 on, I guess, Slide 14. The finding or conclusion that  
19 healthier privately insured adults had more preventable  
20 hospital admissions than did adults with Medicaid coverage.  
21 What is that? How is that -- am I just misreading that?  
22 And those are adults who are also healthy with Medicaid

1 coverage or --

2 DR. BERNSTEIN: Okay. Healthy is based on their  
3 past use.

4 COMMISSIONER RETCHIN: Sure. But privately  
5 insured adults had more preventable admissions than did I  
6 assume the same group of adults with Medicaid coverage?

7 DR. BERNSTEIN: Yeah, the same group. Like  
8 healthy versus --

9 COMMISSIONER RETCHIN: Healthy versus healthy  
10 just -- it's an odd finding.

11 CHAIR ROSENBAUM: Between healthy, privately  
12 insured people have more preventable --

13 COMMISSIONER RETCHIN: Yeah, it just seems odd to  
14 me. And maybe, just maybe it's an indication in Medicaid  
15 you have a population that, whatever we want to say, that  
16 is largely in managed care are assigned primary care  
17 physicians. I think that's a problem because of the  
18 access, but maybe it's just working -- I mean, I don't know  
19 how else to --

20 CHAIR ROSENBAUM: What's the year of the data?

21 DR. BERNSTEIN: 2011.

22 CHAIR ROSENBAUM: So these are not --

1 DR. BERNSTEIN: You are talking about hospital  
2 admissions? I mean, but it's a small number.

3 COMMISSIONER RETCHIN: I know.

4 DR. BERNSTEIN: So it's the distribution --

5 COMMISSIONER RETCHIN: Good point. Good point.

6 DR. BERNSTEIN: It's not --

7 CHAIR ROSENBAUM: There's nobody there [off  
8 microphone].

9 COMMISSIONER RETCHIN: There's nobody there,  
10 okay.

11 DR. BERNSTEIN: Yeah, it's a pretty small --

12 COMMISSIONER RETCHIN: It's not even bowling  
13 balls. Okay. So go to -- I have one other comment, and  
14 that is, in the second bullet on Slide 15, emergency room  
15 visits, which like Toby I'm not sure what the answer is,  
16 but I find this extraordinary -- not so much that 74  
17 percent of the ED visits for Medicaid are considered  
18 preventable, but that 63 percent and 67 percent of  
19 privately insured are preventable. And it rings true for  
20 me as a provider that it's -- it is a rampant problem. I  
21 don't understand why people would want to stay -- go to an  
22 emergency room and wait six hours for the same care that

1 they could get by appointment. And you don't see the  
2 following when you travel in Europe: I don't think you see  
3 freestanding emergency rooms in Europe, and those are  
4 proliferating. They are for-profit companies. So I do  
5 think that that's a problem not just in the Medicaid  
6 population.

7           So it does get to one thing that we could start  
8 to narrow down there, and those are in -- it's not -- there  
9 is a problem with access for primary care physicians.  
10 There's also a problem for incentives. And I know that  
11 that's behind some of the co-pay efforts for emergency  
12 rooms, but there may be other ways, vouchers or actually  
13 cash incentives for beneficiaries to see primary care  
14 physicians.

15           COMMISSIONER GORTON: So I think it's important  
16 work, but it's hard and there's some more to do. It would  
17 be interesting to me if it were possible to see some sort  
18 of cross-tab kind of analysis with the Dartmouth Atlas  
19 stuff and Wennberg's work and colleagues and lots of other  
20 people write, this is my one paper, which we wrote about  
21 pneumonia admissions for children in Pennsylvania, and, in  
22 fact, there's huge small area variation. So from one town

1 to the next, the admission rates for pneumonia in  
2 Pennsylvania varied significantly. The same is true for  
3 virtually any type of service that you look at, and that's  
4 what the Dartmouth Atlas data underscore. They put it out  
5 every year. It's updated. It might be interesting for you  
6 to cross-tab this with geographic hot spots and geographic  
7 cold spots and see whether or not that's what we're seeing,  
8 it clusters geographically. So that was just one thought.

9           The second thing is I do think you're going to  
10 have to talk to the states, similar to the non-emergency  
11 transportation piece, about how they're coding for stuff  
12 and how they're handling things. For example, Virginia has  
13 actively taken this on, and they have an active program.  
14 It's driven by regulation. They down-code emergency visits  
15 that are viewed by their criteria as being avoidable. They  
16 down-code them to triage visits. There's a standard triage  
17 rate. That's all they pay. And if all you're looking for  
18 is emergency-level visits, you won't see those because, as  
19 a matter of payment policy, they're not paying them that  
20 way. Many of the plans do that as well.

21           For the admissions, if you get into encounter  
22 data at some point, the plans are pretty regularly

1 mirroring what CMS does on the Medicare side, which is  
2 readmissions -- same condition readmissions within a  
3 defined period of time, you don't pay for the second  
4 admission. Well, a denied service doesn't make it in the  
5 encounter data, so there's no way to -- there's no way for  
6 you after the fact to see it. So I think you need to be  
7 careful about those things because they will drive -- they  
8 could skew your data.

9           And then the last piece of this, which I  
10 mentioned earlier but I just want to underscore, these  
11 data, even if you got more sophisticated in terms of risk  
12 adjustment, we don't currently capture in any regular  
13 disciplined way the social determinant data that you would  
14 need to say whether somebody needed this admission or not,  
15 right? So a preventable admission, the algorithm says that  
16 a diabetic with a toe ulcer that leads to amputation is a  
17 preventable admission. If that diabetic is homeless, has a  
18 substance abuse problem, by the time he came in the toe was  
19 gone, and so you weren't going to prevent that, you  
20 couldn't not deliver that care.

21           And so I think until we begin to build social  
22 determinants into the risk adjustment methodologies, which

1 we're at the very beginnings of, it's going to be difficult  
2 to compare across these populations. So when you start  
3 comparing employer-sponsored insurance versus government-  
4 funded insurance, I think that becomes difficult because  
5 social determinants is the major dividing point between the  
6 populations.

7           COMMISSIONER SZILAGYI: Yeah, actually I was  
8 going to start with -- first of all, nice, this is really  
9 good work. I was going to actually start with Kit's last  
10 point. Most of my comments have to do with context and  
11 interpretation, especially as this becomes a chapter. So I  
12 think it's really important up front to describe that.  
13 Even though you mentioned unnecessary care only one time  
14 today, potentially preventable admissions or ED visits is  
15 not synonymous with unnecessary care, because with exactly  
16 the same points that Kit is making, what it means is that  
17 in the ideal world you may be able to prevent a proportion  
18 of them.

19           The second point was actually also what Kit was  
20 saying. Let me just give you an example of how these  
21 aren't apples and bowling balls but they're apples and  
22 oranges to some extent. The prevalence, not the visit rate



1 but the prevalence of asthma is two to three times higher  
2 among the poor than among the non-poor. So, of course,  
3 they should have more ED visits or admissions, because  
4 there's just more asthma among the poor. There's a higher  
5 prev -- and the severity of asthma among the poor is higher  
6 than among the non-poor. They're more severe asthma. So  
7 CRGs don't capture all that. They also don't capture the  
8 social risks.

9           So I actually interpret a lot of these data in a  
10 very positive way, particularly for children. I mean,  
11 first of all, if we had looked at the -- if we could have  
12 looked at this 20 years ago, or if we would have made  
13 hypotheses before you ran these data, I think we would have  
14 said that 20 years ago or before you see the data, there  
15 would be huge differences in child hospitalizations between  
16 kids on Medicaid versus the private sector or admissions.  
17 But we don't see that. So this to me is a reflection of a  
18 very strong safety net system and a very strong system that  
19 is at risk potentially in the future. But it's actually  
20 functioning very well. It seems to be functioning also  
21 better for children than for adults because there are  
22 greater differences that we see in the adult world between

1 Medicaid and commercial than we are seeing in the child  
2 world, although that may be due to sort of more medical and  
3 social risks. So I do think we should put a lot more into  
4 the context and interpretation.

5           And one last point. The conclusions aren't  
6 really conclusions of findings. It's basically saying we  
7 need more data or, you know -- so the whole -- in the  
8 chapter, the conclusions part, I would suggest to put some  
9 conclusions --

10           DR. BERNSTEIN: There are no find -- I did not  
11 give you findings. I mean, I didn't give you conclusions  
12 of the findings because I didn't want to interpret them for  
13 you.

14           VICE CHAIR GOLD: Except I think the way Toby was  
15 talking -- and maybe this is what Peter means -- you can  
16 summarize what you think the findings say. You don't have  
17 to say what they mean in terms of what should be done.  
18 But, you know, looking across all these numbers, the  
19 general pattern is X.

20           DR. BERNSTEIN: And now, because now you've said  
21 it, and it's on the record.

22           [Laughter.]

1 EXECUTIVE DIRECTOR SCHWARTZ: That's the  
2 difference between an initial presentation by staff and  
3 what you all think it means, which we then can put into  
4 words.

5 VICE CHAIR GOLD: Okay.

6 COMMISSIONER MARTINEZ ROGERS: Obviously, I'm  
7 ready.

8 [Laughter.]

9 COMMISSIONER MARTINEZ ROGERS: I just wanted to  
10 make a comment based on I think it was either Chuck or  
11 Peter. These are just two examples of what happened. I  
12 have two friends. One of them has private insurance. She  
13 had a back injury. She went three times to be seen at the  
14 doctor's office because she was in so much pain. The third  
15 time she went, she said, "Can you go with me?" I went with  
16 her, and basically the PA told her, "Look, we know your  
17 back X-ray is normal. You really need an MRI." So they  
18 tried to get an MRI through the insurance company. The  
19 insurance company didn't approve it.

20 So he comes back and he tells her, he said, "I  
21 just spoke to the doctor, and the doctor said if you really  
22 want an MRI, what you really, really need, you have to go

1 to the ER, and you have to go to an ER that's attached to a  
2 hospital." And that's exactly what she did. So that's an  
3 example of using an ER for whatever.

4           The second one, she is being seen by a -- she's  
5 on Medicare but being seen by the doctors at,  
6 unfortunately, my school, UT Health Science Center, in  
7 their clinic, and they only work 8:00 to 5:00. And so if  
8 she was sick and she called and says, "I'm sick," "Well, we  
9 can't fit you in. Do you want to be seen?" She hadn't  
10 been able to swallow for two days. So they said to her,  
11 "If you want to be able to be seen, you have to go to the  
12 county hospital, go to the ER." She goes to the ER. I  
13 drop her off at 9:15. She's seen the next day at 6:30 in  
14 the morning.

15           These are kind of like the examples of could you  
16 have prevented that? Sure. But how do you handle it?  
17 Because one thing is -- and I do agree with you, Kit, that  
18 until people start realizing the social determinants of  
19 health have to be looked at and recognized on everything  
20 that we do in terms of providing health care, we're going  
21 to continue to have these types of problems.

22           COMMISSIONER MILLIGAN: A lot of good comments I

1 think have captured what I was -- part of what I was going  
2 to say. You know, I do think that there's more complexity  
3 underneath this, obviously. Some of the ED visits that are  
4 preventable are after hours. Some of that is social  
5 determinants. Some of that is, you know, hourly work and  
6 babysitters and transportation. But I also think, to  
7 Peter's point, that sometimes the ED visits are a  
8 reflection of access, I mean, in a manner of speaking.

9           One question and I guess one other comment that I  
10 haven't heard yet. The question is when we look at the  
11 preventable admissions, how are we accounting for the  
12 change in hospital practice to treat a lot more -- to move  
13 a lot of what used to be admissions into observation  
14 status? How are we -- because that's a very big moving  
15 part that's in the midst of the preventable admissions  
16 piece of all of this.

17           So does that -- Amy, do you think that that  
18 dynamic in the data affects any of the trends?

19           DR. BERNSTEIN: Well, we don't have trends, so it  
20 probably will eventually, I guess. Then the question is,  
21 if the point -- one of the points of this analysis was to  
22 compare Medicaid with private pay, so they would have to be

1 doing that at different rates in order for it to affect the  
2 comparison. Right?

3           COMMISSIONER MILLIGAN: Correct, yeah, I mean, if  
4 they're moving in the same direction at the same pace,  
5 presumably it's a wash. But I do think that it's something  
6 worth just kind of taking in, thinking about, because I'm  
7 not sure if they're moving at different rates. It changes  
8 a lot of other dynamics sort of with approvals from  
9 insurance companies with out-of-pocket costs in the  
10 commercial and Medicare world, more so the Medicaid, to go  
11 to observation status. I think there are some variations  
12 that might affect admission dynamics over time. Maybe I  
13 should just leave it there.

14           I guess the comment I want to leave -- and it's  
15 sort of to Kit's point about the Dartmouth Atlas -- if you  
16 look at just ED visits per thousand -- never mind  
17 preventable, just ED visits per thousand -- there's  
18 tremendous variation. And so having a high rate of  
19 preventable ED visits in a community that has a very low  
20 rate of ED visits per thousand, the "n" might be quite a  
21 bit different than in a market where it's a low rate of  
22 preventable ED admissions but a high percent of admission -

1 - a high percent of ED visits itself. In other words,  
2 we're looking at one factor, which is kind of the percent  
3 of a denominator of ED visits and how many were  
4 preventable. But that denominator varies a lot regionally  
5 and in terms of Dartmouth Atlas.

6           Let me be more specific. In New Mexico, there's  
7 a lot of data that ED visits per thousand across all  
8 populations, all payers, is very low relative to national  
9 averages. So a high percent of preventable ED visits,  
10 which I don't know if that's the case, may still be a lower  
11 number per thousand than a lot of ED utilization. So I  
12 just think looking at the preventable part in isolation  
13 without looking at the prevalence of ED visits per thousand  
14 could distort some of the data.

15           COMMISSIONER MILLIGAN: I'm not sure if this is  
16 making sense.

17           VICE CHAIR GOLD: Okay. Good. No, that's a good  
18 point.

19           COMMISSIONER MILLIGAN: Okay.

20           DR. BERNSTEIN: No. And it is, and that's why we  
21 put in a number of candidate admissions in the text.

22           The other thing I should point out is we do have

1 state data in the appendixes, and they do vary a lot, as  
2 you suggest.

3 I guess one thing that struck me was when you  
4 average all of these differences, as Peter said, for  
5 children the rates were still pretty much the same. So it  
6 gives you sort of just the high-level comparison, and  
7 anything that would go into sort of the reasons for the  
8 differences would have to be done at a much more granular  
9 level than we're capable of doing with the claims data.  
10 But, obviously, everything you've said is -- everyone has  
11 said is correct.

12 VICE CHAIR GOLD: Yeah. Well, good points. Then  
13 I hope as you refine the write-up and do this, it will help  
14 you.

15 I think Sheldon had a point, and then is there  
16 anyone else who had a point? Because then I'm going to  
17 turn it back over to Sara.

18 Okay. So Sheldon, then Peter.

19 COMMISSIONER RETCHIN: One element that has come  
20 up is the after-hours stuff, but I've looked at it as  
21 provider before. It is remarkable that the emergency room  
22 visits do not seem to peak after hours. It's actually



1 agnostic to the hours, as much as we would like to think  
2 that.

3           The other thing I was wondering, as I've seen  
4 this over and over again, is beneficiaries often never  
5 establish a relationship with a primary care physician,  
6 never do, so that they have, through generations, gone  
7 through the ERs, especially in the inner city areas. And  
8 to really redirect that behavior sometimes takes two years  
9 of managed care.

10           I know you probably can't do this, but it would  
11 be interesting to look at those who have actually had a  
12 visit to a primary care physician in terms of preventable  
13 emergency room visits.

14           VICE CHAIR GOLD: That was my first paper, I  
15 think, in 1972 was around that.

16           COMMISSIONER RETCHIN: It took me 40 years.

17           VICE CHAIR GOLD: This emergency room visit has  
18 been on forever.

19           Peter, last thing on this topic.

20           COMMISSIONER SZILAGYI: Just a tiny point. You  
21 may want to add a paragraph on what the literature showed  
22 in the older days with ASCs, with ambulatory sensitive

1 conditions, because there it did show very large  
2 differences between Medicaid -- or between at least the  
3 poor and the non-poor, and I actually think also between  
4 Medicaid or Medicaid and uninsured and the non-poor. Those  
5 differences for children have really narrowed a lot.

6 VICE CHAIR GOLD: Yeah. Peter is a good source.  
7 I know the Access Report that the IOM did summarized a lot  
8 of the literature. I don't know if you have a few other  
9 references, so Amy doesn't have to go back and look over  
10 all their literature. Any good summaries of that?

11 COMMISSIONER SZILAGYI: No. I just think you'd  
12 serve for ASCs, which you've already done probably.

13 VICE CHAIR GOLD: Yeah.

14 CHAIR ROSENBAUM: All right. Well, thank you.  
15 This has been a really great afternoon discussion, and now  
16 we have time for public comment. Is there anybody who  
17 would like to make a public comment? Is there any public?

18 [Laughter.]

19 CHAIR ROSENBAUM: Hello? Hello? Any public  
20 comment at all?

21 **#### PUBLIC COMMENT**

22 \* [No response.]

1 CHAIR ROSENBAUM: Well, if not, we are adjourned.  
2 [Whereupon, at 4:30 p.m., the meeting was  
3 adjourned, to reconvene at 10:00 a.m., Friday, December 16,  
4 2016.]

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PUBLIC MEETING

Ronald Reagan Building and International Trade Center  
The Horizon Ballroom  
1300 Pennsylvania Avenue, NW  
Washington, D.C. 20004

Friday, December 16, 2016  
10:03 a.m.

COMMISSIONERS PRESENT:

SARA ROSENBAUM, JD, Chair  
MARSHA GOLD, ScD, Vice Chair  
BRIAN BURWELL  
SHARON L. CARTE, MHS  
GUSTAVO CRUZ, DMD, MPH  
TOBY DOUGLAS, MPP, MPH  
HERMAN GRAY, MD, MBA  
LEANNA GEORGE  
CHRISTOPHER GORTON, MD, MHSA  
STACEY LAMPKIN, FSA, MAAA, MPA  
CHARLES MILLIGAN, JD, MPH  
SHELDON RETCHIN, MD, MSPH  
PETER SZILAGYI, MD, MPH  
PENNY THOMPSON, MPA  
ALAN WEIL, JD, MPP

ANNE L. SCHWARTZ, PhD, Executive Director

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P R O C E E D I N G S

[10:03 a.m.]

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CHAIR ROSENBAUM: Well, everybody, Happy Friday. We have much ground to cover this morning, so why don't we begin with a presentation on the proposed and final rules related to notices, appeals, and other Medicaid and CHIP eligibility provisions.

Take it away, Martha.

**#### REVIEW OF PROPOSED MEDICAID AND CHIP ELIGIBILITY  
RULE**

\* MS. HEBERLEIN: Thank you, Sara. There's nothing like starting on Friday talking about complex regulations, so here we go.

On November 30th, 2016, CMS released a final rule, published, that implemented a number of provisions of the ACA concerning eligibility notices, fair hearings and appeals processes, and other provisions that related to eligibility and enrollment.

This final rule addresses most of the remaining pieces of a rule that was proposed back in January of 2013. Most of this rule was finalized already in July of 2013, so this is sort of the residual.

1 CMS also published a companion Notice of Proposed  
2 Rulemaking on appeals and fair hearing and is seeking  
3 comments by January 23rd, 2017. Note that the Commission  
4 can but it not require to comment on proposed rules. So,  
5 at the end of this, if you are interested in commenting,  
6 please let me know.

7 So the rule adds requirements for states in terms  
8 of the content of notices, coordination across insurance  
9 programs, and the processes for appeals and fair hearings.  
10 Similar to other provisions of the ACA, the purpose is  
11 really to simplify the procedures for applicants and  
12 beneficiaries as well as for states, and to make procedures  
13 a little bit more consistent across the states. However,  
14 in doing so, it also limits the flexibility that states  
15 have in designing and implementing their programs.

16 Further, given the change in administration and  
17 the uncertainty of the changes as well as the ACA as a  
18 whole, it is not clear what the disposition of this final  
19 rule will be.

20 So I will go through each of these in a little  
21 bit more detail, but to provide a quick overview, the  
22 provisions of the final rule modernizes the notices and

1 appeals processes and establish guidelines to coordinate  
2 across insurance affordability programs, and this includes  
3 Medicaid, CHIP, and the exchanges.

4           The rule also finalizes provisions related to  
5 eligibility pathways, the financial methodologies for  
6 determining eligibility for some groups, verification of  
7 citizenship and immigration status, and a number of other  
8 sort of miscellaneous provisions. And unless noted, the  
9 provisions of the final rule are effective January 20th,  
10 2017.

11           So, beginning with notices, effective notices  
12 must be clear and understandable and provide comprehensive  
13 eligibility information so that an individual can  
14 understand the action that is being taken, the reason for  
15 that action, any follow-up that is required of them, and  
16 the process for appeals.

17           The final rule specifies the minimum content that  
18 the notices should include in order to meet the standard as  
19 well as the requirement for combined notices and  
20 coordinated information with other insurance affordability  
21 programs.

22           So, specifically, notices must be written in



1 plain language and accessible to individuals who are  
2 limited English proficient as well as individuals with  
3 disabilities.

4           The approval notices must include the basis of an  
5 effective date of eligibility, the benefits and services  
6 that are available to individuals, any premium and cost-  
7 sharing obligations that they must pay, procedures for  
8 reporting changes as well as their appeal rights.

9           Denial or termination notices must include a  
10 clear explanation of the reason for ineligibility and  
11 information regarding eligibility through other Medicaid  
12 pathways. So if the individual is denied eligibility for a  
13 pathway that was based on modified adjusted gross income,  
14 the notice should include information on non-MAGI pathways.

15           And to the maximum extent feasible, eligibility  
16 notices should be combined across programs, so, again,  
17 Medicaid, CHIP, and the exchange. However, in the case of  
18 individuals who do not receive a combined notice, for  
19 example, because they are waiting a final eligibility  
20 determination, the notice must include what they are  
21 calling coordinated content, and that would include  
22 information relating to the fact that their account was

1 transferred to the exchange for a determination or to  
2 Medicaid for a final determination.

3 Note that the provision related to coordinated  
4 notices and content have a delayed implementation date of  
5 six months after notice of its effectiveness is published  
6 in the Federal Register. So we don't know when that will  
7 be in effect.

8 Moving on to appeals and fair hearings, the final  
9 rule takes a number of steps to modernize and coordinate  
10 eligibility appeals across programs. It also establishes  
11 an expedited fair hearing process for eligibility and fee-  
12 for-service-related appeals. Many of these provisions also  
13 have a delayed implementation date.

14 The final rule requires that applicants and  
15 beneficiaries be able to request a Medicaid fair hearing at  
16 the same time that they file an exchange-related appeal in  
17 instances when individuals receive that combined  
18 eligibility notice.

19 States must also establish coordination  
20 agreements and a secure electronic interface with the  
21 exchange or exchange appeals entity so that information can  
22 be exchanged across programs.

1           Individuals must be able to submit a request for  
2 a fair hearing and withdraw the fair hearing request  
3 through mail, in person, online, or over the phone, and  
4 these are the same modes that states are required to  
5 provide for application and renewals.

6           Note that these three provisions all have the  
7 same sort of delay as the coordinated notices I just talked  
8 about, and CMS also noted in the final rule that they  
9 expect to issue additional guidance on coordinated appeals  
10 as state systems improve.

11           Finally, the rule also clarifies when a fair  
12 hearing can be requested, including in cases of  
13 eligibility, the amount of premiums and cost sharing  
14 required, or change in amount or type of benefits.

15           The rule also requires states to establish an  
16 expedited appeals process related to eligibility and  
17 benefits in fee-for-service programs. These are just for  
18 individuals who have urgent health needs, and this process  
19 is similar to that which is already required for  
20 individuals who receive services through managed care  
21 arrangements as well as for those who are applying for  
22 coverage on the exchanges.

1           So the rule aligns the timelines for the denial  
2 of service appeals, so both for fee-for-service and managed  
3 care, it's three days for the agency to take a final  
4 action. It also requires a seven-day timeline for  
5 expedited eligibility appeals. But these timelines are  
6 revisited in the proposed rule, which I will discuss in a  
7 few minutes.

8           So based, in part, on changes in the ACA as well  
9 as the Children's Health Insurance Program Reauthorization  
10 Act, CHIPRA, and some other legislation, the final rule  
11 codifies a number of statutorily established pathways and  
12 also streamlines and updates others.

13           So, for example, it codifies the eligibility  
14 pathway, which allows states to offer individuals who are  
15 diagnosed with breast or cervical cancer access to Medicaid  
16 services, and this was approved, a pathway added by  
17 Congress in 2000, so it's really cleaning up the regs in  
18 terms of eligibility.

19           It also clarifies provisions related to income  
20 counting rules for the medically needy populations, those  
21 receiving family planning services, as well as those in  
22 need of long-term services and supports. Most of these

1 provisions are very technical in nature, but a few changes  
2 that are worth noting, given your prior interest.

3 Under the ACA, the states are required to offer  
4 Medicaid to former foster youth that have aged out of the  
5 program in their state up to age 26, and this was designed  
6 to mirror the provision for adults in their parents' plan.

7 In the proposed rule, CMS gave states the option  
8 to cover former foster youth who have aged out from other  
9 states. In a review of the statute, they determined that  
10 they do not have the legal authority to authorize this and  
11 so did not finalize that in the final rule. However, at  
12 the same time, they issued guidance that allows states to  
13 cover these children or youth from other states under a  
14 Section 1115 waiver. So the 14 states that are currently  
15 covering former foster youth who have aged out from other  
16 states will need to convert that coverage to an 1115  
17 waiver. I note this because we had a June 2014 chapter  
18 that talks about the intersection between Medicaid and  
19 child welfare.

20 The other point I want to make is that the final  
21 rule also codifies the state option to provide 12-month  
22 continuous eligibility for children in Medicaid and in

1 separate CHIP program. In the March 2013 report, the  
2 Commission had recommended that the statute be changed to  
3 provide 12-month continuous eligibility for children in  
4 CHIP, noting that this option already existed in Medicaid.

5           So CHIPRA made a number of changes to the  
6 verification of citizenship and satisfactory immigration  
7 status, including the option to use Social Security  
8 Administration data and the requirement to provide a  
9 reasonable opportunity period during which documentation  
10 can be provided. The ACA also required the use of  
11 electronic data to verify eligibility to the maximum extent  
12 possible. And the final rule codifies these provisions.

13           So the regulation codified changes made to  
14 CHIPRA, including extending the application of the  
15 citizenship and documentation requirements to children in  
16 CHIP and exempting deemed newborns from the requirement.  
17 Similar to the approach that's used to verify other  
18 eligibility criteria, states must rely on electronic  
19 verification from the Social Security Administration for  
20 citizenship and the Department of Homeland Security for  
21 immigration status. States have the option of either  
22 making this connection themselves or through the federal

1 data hub.

2           The final rule also simplifies the paper  
3 documentation requirement if states are unable to verify  
4 these data electronically. So, for example, original  
5 documentation will no longer be required.

6           The rule also provides a reasonable opportunity  
7 period of 90 days (before the timeline was not specified),  
8 during which time individuals were otherwise determined  
9 eligible for Medicaid, but have not yet had their  
10 citizenship or immigration status verified, can receive  
11 benefits. And states have the option of extending this  
12 time frame for individuals who are making good-faith  
13 efforts to verify their immigration status but not their  
14 citizenship status.

15           So some of the miscellaneous provisions that are  
16 in there that might be of interest to you, the rule extends  
17 protections for individuals who are limited English  
18 proficient and individuals with disabilities. It means that  
19 they require the fair hearing process and related  
20 information to be accessible to them.

21           States must also ensure that individuals who are  
22 limited English proficient have access to language services

1 at no cost.

2           The rule also directs states to use an automated  
3 format for the submission of state plan amendments. This  
4 replaces sort of the paper-based amendment from the  
5 process. It allows for a transition period to enter the  
6 new system and talks about technical assistance that CMS  
7 will be providing during this time frame.

8           The final rule also gives states the option to  
9 accept self-attestation of all eligibility criteria except  
10 citizenship and immigration status in certain special  
11 circumstances; for example, if there is a natural disaster  
12 or for individuals who are homeless or survivors of  
13 domestic violence who can't produce the documents.

14           So, as I mentioned, they also released a proposed  
15 rule at the same time that seeks to further align the  
16 appeals timelines across the programs. The current rules  
17 require that Medicaid establish an appeals period that's  
18 not to exceed 90 days, although most states currently only  
19 permit a 30-day time period. Exchange entities, on the  
20 other hand, are required to allow a full 90 days. So the  
21 proposed rule would standardize the Medicaid and CHIP time  
22 frames to file an appeal so that it's no less than 30 days



1 and no more than 90 days, and it also would require that  
2 the Medicaid or CHIP agency accept an appeal if it is filed  
3 with the exchange within the exchange time frame.

4           The proposed rule also proposes to reduce the  
5 amount of time that the agency has to adjudicate an  
6 expedited fair hearing on eligibility matters that I  
7 discussed a few minutes ago. So it proposes the options to  
8 align from seven working days for the eligibility appeals  
9 to five in order to make it closer to the service-related  
10 appeals, but it also proposes other options, either going  
11 all the way to three, so that it would be fully aligned  
12 across all expedited appeals, or leaving the current seven-  
13 day time frame in effect.

14           The NPRM would also require states to establish  
15 timeliness and performance standards for final actions in  
16 fair hearings across all types, and it would still retain  
17 sort of the outer limits of 90 days for most appeals, but  
18 shorter for the expedited appeals.

19           So that concludes my quick overview of the final  
20 and proposed regs. So I look forward to your comments and  
21 questions, and if you would like to comment on the NPRM,  
22 please let me know.

1           CHAIR ROSENBAUM: Martha, can we go back to the  
2 former foster care children?

3           MS. HEBERLEIN: Yes.

4           CHAIR ROSENBAUM: So do you know off the top of  
5 your head -- I certainly don't. The out-of-state placement  
6 is very common in foster care. I remember from my work at  
7 the Children's Defense Fund, the issue of children having  
8 to be placed in other states. That's an enormous one, just  
9 because the lack of foster care capacity in a state. Here  
10 in D.C., I think it's a very big issue, or at least it used  
11 to be.

12           So I'm quite concerned, actually. I mean, it's  
13 finalized now, but I'm quite concerned about the CMS  
14 decision that it does not have the legal authority to allow  
15 a state, if the child ultimately returns to the state, to  
16 recognize the child is a former foster care child, and  
17 that's important because if it's a state that has not  
18 expanded Medicaid to cover all low-income adults -- most of  
19 these children obviously are adolescents at this point,  
20 would be quite low income, but this might be the only  
21 category in which they could establish health insurance  
22 coverage, coming back as former foster children.

1           Did CMS elaborate any more on why it concluded  
2 that it lacked the legal authority to recognize children  
3 who had been in out-of-state placements and then came home?

4           MS. HEBERLEIN: So the statute says that the  
5 state must cover former foster youth who have aged out in  
6 the state, so didn't say "a state" or "any state." It said  
7 "the state." And so CMS in the proposed rule thought that  
8 they might be able to expand that to include the option for  
9 states to pick up coverage for a foster youth from any  
10 state, and they determined that they do not have that  
11 authority to do so.

12           CHAIR ROSENBAUM: Yeah. I mean, obviously, aged  
13 out in "the state," meaning that even if the state -- you  
14 know, it's a little murky to me because of the state, in  
15 fact, used an out-of-state placement, it's still aging out  
16 under the state's own policies.

17           MS. HEBERLEIN: Right. And that I think because  
18 they would be aged with the -- that state be paying for  
19 their foster care, even if the child was placed out of  
20 state.

21           CHAIR ROSENBAUM: Exactly. The state pays.

22           MS. HEBERLEIN: I believe that they would be -- I

1 believe that they would be considered covered in Medicaid  
2 and in foster care in that state. So if they moved from  
3 New York to New Hampshire and then came back to New York  
4 and New York was paying for that, I believe that the  
5 provision would still apply, but that's something worth  
6 thinking on.

7 CHAIR ROSENBAUM: Yeah. I mean, I think this is,  
8 to me, a place where we might want to think about a  
9 recommendation to Congress that it clarify, and it could be  
10 done with a relatively brief letter that this is an issue.  
11 To the extent that CMS has felt the states don't have the  
12 flexibility do to this, I mean, I realize you could file  
13 for an 1115 demonstration just around this issue, but that  
14 seems a little excessive to me, and I would imagine that  
15 the cost would be pretty negligible.

16 But there's such an interest among a number of  
17 congressional lawmakers around this issue, and out-of-state  
18 foster care placements are so common. And there should be  
19 some quite gettable data on this.

20 And, again, most of the time, if, in fact, the  
21 final rule allows the state making the payment to classify  
22 the child as in state, then that cuts down on 99 percent of

1 the problem, and it would be very easy for us to recommend  
2 the final closing of the loophole.

3           Yeah. Chuck.

4           COMMISSIONER MILLIGAN: You know, Sara, just to  
5 pick up on that comment about the former foster care, just  
6 a little bit of a framework, and then I think my comment,  
7 more than a question, Martha -- because the state is the  
8 custodial parent -- and I think your interpretation is the  
9 correct one; that is, the State of New York in your  
10 example, Martha, is the custodial parent. Even if the  
11 child is placed in New Hampshire, the custodial parent is  
12 the same. This will become, I think, an important issue as  
13 the ACA repeal-and-replace kind of conversation progresses  
14 because the pathway to coverage for these kids is as being  
15 able to be covered up to age 26 through a parent, in this  
16 case, the state. It's the pathway to coverage isn't the  
17 Medicaid expansion.

18           So if the element in the ACA allowing kids to  
19 remain on their parents' policy to age 26 remains, no  
20 matter what might play out over the next few months and  
21 years, presumably that protection for children ought to  
22 apply to these former foster care youth, regardless,

1 because their parent in that case is the state, and that is  
2 their pathway to coverage. So I think that's one of the  
3 elements that needs to be developed here because it's not  
4 the Medicaid expansion pathway for those kids in the ACA.

5 CHAIR ROSENBAUM: Any other comments or questions  
6 about a the rules, either proposed or final? The question  
7 of whether we comment on the proposed rule, are there  
8 things, Martha, that struck you went through the rule as  
9 areas where comments might be particularly important?

10 MS. HEBERLEIN: I think the areas for comment  
11 were pretty narrow. It seemed that they finalized most of  
12 the rules and what they asked for comments on were things  
13 that they got comments on in the January rule and hadn't  
14 really addressed, and so wanted to raise them again for  
15 public comment. And there wasn't really anything -- you  
16 know, I raised the three things that jumped out at me, but  
17 none of them -- I mean, it seems more further alignment  
18 than is already in the final rule. So if it's important  
19 that it's three days across the board, or five days, or  
20 seven days, I mean, if you guys have an opinion on that  
21 we're happy to comment. But it seemed more around the  
22 edges.

1 CHAIR ROSENBAUM: All right. Thank you.

2 [Pause.]

3 **#### PROFILES OF DISPROPORTIONATE SHARE HOSPITALS**

4 \* MR. NELB: All right. Good morning. So today  
5 we're going to have two different DSH presentations, and  
6 Kacey and I are going to start it off first by presenting  
7 some profiles that we did of disproportionate share  
8 hospitals.

9 Before I begin this first presentation, I just  
10 want to acknowledge the contribution of our colleagues at  
11 the Urban Institute, Terry Coughlin and Christal Ramos, who  
12 helped interview the hospitals and compile all these  
13 profiles.

14 So for this first presentation I'll begin by just  
15 reviewing the purpose of the project and the methodology,  
16 and then turn it over to Kacey to walk through some of the  
17 key themes that emerged from these profiles, some of which  
18 are listed here. And finally I'll conclude by discussing  
19 some next steps about what we learned from these profiles  
20 and how it might -- the implications it might have for  
21 Commission's consideration of policies to better improve  
22 the targeting of DSH payments.

1           So first, the goal of this project was really to  
2 help complement all the data that we've been providing on  
3 DSH, to give you some more of the stories about -- that  
4 provide a more nuanced picture of the role of DSH funding  
5 at different types of hospitals, the relationship between  
6 DSH and other sources of hospital funding, and really the  
7 role of DSH hospitals in their markets and communities.

8           As I mentioned, we contracted with the Urban  
9 Institute to profile seven DSH hospitals, and for each  
10 hospital we talked to hospital executives, and then also  
11 looked at publicly available data from Medicare cost  
12 reports, DSH audits, and other sources.

13           So this analysis is qualitative, and so while  
14 it's difficult to draw strong conclusions from the  
15 experience of just seven hospitals, the hope is that these  
16 profiles help illustrate the role of DSH funding for  
17 different institutions and their different circumstances.

18           This table lists the hospitals that we profiled.  
19 So you can see, from the top, that we looked at three large  
20 public DSH hospitals, in both expansion and non-expansion  
21 states -- Parkland Hospital in Texas, MetroHealth in Ohio,  
22 and Santa Clara Valley Medical Center in California. All



1 of these hospitals serve a very high share of Medicaid and  
2 low-income patients and they meet the deemed standard of  
3 being -- and so they are required to DSH payments.

4 We also included two short-term, nonprofit  
5 hospitals. One of them also met the deemed DSH standard,  
6 Vident Medical Center in North Carolina, and then one of  
7 them did not meet the deemed DSH standard, Henry Ford  
8 Hospital in Michigan, but still had sort of an above  
9 average Medicaid utilization.

10 And finally we looked at a critical access  
11 hospital in Vermont, Northeast Regional -- Northeastern  
12 Vermont Regional Hospital -- and a children's hospital in  
13 Connecticut, Connecticut Children's Hospital.

14 Just as a quick reminder, critical access  
15 hospitals are small, rural hospitals that receive special  
16 payment designations from Medicare because they're often  
17 the sole provider in their communities.

18 I will mention that we tried to include a  
19 psychiatric hospital that's designated as an institution  
20 for mental diseases, or an IMD, but we weren't able to find  
21 an IMD that was willing to participate. As you know, IMDs  
22 do receive a large share of DSH funding and they have, you

1 know, unique payment issues in Medicaid, because they're  
2 not eligible for Medicaid payments for patients between age  
3 19 and 65.

4 More information about our methodology is in your  
5 materials, but I will turn it over to Kacey to walk through  
6 some of our key findings.

7 \* MS. BUDERI: Thanks, Rob. So the first thing we  
8 identified was that DSH hospitals operate in a wide  
9 variety of state and market contexts. As we know,  
10 hospitals in states that expanded Medicaid report lower  
11 levels of uncompensated care. For example, MetroHealth in  
12 Ohio and Santa Clara Valley Medical Center in California  
13 used to have high uncompensated care, and now have  
14 relatively little, whereas Parkland Hospital in Texas has  
15 one-third of operating expenses attributable to  
16 uncompensated care.

17 State payment policies, including those around  
18 base Medicaid payment rates also affected the level of  
19 uncompensated care. At some of our profiled hospitals  
20 Medicaid base payment covered a little bit over half of  
21 Medicaid costs while at others it covered Medicaid costs  
22 almost fully. And one hospital, Vident Medical Center in

1 North Carolina, actually received cost-based reimbursement.

2 State payment policies and uncompensated care  
3 affect hospital reliance on supplemental payments, and our  
4 profiled hospitals varied on this measure as well, with  
5 Medicaid supplemental payments as a share of total Medicaid  
6 revenue ranging from 10 percent at Connecticut Children's  
7 to 54 percent at Parkland.

8 Hospitals also varied in terms of the market  
9 context they operated in. The large hospitals we profiled  
10 tended to predominantly serve low-income populations in  
11 otherwise higher-income, urban communities, with several  
12 other hospitals in the market, such as Parkland in Dallas  
13 and Santa Clara in Silicon Valley.

14 And then in other cases, our hospitals were the  
15 sole providers in the communities and reported serving a  
16 more varied patient mix, such as Vident and Northeastern  
17 Vermont Regional, and this was also the case for  
18 Connecticut Children's, which is the sole children's  
19 hospital in the region and also has a varied patient mix.  
20 And consistent with broader trends towards hospital  
21 consolidation, many of the hospitals we profiled were part  
22 of larger health systems that provided extensive outpatient

1 services.

2           So the second theme we identified was that the  
3 variation in state and market contexts affects how  
4 hospitals used DSH funding. So DSH funds are one of many  
5 revenue sources for hospitals, and as we know are not tied  
6 to particular services. While hospital executives  
7 generally were in agreement that DSH payments are fungible  
8 and are used generally to support hospital operations, they  
9 did view the role of DSH differently, based on state and  
10 market characteristics.

11           So state expansion decisions affected their views  
12 on whether DSH payments support Medicaid shortfall or  
13 uninsured costs. Hospitals in non-expansion states  
14 reported using DSH funds to offset uninsured costs, while  
15 hospitals in expansion states reported using DSH to offset  
16 Medicaid shortfall. Similarly, hospitals in states with  
17 lower base Medicaid payment rates reported using DSH  
18 payments to offset Medicaid shortfall.

19           Additionally, hospital executives viewed the role  
20 of DSH differently based on their market characteristics.  
21 For example, executives at hospitals that were one of many  
22 in the market, like Parkland, Santa Clara, Henry Ford, and

1 MetroHealth, viewed the role of DSH as supporting access to  
2 care for the low-income population in their area, and  
3 reported offering many outpatient and community services  
4 directed at this population. Hospital executives at  
5 hospitals that were the sole provider in the region, like  
6 Vident and Northeastern Vermont Regional, viewed the role  
7 of DSH as supporting access to care more generally for the  
8 region as a whole.

9           So the third theme we identified was that DSH  
10 payment policy is dynamic and subject to change based on a  
11 variety of factors. Three of our profiled hospitals  
12 reported recent changes in state DSH policies that  
13 effectively lowered their DSH payments. So Texas changed  
14 its policy in a way that made more privately owned  
15 hospitals eligible for DSH, which reduced the amount of DSH  
16 payments going to Parkland. Vermont has a policy that  
17 targets DSH payments based on a hospital's Medicaid patient  
18 volume, rather than the share of its patient days that are  
19 attributable to Medicaid patients, which disproportionately  
20 affects small rural hospitals, like Northeastern Vermont  
21 Regional.

22           Ohio recently changed its methodology for

1 determining DSH payments from prioritizing Medicaid and  
2 low-income utilization to prioritizing uncompensated care  
3 costs, which reduced MetroHealth's DSH payments. Although  
4 MetroHealth serves a high volume of Medicaid and uninsured  
5 patients, it tends to have lower costs than other hospitals  
6 and thus has lower uncompensated care costs.

7           In response to cuts in DSH payments, hospitals  
8 sought other ways to make up that revenue, including by  
9 advocating for or participating in initiatives to increase  
10 their non-DSH supplemental payments or engaging in  
11 strategies to change patient and service mix, such as  
12 purchasing outpatient clinics in suburban areas with higher  
13 concentrations of commercially insured patients.

14           And then on the other side of that coin, Santa  
15 Clara Valley Medical Center is an example of a hospital  
16 that adjusted to changes in state policy that resulted in  
17 the opportunity to increase its DSH payments and expand the  
18 types of services it can pay for. California recently  
19 received approval for a Section 1115 demonstration to  
20 distribute DSH funds as a global payment. These payments  
21 are de-linked from hospital uncompensated care and  
22 disbursed only to California's 21 designated public

1 hospitals, including Santa Clara. They incentivize  
2 hospitals to invest in outpatient care that can reduce  
3 inpatient costs for the uninsured. Santa Clara reported  
4 using global payment funds to support clinic services that  
5 were previously not paid for by DSH.

6           So now I'm going to turn it back over to Rob and  
7 he is going to get into some of the implications of these  
8 findings for the Commission's work on DSH targeting.

9           MR. NELB: Thanks, Kacey.

10           So as the Commission continues to explore  
11 policies to improve the targeting of DSH payments,  
12 including our next presentation this morning, I just wanted  
13 to highlight a few findings from these profiles that you  
14 might want to keep in mind.

15           First is that DSH payment policy is dynamic, and  
16 so the way that states target DSH payments today may not be  
17 necessarily how they'll target DSH payments in the future.  
18 There's a lot of factors that lead to different changes in  
19 state policies.

20           And second is that I think our profiles help  
21 illustrate that there are factors other than utilization  
22 that can affect a hospital's need for DSH payments. So one

1 example -- so we had a -- one of our non-deemed DSH  
2 hospitals, Northeastern Vermont Regional Hospital, reported  
3 a high need for DSH payments because of its sort of unique  
4 market characteristics and because it was sort of the only  
5 provider in its community, as a critical access hospital.  
6 But then second, in terms of Medicaid payment policy, we  
7 saw one of the deemed DSH hospitals that we looked at,  
8 Vident Medical Center, which reported lower uncompensated  
9 care costs than other hospitals, in part because the state  
10 has such high regular Medicaid payments to the hospital.

11           And finally, just a point to keep in mind is that  
12 hospitals respond to DSH payment incentives. So whether  
13 it's some of the cuts that we saw or the new changes in  
14 California, these DSH payment policies have some larger  
15 effects on the hospitals.

16           So in terms of next steps from this work, we do  
17 plan to include examples from these profiles in our March  
18 report chapters on DSH, and we're also thinking about  
19 publishing these profiles as a separate Web-only report.

20           Kacey and I look forward to your feedback and are  
21 happy to answer any questions that you may have. Thanks.

22           CHAIR ROSENBAUM: Thank you. Questions?



1 Comments?

2           Okay. I have Sheldon, Brian, Alan.

3           COMMISSIONER RETCHIN: I'll just kick it off. I

4 think these are such a wide range of different

5 circumstances, I think it underscores how different in

6 terms of DSH -- deemed DSH hospitals and then the one

7 that's not deemed. I guess that was Henry Ford? Yeah.

8           I have, I guess, one comment and then a question.

9 The one comment would be whether -- and I'll turn to Peter

10 on this -- I think Connecticut Children's is a little bit

11 of a different example. For one, you have to keep in mind

12 that although it has 53 percent inpatient Medicaid

13 utilization, and I often tell the Children's Hospital CEO

14 in Columbus the same thing, when he says "you wouldn't want

15 our Medicaid," but remember the rest is commercially

16 insured, because they don't have Medicare.

17           And I think Connecticut Children's had a lot of

18 controversy, and you have to wonder whether a freestanding

19 children's hospital really can exist in a metropolitan area

20 the size of Hartford, if everyone -- and I don't know

21 whether they have -- the others have gotten out of

22 pediatrics or not. But that's a different circumstance,

1 and I'm not sure that it's a great example of the overall  
2 DSH policies in particular.

3           The other thing I'll say -- and I won't get to  
4 the big systems. I'm going to let others comment and then  
5 I'll come back, but -- is the critical access hospital, and  
6 I did note that they made mention and underscored their  
7 issues with employing physicians. And the interesting  
8 thing about rural hospitals, and Leanna was bringing this  
9 up, is, yeah, they need primary care physicians, but it's  
10 interesting that if you look and ask their CEOs what they  
11 really need are specialists. But particular -- and I'll  
12 just mention one -- is a general surgeon. A general  
13 surgeon in a rural hospital is worth their weight in gold.  
14 They keep open surgery and today, still, were paid more for  
15 procedures, but also if you think of the risk in travel  
16 time for trauma and other elements, that's critical. So I  
17 noted that in their discussion about what's at risk for  
18 them.

19           CHAIR ROSENBAUM: Thank you. Brian.

20           COMMISSIONER BURWELL: I just want to say I  
21 thought these case studies were excellent and I think it  
22 just underscores the importance of doing qualitative work

1 in addition to quantitative work. It just really brought  
2 out a lot of issues that we don't get otherwise, and I  
3 found them extremely educational.

4           The other thing that I got out of these is kind  
5 of the dark side of DSH funding, how dependent these  
6 hospitals are on their DSH allocations, and what a large  
7 impact changes in DSH allocations have on their financial  
8 operations, independent of, you know, how they operate as  
9 businesses. And, you know, I just think that's something  
10 we have to keep in mind as we examine this, from a public  
11 policy perspective. The letter that we got today also  
12 underscores that. You know, we are highly dependent upon  
13 DSH funding and don't mess with it, and blah, blah, blah,  
14 you know.

15           So that's not the way businesses should operate,  
16 is kind of my bottom line.

17           CHAIR ROSENBAUM: Thank you. Alan.

18           COMMISSIONER WEIL: I just want to echo Brian's  
19 comment about the value of these and note that one of the  
20 challenges in describing what any dollar does is that money  
21 is fungible and yet marginal money is -- as a practical  
22 matter, organizations treat marginal money differently than

1 they treat core money. And so understanding what the  
2 implications are of changing policy is complicated by that.  
3 So I realize you can't -- part of the nature of this work  
4 is that it's case studies, but I think giving some  
5 perspective on that reality is very important, given the  
6 data limitations that make it difficult to generalize.

7 CHAIR ROSENBAUM: Any other comments?

8 [No audible response.]

9 CHAIR ROSENBAUM: All right. Well, then, why  
10 don't we move to the next presentation.

11 **#### TARGETING DISPROPORTIONATE SHARE HOSPITAL**

12 **PAYMENT: FURTHER ANALYSIS**

13 \* MR. NELB: All right. I am back for more.

14 VICE CHAIR GOLD: You still [off microphone].

15 MR. NELB: Yes. Great. So for our second DSH  
16 presentation today, I'm going to present some further  
17 analyses of policies to improve the targeting of DSH  
18 payments.

19 So as you'll recall, at our October meeting I  
20 presented a number of different potential policies to  
21 improve the targeting of DSH payments, including changes to  
22 which hospitals should be receiving DSH, how much DSH

1 funding they should receive, and how state DSH allotments  
2 should be allocated. And today I'm going to just focus in  
3 on one of those areas, which is the question of sort of  
4 which hospitals should be receiving DSH payments, and by  
5 looking specifically at policies to increase the minimum  
6 federal eligibility standards for DSH from a 1 percent  
7 Medicaid utilization rate to a higher standard.

8           So in this presentation, I'll be reviewing the  
9 current provider eligibility criteria, discuss seven of the  
10 different utilization-based thresholds that we looked at,  
11 and then talk about some of the hospital and state effects,  
12 and then finish with next steps for our March 2017 report.

13           So, again, before talking about changes to DSH  
14 policy, let me just review what the current law is. So  
15 today virtually all hospitals meet the current minimum  
16 federal eligibility standards for DSH, which is a Medicaid  
17 inpatient utilization rate of at least 1 percent.

18           However, on top of the minimum federal standards,  
19 states have flexibility to establish their own DSH  
20 eligibility standard based on state-defined criteria. Many  
21 states choose to target DSH payments to particular types of  
22 hospitals, such as public hospitals, teaching hospitals,

1 and critical access hospitals. The complete information  
2 about current state DSH targeting policies is in your  
3 materials in the back in Appendix E.

4           So states have flexibility to determine who  
5 receives DSH payments. However, they are required to make  
6 DSH payments to hospitals that meet what we call the  
7 "deemed DSH standards." Deemed DSH hospitals meet one of  
8 two criteria: they have a Medicaid inpatient utilization  
9 rate that's one standard deviation above the average in  
10 their state, or they have a low-income utilization rate,  
11 which is a measure of Medicaid and uninsured utilization,  
12 that is above 25 percent.

13           As a result of the variation in current state DSH  
14 targeting policies, there is wide variation in the share of  
15 hospitals that receive DSH payments by states. So this  
16 figure, you know, which you've seen before, shows the  
17 variation in 2012. Nine states made DSH payments to less  
18 than 20 percent of hospitals in their state; eight states  
19 made DSH payments to more than 80 percent of hospitals in  
20 their state. And, nationally, on average, about half of  
21 hospitals received Medicaid DSH payments.

22           So today to help inform the Commission's

1 consideration of various policies to raise that minimum  
2 eligibility standard, we're going to look at the seven  
3 different utilization-based thresholds listed here.

4           So first we're going to look at the effect of  
5 increasing the minimum standard from 1 percent to a higher  
6 absolute standard that would also apply equally across  
7 states. We are going to look at a 15 percent Medicaid  
8 utilization rate, which is similar to the standard that's  
9 used for Medicare DSH payments. And we're also going to  
10 look at two lower thresholds, 5 and 10 percent, to look at  
11 sort of more incremental changes. To put these numbers in  
12 context, the average Medicaid utilization rate for  
13 hospitals was about 19 percent in 2014.

14           Second, we analyzed the effects of using various  
15 relative utilization thresholds which vary by state. So  
16 within this category, we're first looking at the effect of  
17 requiring DSH hospitals to have above average Medicaid  
18 utilization in their state. And so because Medicaid  
19 eligibility levels and also incomes vary by state, the  
20 average Medicaid utilization also varies widely by state.  
21 So in 2014, it ranged from 10 percent in Nebraska and New  
22 Hampshire to 32 percent in New Mexico.

1           We also looked at a relative utilization standard  
2 based on the low-income utilization rate, which, as I  
3 mentioned, again, is a measure of Medicaid and uninsured  
4 utilization that's part of the deemed DSH standard. So  
5 while Medicaid utilization rate only looks at the Medicaid  
6 patients in the hospital, low-income utilization rate also  
7 looks at the uninsured which is measured in a little  
8 complicated way based on hospitals' charity care charges.  
9 In 2014, the average low-income utilization rate was 11  
10 percent, and it also varied widely by state, from 5 percent  
11 in New Hampshire to 21 percent in D.C.

12           So then in addition to looking at the average  
13 low-income utilization rate, we also looked at a standard  
14 that would allow hospitals to qualify based on either above  
15 average Medicaid utilization or above average low-income  
16 utilization. And, finally, we looked at applying the  
17 deemed DSH standard, which is a combination of a relative  
18 threshold for Medicaid utilization and an absolute  
19 threshold for low-income utilization.

20           So now that we've laid out sort of what the  
21 options are, let me show some summary statistics of DSH  
22 hospitals that would be affected by various targeting



1 thresholds.

2           First, just a data note. To minimize the effects  
3 of missing data and allow for constant comparisons between  
4 the various thresholds, we limited this analysis to short-  
5 term and critical access hospitals that had complete  
6 Medicaid and low-income utilization data for 2014. So  
7 we're looking at about 2,000 hospitals that received about  
8 \$12.6 billion in DSH payments in 2012. And we are using  
9 2014 utilization, so this is after the effects of the ACA.  
10 So let me walk through some of the findings.

11           First, you can see, kind of unsurprisingly, that  
12 more DSH hospitals are affected by higher utilization  
13 thresholds. So 121 DSH hospitals are affected at a 5  
14 percent utilization rate threshold, and 704 have  
15 utilization rates below 15 percent.

16           What's a little more interesting is the fact that  
17 the amount of DSH payments to hospitals with low  
18 utilization rates is relatively low. So, for example, when  
19 you move from a 10 percent to a 15 percent threshold, it  
20 affects about twice as many hospitals, but about three  
21 times as much DHS payments.

22           When we compare the absolute utilization standard

1 to the relative standard, the average Medicaid utilization  
2 rate, we do find that more DSH hospitals are affected. But  
3 this isn't too surprising since the average Medicaid  
4 utilization in most states is higher than 15 percent. So,  
5 again, this is that trend that if you have a higher  
6 standard, more hospitals fall out.

7           Now, when we compared to the average Medicaid  
8 utilization standard, fewer hospitals would be affected if  
9 you also allow hospitals to qualify if they have an above  
10 average low-income utilization, so if we do that either/or  
11 approach. And this is because Medicaid utilization isn't  
12 always correlated with low-income utilization. So some of  
13 the hospitals we profiled before gives some examples of  
14 that. So hospitals that primarily treat pregnant women and  
15 children, such as some of the children's hospitals, tend to  
16 have very high Medicaid utilization but don't serve as much  
17 uninsured; they don't have as much low-income utilization.

18           On the contrary, there are also some hospitals  
19 that primarily serve adults in states with large numbers of  
20 uninsured - such as Parkland that we profiled -- which had  
21 very high low-income utilization rates but not quite as  
22 high Medicaid utilization rates.

1           And, finally, as we move across the table, we can  
2 see that a large number of DSH hospitals do not meet the  
3 deemed DSH standard, so about three-quarters.

4           But what's important to note again is that,  
5 again, the number of hospitals affected versus the dollars  
6 don't always line up, and so although 72 percent of  
7 hospitals in our analysis had utilization rates below the  
8 deemed DSH standard, they only receive 35 percent of the  
9 DSH payments in 2012.

10           As we just look across the board at the share of  
11 DSH payments affected by various thresholds, I just want to  
12 point out that for most of the different thresholds we  
13 analyzed, if you use them, it would result in reductions in  
14 DSH funding that are smaller than the amount of pending DSH  
15 allotment reductions. So as you'll recall, federal DSH  
16 allotments are scheduled to be reduced by about 16 percent  
17 next year, in fiscal year 2018, and by up to 55 percent in  
18 2025. So if those cuts do go into effect, you know, this  
19 amount of payments sort of will already be -- states will  
20 already have to figure out ways to reduce a certain amount  
21 of their DSH payments.

22           So for each eligibility threshold we examined, we

1 also looked more closely at the effects on particular types  
2 of hospitals. So, first, using a methodology that had  
3 previously been proposed by other researchers, we took a  
4 stab at identifying about 371 hospitals that were  
5 considered highly reliant on DSH funding and also in poor  
6 financial condition based on the criteria listed here. And  
7 we found that, you know, at least some of these hospitals  
8 were affected by even some of the small changes to the  
9 minimum DSH eligibility threshold.

10           So, for example, about 19 of these highly reliant  
11 DSH hospitals had Medicaid utilization rates below 5  
12 percent, and 79 had below average Medicaid or low-income  
13 utilization rates.

14           Second, looking at the types of hospitals  
15 affected, we did find that many of the DSH hospitals with  
16 low Medicaid utilization rates ended up being critical  
17 access hospitals. Again, as you'll recall, critical access  
18 hospitals are the small rural ones that receive special  
19 payments because they're often the only provider in the  
20 area. This was a little surprising because rural hospitals  
21 in general tend to have higher Medicaid utilization rates,  
22 but for whatever reason, the critical access ones tended to

1 have lower ones.

2           And, you know, as I mentioned before, many states  
3 make exceptions for critical access hospitals when  
4 targeting DSH payments, so that may explain why there were  
5 DSH hospitals with -- why some of those had low Medicaid  
6 utilization rates, because they were held to a different  
7 standard.

8           And, finally, when we looked at hospital margins,  
9 we didn't see a clear relationship between Medicaid and  
10 low-income utilization rates. So, on one hand, we saw what  
11 we've reported before, that the deemed DSH hospitals  
12 generally have lower operating margins than most other DSH  
13 hospitals. However, we also found that the hospitals that  
14 have the lowest Medicaid utilization rates also reported  
15 other financial challenges. So there wasn't that clear  
16 relationship there.

17           In addition to looking at the effects of various  
18 thresholds on particular types of hospitals, we also looked  
19 at the characteristics of the states that had affected DSH  
20 hospitals. So, first, we found that at least one hospital  
21 in more than half the states would be affected by even  
22 small changes to the DSH eligibility threshold. So, for

1 example, raising the minimum threshold from 1 percent to 5  
2 percent, there was at least one hospital in 28 states that  
3 were affected. However, I want to underscore that the  
4 amount of DSH funding in those affected states was very  
5 small and often less than the amount of pending DSH  
6 allotment reductions projected for next year.

7           Second, we found that hospitals in states that  
8 distribute their DSH payments more broadly were more likely  
9 to be affected by higher utilization thresholds. So this  
10 isn't surprising; if they distribute it to everyone, if you  
11 raise the standards, they're more likely to be affected.

12           However, we also found that, you know, as we were  
13 trying to look at some of the reasons why particular states  
14 were affected, some of the variations in state-specific DSH  
15 targeting criteria also, you know, affected the impact of  
16 higher thresholds. So if a state had exceptions for  
17 particular types of hospitals, that might explain why they  
18 were making payments to hospitals with low Medicaid or low-  
19 income utilization rates.

20           So I'm happy to answer any questions you have  
21 about the analysis. Before I wrap up the presentation  
22 today, I just wanted to review some of the next steps for

1 our March report.

2 As you know, this report is statutorily required  
3 to include certain data elements, including the ones listed  
4 here, and the report can also include the Commission's  
5 analyses of potential DSH targeting options, such as the  
6 one I presented today and what I presented in previous  
7 meetings.

8 So I look forward to your feedback on what we  
9 should include in the report and also your feedback on next  
10 steps for our DSH targeting work. Thanks.

11 CHAIR ROSENBAUM: Thanks, Rob.

12 COMMISSIONER BURWELL: So I have a question. If  
13 the Commission was going to make recommendations on  
14 changing the targeting of DSH funds, what would be the most  
15 appropriate timing of that?

16 EXECUTIVE DIRECTOR SCHWARTZ: We would discuss it  
17 today if you had an idea for what that recommendation would  
18 be, and we could come back in January and have a vote on  
19 it. We're a little bit over time in terms of notification  
20 of the Conflict of Interest Committee, but we could notify  
21 the Conflict of Interest Committee immediately. So I think  
22 if you think there's a recommendation to be had here, I

1 would be as specific as you can about what that might be so  
2 we can preview what that discussion would look like, and  
3 then depending upon the sense of the room we --

4 COMMISSIONER BURWELL: Include it in the March  
5 report?

6 EXECUTIVE DIRECTOR SCHWARTZ: We could include it  
7 in the March report. You could vote on it in January and  
8 include it in the March report. So it's not too late.

9 COMMISSIONER MILLIGAN: So, Rob, there's one just  
10 presentation comment I have and then one question/comment I  
11 have.

12 So on Slide 6 -- so this slide, actually. Sorry.  
13 I would find it easier to follow personally if that top row  
14 listed the hospitals that survived instead of the hospitals  
15 that fell out. So knowing that the "n" is the 2,278, I  
16 just think it's cleaner to have it be the hospitals that  
17 still meet the requirement instead of the hospitals that  
18 lose their eligibility under that criteria, just for  
19 presentation.

20 My question/comment -- I think it's kind of both  
21 -- is Slide 15, the state-by-state effects. So if -- the  
22 dilemma of a lot of really good use of PowerPoint. If any



1 of those criteria were used, it remains an open question as  
2 to whether it's redistributed within a state versus across  
3 states. So let me just -- I want to frame it and then ask  
4 you whether I'm sort of tracking this correctly.

5           If a certain number of hospitals fell out of  
6 eligibility because of the application of any of these  
7 criteria, either could be true: the state allocation could  
8 stay the same and it would result in redistribution to the  
9 eligible hospitals within the state; or it could be true  
10 that the redistribution would be across states provided the  
11 state came up with its respective match. Is that a fair  
12 statement?

13           MR. NELB: Yeah, so this analysis, just looking  
14 at the redistribution within states, so we -- there's the  
15 second questions about state allotments, which would change  
16 the amount of funding between states. And you might want  
17 to tie, you know, one to the other. But this is just --

18           COMMISSIONER MILLIGAN: Okay. So just -- that's  
19 helpful. So if in a given state a higher number fell out,  
20 maybe because of, you know, Medicaid expansion or maybe  
21 whatever, the economy, all of that, this doesn't  
22 necessarily result in any bias toward sort of a

1 redistribution across states. This is really resulting in  
2 a greater distribution within a state of its share toward  
3 the hospitals that would meet whatever criteria might be  
4 applied. Is that fair?

5 Okay.

6 CHAIR ROSENBAUM: Penny.

7 COMMISSIONER THOMPSON: I know we talked about  
8 this before, but are any of these methodologies more  
9 sensitive to problems in the underlying data? So beyond  
10 the policy question about what is more just or more  
11 appropriate in support of that and in terms of  
12 administering these methodologies, are there some that are  
13 more problematic in terms of the consistency and  
14 availability of timely data?

15 MR. NELB: Yes. Medicaid utilization is used in  
16 a number of different things, including Medicare DSH  
17 policies, so that's more available and more reliable for  
18 most hospitals.

19 There's some questions about whether you decide  
20 to include the duals or not, but they are available for  
21 more hospitals.

22 The low-income utilization rate, which is this

1 measure to try to capture the uninsured, does have more  
2 issues with it in that it's actually a measure not of like  
3 the number of people that go to the hospital, but it's a  
4 financial measure. So it's a measure of Medicaid revenue  
5 divided by total revenue and then charity care charges  
6 divided by total charges.

7           So the Commission has raised before that we don't  
8 have complete data on all the Medicaid revenue that  
9 hospitals get. It does create some issues with the  
10 measure, but we compared it to the DSH audits. I think the  
11 average that we present here gives you a good sense of what  
12 it will be, but in terms of the two measures, the low-  
13 income utilization rate has potentially more -- is more  
14 difficult to calculate without complete Medicaid data.

15           COMMISSIONER THOMPSON: And so what does that  
16 mean for us? Does that mean -- given what you've said, is  
17 your conclusion we can trust the impact analysis at a  
18 certain level, but maybe we get a little bit more worried  
19 about it at a state-by-state level, or we can trust the  
20 impact analysis overall, but in terms of actually then  
21 operationalizing some of this, there's going to be a need  
22 to audit some additional financial statements, or there's

1 going to be a need to improve certain kinds of reporting to  
2 really be able to administer that?

3 MR. NELB: Yeah. So it's something you may want  
4 to think about, whether there should be some data strategy  
5 or something, if you use the low-income utilization rate.

6 It is something states are required to calculate,  
7 low-income utilization, for the different hospitals in  
8 order to determine whether they're deemed or not. So,  
9 presumably, the states have this data, but it's not  
10 available nationally in some of these sources that we have  
11 access to.

12 CHAIR ROSENBAUM: Sheldon.

13 COMMISSIONER RETCHIN: I guess where I stand on  
14 this is -- and I want to turn to you, Rob, turn it back to  
15 you -- that I also feel like, I mean, the game has changed  
16 tremendously, and I guess my only fear would be that  
17 despite the declarations that some of the DSH cuts will be  
18 reversed given all the uncertainties, my fear would be  
19 somewhat that we might go ahead with DSH cuts and then some  
20 of the other areas, like expansion, and we just won't be  
21 able to resolve all that.

22 If you were to ask me for a recommendation, I

1 would say we really should recommend delaying DSH cuts  
2 further. That would be the one recommendation I would say,  
3 given all the uncertainty.

4 That said, I guess I would ask you -- and I do  
5 want to -- let me just peel off critical access hospitals  
6 first, because it's evident to me -- and I don't really  
7 understand why the Medicaid utilization is so low in  
8 critical access hospitals. I could hypothesize. But I do  
9 feel like the supplemental payments are paying for stand-by  
10 capacity in critical access hospitals. It's a very  
11 different issue. It's an issue of really just volume and  
12 the market. Those require a whole set of different policy  
13 issues.

14 That said, I guess I would ask you, if you had to  
15 -- and so the cuts that are due, the first round is about  
16 \$1.6 billion? Is that it? How much is the first round?

17 MR. NELB: \$2 billion in federal.

18 COMMISSIONER RETCHIN: \$2 billion.

19 So none of these really will reach that, or will  
20 it? No, actually, it will. Yeah. The deemed, if you used  
21 the deemed status, you'd more than reach the \$2 billion in  
22 the first round.

1 MR. NELB: Correct. Yes.

2 COMMISSIONER RETCHIN: So, if you had to refine  
3 that to better targeting -- and there was a proposal for  
4 that -- what would you do?

5 [Laughter.]

6 MR. NELB: I've got to play the role of a  
7 Commissioner.

8 EXECUTIVE DIRECTOR SCHWARTZ: He gets to put in  
9 all the things that I took out of the paper.

10 MR. NELB: Yeah.

11 [Laughter.]

12 MR. NELB: So it's up to you all, but --

13 COMMISSIONER RETCHIN: But you're closer --

14 MR. NELB: Yes.

15 COMMISSIONER RETCHIN: But you're closer to this  
16 than anyone.

17 MR. NELB: Yes. Oh, sure. Yeah.

18 So I think -- let's see. In terms of this  
19 targeting stuff --

20 COMMISSIONER RETCHIN: That question has never  
21 been asked for anyone.

22 MR. NELB: For a group like this Commission, you

1 may want to say something like pick one of these things,  
2 like above average, Medicaid or low-income utilization, but  
3 then provide an option for exceptions based on critical  
4 access hospitals or sort of something that's gone through a  
5 process and defined by states or CMS or something, these  
6 exceptions for our essential services or different things,  
7 to sort of lay out some of the targeting.

8           There actually was a commission 25 years ago.  
9 The ProPAC Commission made some recommendations around DSH  
10 targeting and sort of high level, but just to say that  
11 there should be a higher minimum standard, and that there  
12 should be different standards for different types of  
13 hospitals. So it's hard with all this data and for this  
14 Commission to probably come up with this is the exact right  
15 number, but to articulate some principles and also provide  
16 some options for state flexibility might be a way to sort  
17 of thread the needle.

18           COMMISSIONER RETCHIN: So I think you're correct  
19 that there is not going to be a single category. There are  
20 going to be many exceptions, and the sand is through the  
21 clock, I'm afraid, in terms of us being able to actually  
22 bring a recommendation in January. We have to face that.

1           Again, if there was any recommendation, I would  
2 say because of the uncertainty, we would have to delay.

3           MR. NELB: Maybe just one other highlight is, in  
4 terms of the DSH cuts, I think we discussed in October that  
5 potential policy to apply DSH cuts to unspent funding  
6 first, so there's about \$1.3 billion in unspent DSH  
7 allotments.

8           COMMISSIONER RETCHIN: That's true.

9           MR. NELB: And so that would be a way of  
10 reducing, rather than having a \$2 billion cut the first  
11 year, have a smaller cut.

12          COMMISSIONER RETCHIN: That's a good point.

13          CHAIR ROSENBAUM: I have Toby, Stacey, Brian,  
14 Marsha.

15          COMMISSIONER DOUGLAS: So I continue to struggle  
16 on this from the perspective of we're just looking at DSH,  
17 and there's so many other payments. So there's that lens,  
18 and there's state flexibility lens. And I just come back  
19 to do we really need to refine the policy on targeting when  
20 there's so many other payments that are going to these  
21 hospitals, and it really then becomes a state decision of  
22 how to use the various different payments to meet the local



1 needs. I worry that by tightening, even though in its own  
2 in a silo, it makes sense to look at DSH differently, it  
3 doesn't take into account all the other buckets.

4           So I'd probably go with Sheldon. I find these  
5 analyses, as great as they are -- and you've done an  
6 excellent job -- it's hard to just look, especially with  
7 the descriptive that you did, the valuable descriptive,  
8 what Urban shows. There's just other pieces, and you can't  
9 just look at it in a vacuum, so those are my --

10           CHAIR ROSENBAUM: Stacey.

11           COMMISSIONER LAMPKIN: So I have questions. When  
12 we last talked about this, I think we thought we'd be  
13 seeing a rule or a proposed rule in January. Do we still  
14 think that that's the timing?

15           MR. NELB: We are no longer expecting that.  
16 We'll see, but --

17           EXECUTIVE DIRECTOR SCHWARTZ: What we heard  
18 earlier this week was that there are not going to be any  
19 more Medicaid rules coming out before January 20th, that  
20 there are too many other things in the pipeline,  
21 government-wide, to have that, so no UPL rule and no DSH  
22 reduction allocation methodology rule.

1           COMMISSIONER LAMPKIN: Thank you.

2           And I am assuming we have no special insight on  
3 how the DSH reductions will be thought about in the context  
4 of the larger actions?

5           EXECUTIVE DIRECTOR SCHWARTZ: Just that several  
6 of the pieces of legislation that have been suggested in  
7 the past would restore the cuts that haven't yet happened.

8           COMMISSIONER LAMPKIN: So I agree with others  
9 that it seems premature to recommend at the detail level  
10 that the analysis addresses, although I think it could be  
11 helpful information for us to share with the appropriate  
12 caveats.

13           I continue to wonder about interaction between  
14 this and some of the other provider targeting and state  
15 targeting questions that we have and whether we would make  
16 -- whether this is the sort of thing that needs to be  
17 considered as a package, where you understand the  
18 interaction effects rather than individual pieces.

19           But thank you. Very helpful.

20           CHAIR ROSENBAUM: Brian.

21           COMMISSIONER BURWELL: So a question and a  
22 comment. In regard to critical access hospitals, if you're

1 a dual, are you included in the Medicaid utilization rate  
2 or not?

3 MR. NELB: You are included for Medicaid DSH  
4 purposes, but in our analysis, we only have the data for  
5 the non-duals, so that may be why some fell out.

6 COMMISSIONER BURWELL: That was my -- given the  
7 high rate of older people in rural areas.

8 And then my comment is we seem to be moving  
9 towards a consensus of not making any recommendations for  
10 the January meeting, and that's fine with me, but I just  
11 want to be clear on where we stand on that.

12 CHAIR ROSENBAUM: Marsha.

13 VICE CHAIR GOLD: Well, maybe this will push it a  
14 different way.

15 I guess, one, I don't have any problem with the  
16 recommendation on delaying DSH if the reason the DSH cuts  
17 are there is that it was the ACA and the ACA is up in the  
18 air. It seems like the two are linked. So I wouldn't  
19 object to doing that.

20 I guess I'm curious. Maybe people can just react  
21 and say why this would be a bad idea because it sounds like  
22 most people think it's a bad idea, but I was struck with

1 the distribution of DSH across hospitals. And everyone  
2 gets in on it, and yes, there are things it's  
3 accomplishing, and I know it's complicated. And it relates  
4 to all the other supplemental payments, and you might  
5 destabilize something or other.

6 But I also was struck with some of the comments  
7 from DSH hospitals that were deemed and the examples we  
8 have with people here that really have been affected. I  
9 mean, it's a distribution issue within a state as to who  
10 gets it and who doesn't, and I guess I'm -- just for  
11 reaction, what would be the reason for not going with  
12 saying we'd be consistent with Medicare and do a 15 percent  
13 standard or something? The data exists. Medicare uses it.  
14 Why wouldn't we want to do that?

15 CHAIR ROSENBAUM: Toby, do you want to --

16 COMMISSIONER DOUGLAS: It goes, again, back to,  
17 first, the state flexibility of understanding kind of all  
18 the different buckets of funding. There are other  
19 supplementals. I mean --

20 VICE CHAIR GOLD: It's federal money.

21 COMMISSIONER DOUGLAS: It's federal money, but  
22 there are many other Medicaid supplemental payments and

1 ways that states are -- you can't look at DSH in just  
2 isolation. I just don't believe so. In isolation, it  
3 makes sense, but there could be unintended consequences.  
4 It just seems -- unless, again, federal versus state,  
5 without understanding on a state level how they're using  
6 DSH in connection to the other funding sources, tightening  
7 the limits could have unintended consequences is my --

8 CHAIR ROSENBAUM: Kit and then Alan.

9 COMMISSIONER GORTON: And I would just add onto  
10 what Toby was saying. Why do we think the federal  
11 government is in a better position to make this allocation  
12 decision than the states? The states know the roles that  
13 the hospitals play in the various communities far better  
14 than -- I mean, the states are dealing with 100 or 200  
15 hospitals. The federal government is dealing with 4,000.  
16 So why would we feel that we had more insight into what was  
17 going on?

18 Brian talked about hospitals as businesses.  
19 Yeah. But, at some level -- and I think the point Sheldon  
20 was making is, certainly, with these critical access  
21 facilities, they're utilities. They're community  
22 utilities. They have to be there whether there's a volume

1 demand on them or not. You don't tear down your power  
2 stations because the temperature is warmer in the summer,  
3 and so you don't need to do heating. So they have to be  
4 maintained at a certain level all the time, or else they  
5 die, as is happening as Leanna pointed out earlier.

6           So I think that the people who are close to that  
7 are states, and as a general rule, we let the states  
8 regulate those things which they are close to. And I'm all  
9 in favor of transparency, and I'm all in favor of  
10 accountability. But for all the reasons that Toby said --  
11 to me, it's not -- the question, Marsha, is not why is it a  
12 bad idea to do it. To me -- I'll turn it back to you. Why  
13 is it a good idea to do it? What is the purpose of  
14 consolidating yet more power in this town?

15           VICE CHAIR GOLD: I didn't look at it as a way of  
16 consolidating power in this town. The issue is supposed to  
17 stand for disproportionate share hospitals, and it turns  
18 out that because of the power in some states of some  
19 hospitals that money has been disused across things. And  
20 so it's not necessarily from a federal funds accountability  
21 point of view, that it's not necessarily the case that the  
22 money is consistent with the purposes of the authority for

1 the money.

2           So I'm for state flexibility, but we have to  
3 figure out what the purpose -- within what constraints, if  
4 it's federal money. So that would be the argument I would  
5 make. It's really just how -- what's the rationale for the  
6 money, and what parameters do we place upon state  
7 flexibility when it's federal funds?

8           CHAIR ROSENBAUM: Alan.

9           COMMISSIONER WEIL: I don't know, given the last  
10 back-and-forth, if this is helpful, but I can't help  
11 myself, anyway.

12           My first job out of graduate school was helping  
13 administer the uncompensated care pool in Massachusetts,  
14 which we did on a Lotus 123 spreadsheet, saved most likely  
15 on floppy disks, something my children have never seen.

16           And even in a rate-setting state, there was  
17 always the question. Given a shortfall between the inflows  
18 into the uncompensated care pool and the level of  
19 uncompensated care provided, do you proportionately spread  
20 those dollars, or do you disproportionately allocate them  
21 to the highest -- to those hospitals that have the highest  
22 levels, leaving those that have lower levels, too, sort of

1 absorb that shortfall? And I would just say that, of  
2 course, then when Massachusetts many, many years later  
3 converted those dollars into coverage dollars, you then  
4 once again had the question of how did the facilities that  
5 have been relying on those dollar survive in a new world  
6 where the allocations are made through the insurance system  
7 rather than through a separate pool.

8           So I am not going to resolve the discussion here,  
9 but simply to say we've been having it for a really long  
10 time.

11           CHAIR ROSENBAUM: Chuck.

12           COMMISSIONER MILLIGAN: I commit to not resolving  
13 it either.

14           [Laughter.]

15           COMMISSIONER MILLIGAN: There's one contextual  
16 thing I just feel like I want to add to the discussion. I  
17 sort of support what Sheldon said, which is, in light of a  
18 lot of uncertainty maybe in January, it's worth saying  
19 let's hold off on some cuts or take the unspent or  
20 something, but

21           I guess I do want to draw a distinction between  
22 DSH and some of these other supplemental funds, because



1 there is an important distinction to be drawn, which is DSH  
2 is not tied to utilization. Every other disproportionate -  
3 - every other supplemental fund, there's a nexus to  
4 utilization directly, whether it's sort of paying up to  
5 another payment limit where you're tying it to volume and  
6 then attaching it somehow to a rate, and there's a  
7 calculation based on volume and Medicaid equivalents and so  
8 on.

9 DSH is really -- sort of, I think of it, or for  
10 purposes of this conversation, we think of it as a grant of  
11 sorts, matched by the state, but it's a -- it is a  
12 supplemental payment de-linked from utilization, and it is  
13 meant to be a subsidy of a provider to help them sort of  
14 retain a safety net function, but not linked to their  
15 volume, explicitly not linked to their volume.

16 And so it is -- I mean, Sheldon used the phrase  
17 "critical access," it's a mechanism -- or critical access  
18 is to have available capacity or surge capacity or  
19 something. DSH is not -- DSH is intended to keep providers  
20 in business that meet safety net obligations.

21 And so, you know, a lot of this work was started  
22 in our sort of analytic framework, mindful of the fact that

1 with the Affordable Care Act and coverage expansion and a  
2 conversion of a lot of previously uninsured individuals  
3 into a coverage model, do we need to have a lot of these  
4 subsidies anymore, or should it be better targeted and all  
5 of that? But given a lot of uncertainty now post-election  
6 and kind of where are things going, I do find myself  
7 support, kind of like, let's sort of wait and see, let's  
8 not take cuts kind of DSH model, and where and whether  
9 subsidies continue to be needed in a DSH type of historic  
10 framework, because of that relationship to coverage.

11 So I'll just stop there.

12 CHAIR ROSENBAUM: Alan.

13 COMMISSIONER WEIL: Chuck, can I offer a friendly  
14 amendment? If I heard you right, I don't think it's  
15 accurate to say that in all instances DSH is not tied to  
16 volume. I would say it's not tied to a specific  
17 transaction or to a specific service delivered at a  
18 specific point in time. It's not tied to a claim. But I  
19 think there are many instances where the level of payment  
20 is actually tied to volume.

21 COMMISSIONER MILLIGAN: No, I --

22 COMMISSIONER WEIL: I just want to make sure I'm

1 hearing you right or viewing it -- get your reaction.

2           COMMISSIONER MILLIGAN: I agree with the friendly  
3 amendment, Alan. I think -- so by -- I mean, it's -- as  
4 Rob noted, I mean, there's deemed and all -- there's a lot  
5 of criteria that are underneath, based on distribution of  
6 payer mix and uncompensated care and so on. So it is, in  
7 that sense, tied to volume. But a DSH allocation to a  
8 hospital is without regard to Medicaid claims or Medicaid  
9 specific utilization. You don't need to tie it back, in  
10 the way that you said.

11           CHAIR ROSENBAUM: Let me raise one issue. It  
12 could be that by the time we meet again the House will have  
13 taken action on a successor bill to the one that was  
14 vetoed, which will contain, as it did last time, a reversal  
15 of the DSH cuts. If the House, for some reason, has not  
16 taken action, we could decide that we want to send a  
17 recommendation on this. I mean, if the issue is moving  
18 through Congress anyway, that's one thing. If nothing has  
19 happened yet, we may want to act.

20           And Anne and I were just conversing about sort of  
21 a prudential step in the event we want to make a  
22 recommendation in January, which would be to convene the

1 conflicts of interest committee as soon as possible, so  
2 that we can go through the conflict process that we need to  
3 go through, so that in the event that we do need to have a  
4 vote, or want to have a vote on a delay in the DSH  
5 reductions, we will be set to do that. And that way we can  
6 decide, you know, before we meet, that we will need a vote,  
7 and we will be all set to vote.

8           So if people are comfortable with that, then we  
9 will, as fast as our little legs can carry us, get the  
10 conflict of interest committee together to go through the  
11 process and be prepared.

12           Yeah? Okay.

13           COMMISSIONER CARTE: I was just wondering if  
14 there's -- in the past hasn't the Commission also focused  
15 on transparency, and is there anything further in that area  
16 that we would want to consider?

17           EXECUTIVE DIRECTOR SCHWARTZ: The DSH audit data.  
18 We have a lot of data. It's old because it's got to be  
19 audited data. It's hard to sort of speed that up. But I  
20 think this is one area where we actually have a lot of  
21 information.

22           CHAIR ROSENBAUM: All right. I think we are done

1 for now. Thank you, Robert.

2 And now we have time for public comment from the  
3 public.

4 **#### PUBLIC COMMENT**

5 \* MS. GONTSCHAROW: Hi. Good morning. Zina  
6 Gontscharow with America's Essential Hospitals.

7 I'd just like to thank the Commission for this  
8 opportunity to comment and for your continued work on this  
9 important issue, particularly given the period of  
10 uncertainty that our hospitals are facing now, which we  
11 were not expecting. We fully support any recommendations  
12 from the Commission to further delay the Medicaid DSH cuts,  
13 particularly if the House and Senate do not move as fast as  
14 they are intending to.

15 It goes without saying that Medicaid DSH funding  
16 for our members is absolutely vital. Without this funding,  
17 they would not be able to provide care to the most  
18 vulnerable, train the next generation of health care  
19 leaders, provide comprehensive coordinated care, and the  
20 specialized life-saving services to their community, and  
21 especially the most vulnerable.

22 So we look forward to the March report and we

1 look forward to continued opportunities to work with the  
2 Commission.

3 Thank you.

4 CHAIR ROSENBAUM: Thank you.

5 MR. PUGH: Good morning. Greg Pugh here on  
6 behalf of Doctors Hospital at Renaissance, a deemed DSH  
7 hospital in the Rio Grande Valley in South Texas.

8 We just want to thank the Commission and the  
9 staff, especially Mr. Nelb, for their hard work on this,  
10 and we have written comments to submit as well, into the  
11 record, and I'll do that, however is most easy for you  
12 guys.

13 Thank you very much for your work.

14 CHAIR ROSENBAUM: Thank you.

15 All right. We are adjourned.

16 \* [Whereupon, at 11:28 a.m., the meeting was  
17 adjourned.]

18

19